

DRAFT
CUMBERLAND COUNTY
HUMAN SERVICES BLOCK GRANT PLAN

2024-2025

August 30, 2024

Cumberland County Commissioners:

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ASSURANCE OF COMPLIANCE

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INTRODUCTION

This Human Services Block Grant (HSBG) plan is submitted on behalf of the Cumberland County Board of Commissioners and incorporates input from the Cumberland-Perry Mental Health and Intellectual and Developmental Disabilities Program (C-P MH.IDD), Cumberland-Perry Drug and Alcohol Commission (C-P D&A), and Cumberland County Aging and Community Services Office. The plan was developed by a workgroup serving as an arm of the Cumberland County Human Services Policy Team.

Since 1967, Cumberland County has been a joinder with Perry County for the Mental Health, Intellectual and Developmental Disability Services and the Drug and Alcohol Commission. For these services, coordinated planning is ongoing between the two counties with service providers, individuals with lived experience, family members, other County Human Services, and Commissioners evaluating current services, need areas, and strategies for how best to meet the needs of the residents of Cumberland and Perry Counties. We are committed to ensuring this successful joinder arrangement maintains as it has provided opportunities for residents from both counties that would not have been afforded otherwise. As per the plan directive, narratives and information related to those joinder services are found in the Cumberland County (CC) Human Services Block Grant Plan and have been approved by the Boards of Commissioners from both Cumberland and Perry Counties.

PART I: COUNTY PLANNING PROCESS

Describe the county planning and leadership team and the process utilized to develop the Plan for the expenditure of human services funds by answering each question below.

1. *Please identify, as appropriate, the critical stakeholder groups, including:*
 - a. *Individuals and their families*
 - b. *Consumer groups*
 - c. *Providers of human services*
 - d. *Partners from other systems involved in the county's human services system.*

Community stakeholders routinely participate in the overall human service planning process as a function of ongoing collaboration. Service needs and system enhancements with regard to human service planning are discussed at the following regular meetings, many of which involve individuals with lived experience and various community service agencies:

- Cumberland-Perry Community Support Program (CSP)
- Cumberland-Perry Child & Adolescent Service System Program (CASSP) Core Teams
- Cumberland County Specialized Mental Health Court Teams
- Cumberland County Community Opiate Overdose Prevention Coalition
- Cumberland-Perry Drug and Alcohol Provider Meetings
- Cumberland County Community Needs meetings (Carlisle and West Shore)
- Shippensburg Human Service Council meetings
- Healthy Ship Coalition
- Shippensburg Community Resource Coalition (SCRC)
- Perry County Family Partnership Board meetings
- Perry County Health Coalition

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- Housing Coalition of Cumberland County [formerly Local Housing Options Team (LHOT)] meetings
- NAMI Cumberland and Perry Counties, PA meetings
- Cumberland & Perry MH Provider and Base Service Unit (BSU) meetings
- Behavioral Health Managed Care committee meetings including Quality Improvement/Utilization Management (QI/UM), Clinical, Reinvestment Planning and Consumer & Family Focus Committee (CFFC) with our behavioral health partners - Capital Area Behavioral Health Collaborative (CABHC) & PerformCare
- LINK to Aging & Disability Resources Board meetings for Central Region as well as Perry County
- Cumberland County Human Service Policy Team, Criminal Justice Policy Team & Mental Illness Sub-Committee
- Student Assistance Program Education Council Meetings
- Partnership for Better Health (local foundation) Health Improvement Partnership Program Meetings
- Preventing Unnecessary Loss through Suicide Education (PULSE), our local suicide prevention taskforce
- Behavioral Health Sub-Committee of the South-Central Taskforce (SCTF) (Regional partnership working on Emergency Behavioral Health Support, including EMS partners)
- Cumberland County Re-Entry Coalition
- Criminal Justice Advisory Board (CJAB)
- Regional Crisis Intervention Teams (CIT) Collaborative meeting
- CIT Steering Committee meetings
- Cumberland & Perry MH.IDD Advisory Board meetings
- UPMC – HUG Meetings

Information for the Human Service Plan is gathered continuously throughout the year via these collaborative and joint planning processes. Virtual and in-person meetings occur.

2. Please describe how these stakeholders were provided with an opportunity for participation in the planning process, including information on outreach and engagement efforts.

Information is discussed and gathered through the numerous committees and community meetings previously mentioned. Many of these meetings are open forums and individuals with lived experience, family members, and provider involvement are strongly encouraged through notifications via newsletters, emails, listservs, and social media. Many program committees include stakeholders as well to ensure voice and participation by those with lived experience in the planning process. Utilization of virtual platforms such as ZOOM and TEAMS have allowed for expanded access and participation for many stakeholders.

3. Please list the advisory boards that participated in the planning process.

Each of the identified human services departments (MH.IDD, D&A, and Aging and Community Services) hold regularly scheduled community advisory board committee meetings that are open to the public. Participants have the opportunity to attend in person or virtually.

County Commissioner representatives from both counties participate on the Cumberland-Perry MH.IDD Advisory Board. This Advisory Board is comprised of individuals from the community who represent various professional disciplines including faith-based, social work, education, aging, employment, and medical field, including a nurse and a neuropsychologist. National Alliance on Mental Illness (NAMI) Cumberland-Perry, PA is also represented on this advisory board as is a family member of an individual who receives IDD

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services. Advisory Board representatives are identified from both counties and are appointed by the Boards of Commissioners of their respective county. Various community stakeholders including individuals with lived experience, family members, and providers also attend and participate in the monthly advisory committee meetings which provides their voices and participation in the planning process. In-person and virtual access is available for these meetings in order to promote transparency and invite greater awareness and participation from the community. These advisory committee meetings have been streamed live on Facebook and are available 24-7 for viewing at the convenience of interested parties.

The Boards of County Commissioners of Cumberland and Perry Counties also select volunteers representing various community and geographic interests to serve on the Cumberland-Perry Drug and Alcohol Commission Community Advisory Board. There are eight board representatives from Cumberland County and seven representatives from Perry County. The Drug and Alcohol Commission Community Advisory Board meets every other month. All of these meetings are open to the public. The responsibility of this group of 15 appointed members is to plan and oversee the delivery of public-funded drug and alcohol services in the counties, which includes coordination and collaboration with other county-managed human services.

The Aging Advisory Board has up to 15 members who are residents of Cumberland County with geographic representation from different areas within the county. Members are of all ages, half of which are required to be over 60. Backgrounds of members are varied, including local university professors, senior center members, retired state and federal workers, service agency representation, Cumberland County Commissioner, and those with political backgrounds. The Aging Advisory Board reviews monthly data from the Homeless Assistance Program and provides input.

4. *Please describe how the county intends to use funds to provide services to its residents in the least restrictive setting appropriate to their needs. The response must specifically address providing services in the least restrictive setting.*

Emphasis on building a broad range of community-based treatment and support services that reduce the need for and reliance upon more restrictive (and costly) residential, inpatient, and/or institutional programs is a major value that cuts across all of the County-managed human service programs. The County intends to use allocated funds to provide services to its residents in the least restrictive settings appropriate to individuals' needs.

The development of networks of care that will allow County residents to access appropriate services while retaining as much self-sufficiency and community connections as possible continues to be a guiding and foundational principle in our local human service planning. This approach applies to the recipients of all the human services described in this plan: individuals and families accessing mental health services, citizens with intellectual and/or developmental disabilities, persons in recovery from a substance use disorder, youth (including juvenile offenders), individuals who are homeless, older citizens, individuals with physical disabilities and those with co-occurring needs as well. Specific examples of this programmatic philosophy can be found within each human service area in this plan. All departments continue to strengthen their focus regarding how trauma impacts across a lifespan as well as suicide prevention.

Each department has an array of services available to residents and various processes to determine the most appropriate level of care to meet the individual's or family's needs. Our priority is to continue providing community-based services that best support individuals and families to remain successful in the community. The Human Service Development Fund provides funding for Home Modifications for safety, transportation,

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personal care, case management, protective services, and home delivered meals, all of which help residents to stay safely in their homes for longer.

Each program/service develops its own budget and determines expenditures based on the allocation of funds and needs of each program and the individuals and families receiving services. Each department/service reviews available data to determine the budget and anticipated expenditure of the state allocated funds.

5. Please describe any substantial programmatic and funding changes being made as a result of last year's outcomes.

Cumberland County continues to sustain significant population growth, similar or greater than other counties in central and southeastern tier of the state. Our internal data shows numbers served have grown by **7% since FY19-20**. There are grave concerns that without adequate funds to serve communities experiencing population growth, cuts will need to be made thus jeopardizing progress made toward fully implementing the Olmstead decision. The Center for Rural Pennsylvania's research and modeling could be used to assist in studying the existing allocation structure for county based mental health funding. [getfile.cfm\(pa.gov\)](http://getfile.cfm(pa.gov))

The MH program finished FY23-24 with a projected deficit of \$1.9 million. This deficit is after receiving \$1.2 million in funds from HealthChoices reinvestment funds to help offset expenses in the costs of services delivered. The additional \$20 million in funds from the Governor's approved state budget in FY 23-24 resulted in \$352,000 for Cumberland and Perry counties. Program cuts have been discussed for the last several planning cycles, due to lack of adequate resources. The obvious concern is how cuts will negatively impact the individuals served, their families, and other parts of the human services system. The priority for funding is to sustain the current infrastructure of community-based services as much as possible. County staff, providers, and stakeholders continue to have discussions on measures to take to decrease costs while maintaining needed services, despite the lack of any substantial budget increases.

In collaboration, Dauphin County's MH office and Cumberland & Perry counties' MH Office applied for and received a start-up and operational grant for an Emergency Behavioral Healthcare Walk-in Center and Mobile Crisis Service that will align with the federal standards and best practices for these services. Scheduled to open in November of 2024, Connections Health Solutions will expand our current Crisis Intervention services by providing crisis walk in services, urgent behavioral health care, expanded mobile crisis, and up to 23 hours of stabilization time to best support individuals in our region. These services are clearly needed, however sustainable funding is also needed as well as the need for finalized crisis regulations.

In late 2023, Cumberland & Perry counties' MH Office was notified that we had a successful proposal to develop a Regional Long Term Structured Residence (LTSR) with neighboring Franklin & Fulton Counties' MH Program. Funds for this project will be ongoing, yet unless Cost of Living allowances (COLA) become part of the allocation structure, it is worrisome that the new Regional LTSR will also be jeopardized by the lack of adequate funds to sustain it. Staff are working closely with our colleagues in Franklin & Fulton Counties to develop this needed shared program.

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PART II: PUBLIC HEARING NOTICE

Two (2) public hearings are required for counties participating in the Human Services Block Grant.

1. *Proof of publication* – Legal Notices were placed in several local newspapers in Cumberland and Perry Counties as well as on the Cumberland and Perry County websites to alert county residents of the Public Hearings for the Human Services Plans. As our counties are a joinder for some services, the public hearing notices were made known to residents of both counties with advertisement in the Carlisle Sentinel, Valley Times Star, News Chronicle, News Sun, Perry County Times, and Duncannon Record. The Human Service Plan was presented for public hearing and discussion at the Community Support Program (CSP) Public Hearing on August 12 at 10:00 AM in-person and via ZOOM; in person and via Web-Ex during the Perry County Commissioners' Meeting on August 19 at 10:00 AM at the Commissioner's Hearing Room in New Bloomfield; and during the Cumberland County Board of Commissioners' Meeting in Carlisle on August 21 at 1:30 PM, in person and via ZOOM. Notification of the public hearings was also distributed via email, listservs, and county websites.

a. *Please attach a copy of the actual newspaper advertisement(s) for the public hearing(s).*
See below for the public hearing notices - not all newspapers provided an actual newspaper copy of the advertisement as printed despite our request to do so. Only electronic copies were provided as displayed below.

b. *When was the ad published?* For the August 12, 2024 hearing, the ads were published

c. *When was the second ad published?* For the August 19, 2024 hearing, the ads were published on.

d. *When was the third ad published?* For the August 21, 2024 hearing, the ads were published on.

2. *Please submit a summary and/or sign-in sheet of each public hearing.*

PART III: CROSS-COLLABORATION OF SERVICES

For each of the following, please explain how the county works collaboratively across the human services programs; how the county intends to leverage funds to link residents to existing opportunities and/or to generate new opportunities; and provide any updates to the county's collaborative efforts and any new efforts planned for the coming year.

1. Employment:

Several avenues for employment opportunities are available within our systems. Adults with severe mental illness currently have the opportunity to participate in the evidence-based practice of Supported Employment. Funded using MH county base dollars, this service assigns an Employment Specialist to assist an individual in obtaining and maintaining competitive employment within the community. The competitive employment rate within this program is 72.5% for FY 2023/2024. This high percentage represents a **“high performance” rating for the sixth consecutive fiscal year** (“Benchmark Outcomes in Supported Employment”, Deborah R. Becker, Robert E. Drake, and Gary R. Bond; American Journal of Psychiatric Rehabilitation; 14: 235, 2011). Some individuals with a lived experience of mental illness are employed within the mental health system as Certified Peer Specialists, WarmLine workers, and Administrative Assistants. This employment rate remains more than twice the national average of 33% for this population. Increased access to this service continues to be a strong need and another Employment Specialist would be beneficial in order to improve access and decrease wait times. Additional fiscal funds to expand this service are not available as this Evidence Based Practice (EBP) is exclusively funded via County MH Base dollars.

The Intellectual and Developmental Disabilities (IDD) program continues to offer Project SEARCH which involves collaboration between a business partner, a job coaching agency, the local OVR, the national Project SEARCH program, and the local IDD county office. Project SEARCH is a unique business-led program that facilitates a seamless combination of classroom instruction, career exploration and job-skills training through strategically designed internships. The program involves real-life work experiences to help folks with intellectual disabilities have a productive adult life. The goal for each intern is to obtain competitive employment in their community upon completion of the program.

Staff from Cumberland-Perry IDD Services attend the local school districts' Transition Coordinators' meetings held once a month at the Capital Area Intermediate Unit. In addition, Transition Coordinators in Cumberland, Dauphin, and Perry counties are part of our Employment First work group that meets monthly. Our Employment First initiative focuses on educating individuals and families, the schools, and employers about the need to start the planning process early for transition from high school into adult services. Members of this initiative include: County IDD representatives, Office of Vocational Rehabilitation (OVR), supported employment providers, school districts' transition coordinators, employers, family members, and individuals w/ IDD.

2. Housing:

All the county human service programs work closely with the Cumberland County Housing and Redevelopment Authority (CCHRA) as well as the county Homeless Assistance Programs and the local shelters to assist individuals and families in locating, obtaining, and maintaining housing within the community.

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Both planning for additional services and the provision of services are improved through the process of communication and collaboration with multiple agencies, both County and non-county and through interagency projects and workgroups. Funding is provided to Contact Helpline (211) through Human Services Development Fund under Generic Services - information and referral.

Cumberland County Aging and Community Services, C-P Mental Health, a provider identified through C-P Mental Health, and CC Housing and Redevelopment Authority collaborated during the past year to create an Elder Cottage Housing Opportunity (ECHO) in Cumberland County. Aging and Community Services received the grant to develop the first cottage in the county in 2023. The home is built, and applications are being sought. A portion of the HSDF coordination funds supports the salary of the Homeless Assistance Program Supervisor. Also, funds from the MH Office support the salaries of the Homeless and Special Needs staff at CCHRA.

Cumberland & Perry counties participate with the Coordinated Entry System through the CCHRA. This system endeavors to align all housing and homeless service providers and supportive services with a streamlined assessment and referrals to available services for the homeless. One master Community Queue is utilized to address homeless needs, instead of separate waiting lists. Those who are experiencing homelessness or near homelessness can call or text for information, vulnerability assessment, and referral assistance through the Coordinated Entry System. While these efforts are not funded by the Human Services Block Grant, they have significantly strengthened and improved assistance to individuals and families impacted by homelessness within our counties.

The Housing Coalition of Cumberland County [formerly Community Partners for Change and the Local Housing Options Team (LHOT)] met with stakeholders and funders to discuss how to ensure there is “name recognition” that fully aligns with the work being completed. Following these discussions, a rebranding occurred along with ensuring new leadership. These new leaders have breathed new life into the work creating new momentum and positive energy. Under new leadership, a broad group of community stakeholders have shown commitment to the mission “to effect positive and sustainable change in the housing system to obtain equitable, affordable, accessible, and secure housing for all Cumberland County residents.” Many of the stakeholders previously mentioned participate in this initiative.

Working in partnership with the CCHRA, and C-P Mental Health, Reinvestment Funds from CABHC were allocated to two housing development projects in Cumberland County (Citrus Grove and Harbor Village) that will allow two units at each site to be identified specifically for individuals with diagnosed mental illness. Housing is a critical component of everyone’s lives and affordable housing is sorely lacking in our area. Citrus Grove opened Shippensburg in May of 2024, and Harbor Village is projected to open in Carlisle in November of 2024.

Additional HealthChoices Reinvestment Funds were allocated for a Bridge Housing program that began in FY 23-24. Aimed at supporting individuals with severe mental illness during the transition from mental health residential programs, including Community Residential Rehabilitation (CRR), Long Term Structured Residence (LTSR), and Specialized Community Residence (SCR) Programs to independent living, this program provides bridge funding until Housing Choice Vouchers are fully put into place. All individuals entering CRR are expected to complete a housing application in anticipation of eventual independent living.

A Social Determinants of Health initiative was also implemented within the behavioral health system using Reinvestment funds, in conjunction with CABHC. Housing, utilities, and transportation have been identified as the primary concerns for which staff are providing support. These funds have allowed many individuals and families to avoid eviction or the loss of utilities and remain within their homes in their communities.

An online version of the Prepared Renters Program (PREP) is available for those seeking or maintaining housing. This program provides education to participants on their rights and responsibilities as a tenant.

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Completion of the program results in a certificate that can be helpful in obtaining housing as well as an increased understanding of landlord/tenant laws. Individuals do not have to be a client of CCHRA to participate, so there is strong collaboration with all human services agencies in providing this valuable service since housing needs cross all areas.

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PART IV: HUMAN SERVICES NARRATIVE

CUMBERLAND AND PERRY MENTAL HEALTH & INTELLECTUAL & DEVELOPMENTAL DISABILITIES PROGRAM

In December 1967, a joint Mental Health & Mental Retardation program was established with the Boards of County Commissioners of Cumberland and Perry Counties in compliance with the Mental Health & Mental Retardation Act of 1966. The agency, now known as Cumberland-Perry Mental Health and Intellectual and Developmental Disabilities Program (C-P MH.IDD) operates as a department of Cumberland County government and serves residents of Cumberland and Perry Counties in need of those treatment services and rehabilitative supports. Our county joinder agreement has been mutually beneficial and remains in effect today.

MENTAL HEALTH SERVICES

Our mission statement of “Supporting all people with mental illness to live and participate fully as valued, integrated members of our communities with the choices, responsibilities, dignity, respect, and opportunities afforded all citizens” drives our planning process and provision of community-based mental health services within Cumberland and Perry Counties.

The discussion in this section should take into account supports and services funded (or to be funded) with all available funding sources, including state allocations, county funds, federal grants, HealthChoices, reinvestment funds, and other funding.

a) **Program Highlights:** *Please highlight the achievements and other programmatic improvements that have enhanced the behavioral health service system in FY 23-24.*

While continuing to struggle with inadequate funding, the mental health office and numerous community stakeholders have continued to “muscle through” these challenging times. FY 23-24 again is projected to have a significant deficit of \$1.9 million, which is after receiving \$1.2 million of additional reinvestment funding to offset expenses. County staff, provider staff, community stakeholders, and individuals with lived experience continue to serve our community with a strong mission focus. Work is being accomplished on the grant opportunities to try to ensure their success.

- **Most community mental health services were sustained** despite deficit spending. Thankfully, the Office of Mental Health and Substance Abuse Services (OMHSAS) provided funds after the close of the 22-23 fiscal year which almost covered that year’s deficit. Thus far, the Boards of Commissioners for both Cumberland and Perry counties have prioritized sustaining mental health services, concerned that if services were cut, the ripple effect on both persons in service and the community infrastructure would be tragic. The budget deficit is a significant concern as we have a remaining \$1.9 million deficit for fiscal year 23-24 and facing another \$3 million deficit in this new fiscal year (24-25) due to continued increased costs for staffing and program operations.
- As stated last year, American Rescue Plan Act (**ARPA**) **funding** grants were awarded via the Cumberland County Board of Commissioners for projects identified as providing “mental health and physical health” support to positively impact the Cumberland County community in recovery from the

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COVID-19 pandemic. These grants have continued through this year and have bolstered helping individuals in our communities. All but one grant will end in December of 2024.

- **Crisis Intervention Team (CIT) development** continues as we work to establish a robust CIT program. The CIT Program is a local partnership between law enforcement, mental health providers, local NAMI chapters and other human service agencies and community stakeholders designed to improve the outcomes of police interactions with people living with mental illness. The CIT program provided 40 hours of training for law enforcement on how to better respond to people experiencing a behavioral health crisis.

Two CIT trainings are held annually with 45 additional individuals being trained this past year including local Law Enforcement Officers, Crisis Intervention staff, Certified Recovery Specialists, Certified Peer Specialists, and Advocates. To date, there have been a total of 170 professionals trained through Cumberland-Perry Counties' CIT Program. The next training is scheduled for September 23-27, 2024, and currently at its cap of 24 individuals. Additionally, all 911 call-takers received the CIT Support Training for 911. This training will be provided as needed due to turnover and new hires.

CIT is not just a training. Effective CIT programs are based on strong relationships between law enforcement, 911 Dispatch, mental health care providers, advocates, families, and people living with mental illness. CIT is a long-lasting, evolving partnership based on mutual goals. CIT has been funded using a combination of a grant from the Pennsylvania Commission on Crime and Delinquency (PCCD), and HealthChoices Community Education funds.

Utilizing the PCCD grant, we were able to send a team of individuals consisting of County MH staff, law enforcement, NAMI, 911 call center, crisis, and individual with lived experience, to the CIT International Conference for the past three years, including this year, as well as fund the training for 911 call-takers.

- **Development of Regional Crisis Walk-in Center and Expanded Mobile Crisis Services** – A small group of stakeholders reviewed the responses for a Request for Proposal (RFP) and made recommendations to the 3 Boards of Commissioners in Cumberland, Dauphin, and Perry counties regarding provider selection. Connections Health Solutions was selected as the provider. The Emergency Behavioral Health Crisis Walk in Center will be located on Cameron St, Harrisburg and will serve all 3 counties. Scheduled to open in November of 2024, Connections will provide walk in crisis intervention services, urgent behavioral health care, mobile crisis, and up to 23 hours of stabilization time to best support individuals in our region. Much work has occurred with 911, 988, all police jurisdictions, including state police, the courts, and numerous community stakeholders. Continued prioritization is required to address sustainable funding, and the acknowledgement of the need for crisis regulations.
- **988 Live** – significant expansion within the local 988 provider – Penn State Health Holy Spirit's Crisis Intervention program became a part of the **National Suicide Prevention Lifeline network** on August 17, 2022. Previously calls from within our local area codes in our counties were routed to Butler County for this national hotline. Since 2022, "988" calls are answered locally by Cumberland and Perry Counties' Crisis Program which expedites response in potentially time-critical situations and allows for more local knowledge for effective call resolution. Due to the loss of a 988 provider, Adams, York, and Dauphin counties have been added to our primary call answer region as well. Since inception, Penn State Holy Spirit Crisis responded to 7,075 calls as the 988-call center. Concurrently, they continue to respond to a significant number of calls via our local crisis call number. Interestingly Dauphin County has identified

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that calls to their local crisis number have also continued to increase despite 988 calls going to our call center. This will need to be monitored ongoing. Conversations are now occurring regarding how to continue to strengthen support of the 988-call center network and ensure sustainable funding, since little funding accompanied the expansion with these additional counties.

- **System wide advocacy for improved funding** has continued to be a priority in our counties. The Cumberland and Perry Counties' Mental Health Office and Stakeholders have provided leadership, intentional education, and advocacy in our communities. While using a different approach than previous years, county representatives and community stakeholders have continued to provide education in community presentations as well as many public meetings with regard to these critical funding needs. County leaders continue to meet with legislators to discuss the need to analyze and fix the broken funding allocation structure. As a community, this focus will continue to remain a priority as our counties struggle to meet the mental health needs of our constituents. Funding has not kept pace with population growth, and unfortunately there are negative repercussions of this unmet need.
- b) **Strengths and Needs by Population:** *Please identify the strengths and needs of the county/joinder service system specific to each of the following target populations served by the behavioral health system. When completing this assessment, consider any health disparities impacting each population.*

1. Older Adults (ages 60 and above)

- **Strengths:** **Collaboration with Office of Aging and Community Services** in both Cumberland and Perry counties continues to be very helpful to address the needs of this population. MH staff participate in both the Regional (Cumberland) **LINK meetings** as well as the Perry County LINK meetings and offer community resources as needed to support older adults to maintain independent living as long as possible.

A **Certified Peer Specialist** continues to be funded by the Cumberland County Office of Aging to provide peer support services through Merakey-Stevens Center to older adults who do not qualify under HealthChoices funding. Also, a **Senior Care Manager** works with a psychiatrist who is a **Geriatric Specialist** to address older adult needs through Penn State Health Holy Spirit Behavioral Health Center, a local mental health provider agency that serves both counties. **Mobile Crisis** also plays a key role in supporting nursing homes, personal care homes and families around assessment and referral in order to meet the needs of the older adult. Penn State Health Holy Spirit's Crisis Intervention program provides this service which is funded by PerformCare and county-base funds.

Specialized Community Residences (SCR) have continued to provide exceptional support to individuals with severe mental illness when they develop significant physical health needs, often with age, in order to support them in the community. Licensed as personal care homes and enhanced with a nurse and specially MH trained staff, these three SCR's are full to capacity. Staffing has been a tremendous need for this level of care. Keystone Human Services and New Visions provide this service. The need for this type of living environment is significant especially as the population continues to age and develop additional medical needs. Physical health needs of these residents continue to increase and require additional medical focus. This service is paid for by county-base funds.

- **Needs:** With Cumberland County remaining as one of the fastest growing counties in the state, a **continued growth** in the aging population has also been noted. Needs for this population

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continue to expand, but availability of services has not. **Staffing in Human Services** as a whole is a significant need, and the aging population continues to feel this service gap tremendously.

When **Medicare** is the insurer, access to needed mental health services is extremely difficult for older adults. There are significantly fewer outpatient community providers accepting Medicare. While this is less of an issue for those who are dual eligible [Medicare and Medical Assistance (MA)], those having Medicare without MA have significant difficulty in accessing services. Since Medicare is the primary funder of treatment for many older adults in our counties, this significantly impacts **service options as well as access to care**. Individuals with Medicare are finding lengthy wait times of 3 – 6 months or even longer for service.

Telehealth continues to be a challenge especially for this population who may not be digitally literate. Complaints from older adults on the quality and satisfaction with telehealth services have also been noted, with stated preference to be seen in person. In addition, internet accessibility is a challenge in the rural areas of our counties.

2. Adults (ages 18 to 59)

- **Strengths:** A strong array of services are currently provided within Cumberland and Perry counties for all adults with severe mental illness, despite 14 years of little or no budget increases.

The consumer-run **WarmLine** (provided by Merakey-Stevens Center) is a listening, problem solving, and reminder service for individuals and their family members. All of the workers have lived experience regarding the challenges and successes of mental health recovery. Core values of integrity, compassion and trust are evident in the genuine care shown for callers. Staff members have been trained in active listening skills and also engage the caller in problem solving. Appointment and medication reminder services are also available. These telephonic supports are available evenings and weekends every day of the week. The WarmLine notes a significant increase to total call volume with 3,290 calls to and from the WarmLine during FY 2023/2024 with an average of 10 calls per shift from 117 unduplicated callers. It is noted that about half of the callers were from outside our Cumberland/Perry service area. 8 WarmLine employees, all individuals with lived experience, provide the service. This service is paid for solely by county-base funds.

Certified Peer Specialist (CPS) services embedded in several community programs as well as 2 stand-alone CPS units (provided by Merakey-Stevens Center and PeerStar) are available in our counties. These services are paid for by HealthChoices as well as county-base funds, depending on the site or service.

Supported Employment (SE) services are available through Merakey-Stevens Center. Over the past year, the average employment rate of individuals receiving SE services was excellent at **72.5%**. SE employment rate benchmarks are a 33% minimal performance, 45% good performance, and 57% high performance (“Benchmark Outcomes in Supported Employment”, Deborah R. Becker, Robert E. Drake, and Gary R. Bond; American Journal of Psychiatric Rehabilitation; 14: 235, 2011). According to Becker & colleagues’ rankings, we **achieved a “high performance” rating for the sixth consecutive fiscal year**. This service is paid for solely by county-base funds.

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Psychiatric Rehabilitation is provided by Merakey-Stevens Center who employs four Certified Psychiatric Rehabilitation Practitioners (CPRP). Psych Rehab is focused on skill building in the four domains of living, learning, working, and socializing. This program is based in Carlisle and operates as a satellite at the three additional Social Rehabilitation programs throughout Cumberland and Perry Counties. This licensed program is funded by county-base dollars and PerformCare.

In addition, three **Social Rehabilitation** providers (Merakey-Stevens Center, Aurora Social Rehabilitation Services, and New Visions) operate programs at four sites throughout Cumberland and Perry counties. Social Rehab is focused on recovery and community connectedness. This service is paid for solely by county-base funds.

Wellness Recovery Action Planning (WRAP) is offered on an individual basis within many of our consumer-run and consumer-directed programs. While we do not track who completes a WRAP, it is a highly valuable service for those individuals who chose to participate.

Four **Fairweather Lodges** operated by New Visions are located in Newport, Shippensburg, Newville, and Carlisle with members running a transportation business and limited janitorial business within the two counties. Salary and benefits for the two Fairweather Lodge Coordinators are paid for by county-base funds.

As previously mentioned, three **Specialized Community Residences (SCR)** provide services to individuals who require personal care for physical health supports with a specialized mental health focus. These residences are licensed personal care homes that are enhanced to meet the needs of individuals with mental illness. The existence of the SCR has enabled several residents to transition from higher levels of care (State Hospital or LTSR) to this more community-based setting and/or avoid being placed in a higher level of care. This service is paid for with county-base funds.

Supportive Living services are provided to over 100 individuals by New Visions and Merakey-Stevens Center to aid in maintaining their housing in the community. This service is paid for solely with county-base funds.

Supported Apartments offer individuals with high needs the opportunity to reside in the community and receive the extensive supports that are needed, including 24-hour on-site supervision. Funded by county-base funds and provided by New Visions, this service has supported many individuals to leave higher, more intensive, and restrictive levels of service, such as the State Hospital, EAC, or LTSR, and maintain within this community setting.

The **Forensic MH Team** comprised of two Forensic case managers (employed by Penn State Health-Holy Spirit) works closely with County MH staff, Prison staff, Probation offices, and the Judicial systems in both Cumberland and Perry counties to help support those individuals with mental illness who have been incarcerated locally as well as coordinates with staff from State Correctional Institutes (SCI) for those individuals with severe mental illness being released from prison. These services are paid for by county-base funds and PerformCare if the individual receiving services is Medical Assistance eligible.

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The addition of the **TOMS (Together Optimizing Mental Health Solutions) Court team** in 2017 has also been very beneficial in addressing the mental health needs of those who have forensic involvement. The Cumberland County TOMS Court is a pretrial diversionary program for participants diagnosed with a serious and persistent mental illness. Participants are referred to the program by Police Officers, Magisterial District Judges, Jail Treatment Staff, Attorneys, Probation Officers, Case Workers, and Judges. TOMS Court is comprised of the forensic mental health case managers, judge, assistant district attorney and public defender, deputy sheriff, probation/parole officer, prison treatment staff, county mental health staff, and treatment court coordinator. Our new Forensic Liaison Coordinator is part of this team as well. This partnership strives to address the specialized needs of participants with serious mental illness, thereby reducing recidivism rates, ensuring public safety, and improving the quality of life for participants by establishing mandatory, comprehensive, community-based treatment and services within the guidelines of the Cumberland County TOMS Court.

Our **local Suicide Prevention Initiatives** are a strength within our communities:

- **Preventing Unnecessary Loss through Suicide Education (PULSE) task force** continues to meet monthly with the primary purpose to increase awareness and education about suicide. Initiatives are based on the task force priorities of "Providing Support, Education and Outreach". The task force has had numerous successes in the last year by opportunities to participate in multiple community health fairs and other community events to distribute information about suicide prevention. Our CASSP staff have also supported this work by working to engage schools in our suicide prevention efforts.

For years the taskforce has expressed the desire to strengthen outreach and collaboration with local schools. This year, working with CASSP and PULSE, the film "My Ascension" was shown in the West Perry School District, the Shippensburg School District, and the Newport School District. The film was shown to staff as an "in-service" and discussion for teaching and other professional staff, and subsequently shown to the student body. We are excited to continue to explore the possibilities of this partnership.

One of the Taskforce members has started a 501c3, "Cal's Hope," in honor of his late father and brother who passed away to suicide. The mission of Cal's Hope is to create scholarship opportunities for students entering the mental health field as a career choice. This taskforce member has also written a book which will soon be released, and started a podcast called, "Surviving Loss, Our Journey of Hope." Additionally, one trained loss survivor is convening 2 support groups monthly, one in Dauphin County, and one in Cumberland County. One additional support group is being planned for the Western Cumberland County area and is planned to begin in the fall of 2024.

- **Question, Persuade, Refer (QPR) training:** While QPR is not intended to be a form of counseling or treatment, it is intended to offer hope through positive action. QPR is also intended to help recognize the warning signs, clues, and suicidal communications of people in trouble and to act vigorously to prevent a possible tragedy. During the last fiscal year, 253 members of our community have received QPR training including Cumberland County staff, Cumberland County Prison Staff, Law Enforcement Officers, outpatient providers of services for individuals with substance use disorders, and college internship students. Cumberland County's Human Resources Department is working in strong collaboration with the MH office to ensure county personnel have access to QPR training.

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Additionally, a trainer with the Cumberland County Prison (CCP) provides QPR to all corrections officers. One member of the MH team serves on the Critical Incident Stress Management (CISM) team. Through this relationship with Emergency Management Services, an EMT now trains EMS personnel, and a police officer provides QPR training to law enforcement officers. Several staff have reported being grateful for receiving the training as they have put the principles to use in either the workplace or their personal lives within a week of participating in the training.

The goal to conduct 12 trainings in 2023 was exceeded with 15 trainings being held. 271 individuals were trained in QPR this fiscal year, and a total of 1,044 individuals trained since calendar year 2016. Despite these efforts, our communities' rates of suicide remain unacceptably high. More information is provided in section (c) Recovery Oriented Systems Transformation and (d 5) Suicide Prevention Initiatives.

Assertive Community Treatment (ACT)/Community Treatment Team (CTT) is available for C-P residents with HealthChoices/MA funds or county-base eligibility and is provided by Merakey-Stevens Center. This service continues to be successful in assisting individuals to remain in the community setting, thereby diverting from more intensive, restrictive, and costly services.

Mobile Psychiatric Nursing is a valuable service for individuals in Cumberland and Perry counties which is paid for by HealthChoices Behavioral Health Managed Care. Merakey-Capital has implemented this service to address these needs in our communities.

Also, the **Outpatient trauma-focused services** and training around DBT and CBT are significant strengths in our service array. Eye Movement Desensitization and Reprocessing (EMDR) is also provided within our counties and found to be beneficial in addressing trauma-related needs. Of course, traditional Outpatient and Inpatient services (provided by numerous agencies) as well as Administrative Base Service Unit (BSU) and Targeted Case Management (both provided by Merakey-Stevens Center and Penn State Health-Holy Spirit) supports continue to be provided. These services continue to be funded based on individuals' eligibility by HealthChoices/MA and county-base funds.

Physical Health-Behavioral Health connections:

- **Community Health Workers** for all age populations are available in Cumberland and Perry Counties via various funding from CABHC, Partnership for Better Health, the United Way of Capital Region, and their Contact to Care initiative. Community Health workers help to improve access to health care for un- and under-insured individuals in the Capital Region. Their focus is on social determinants of health and workers are available to help any individual in the community. Sadler Center offers a team of workers who collaborate with non-profits and schools in both Cumberland and Perry Counties.
- **UPMC Street Medicine Program in Cumberland and Perry County** - serves anyone who is homeless and lacks a primary care doctor. They provide a range of services and outreach, using a portable medical backpack. The four-point program consists of: consults, clinics, street rounds and street feet (washing). They focus on troubleshooting key barriers of transportation and insurance funding/co-pay. The most difficult barrier is lack of trust. Those folks who are homeless often live in their cars or in local formal and informal campgrounds.

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- **UPMC Carlisle HUG meetings** – brings together physical healthcare workers, behavioral health workers, and other community organizations to discuss specific individuals' needs and identify potential referrals and supports during a monthly meeting.

All of these traditional and non-traditional services have made the difference for a substantial number of individuals in their recovery within our communities and counties.

Needs: While we offer a wide array of services and supports, traditional outpatient psychiatry and therapy seem to be the services that are the most **difficult to locate and successfully connect folks**. We continue to experience a dwindling number of providers willing to serve those with severe and persistent mental illness and those remaining practices have minimal availability, long wait periods, or are not accepting any new referrals. Lack of psychiatry and medication management has been the cause of hospital recidivism and frequent crisis intervention contacts.

Flexibility within our mental health system has significantly diminished over the last 14+ years, especially the ability to quickly accommodate presenting needs. Transitions from higher level intensive services are problematic when the needed community services do not exist or are full. People waiting for **12 – 20 weeks for a psychiatric evaluation** are ending up at Crisis Intervention and some are hospitalized psychiatrically. Had services been available, this higher level of care may not have been necessary. Individuals in higher levels of care have at times had lengthy delays to transition to community supports since aftercare services are not readily available. We expect that the development of the Regional Crisis Walk-in Center will address some of these needs and provide helpful diversion, but increased capacity within the community service delivery system is critically needed.

Funding to recruit and retain a qualified workforce is a significant need in our County MH System. All providers are experiencing great difficulty retaining qualified staff. Local for-profit businesses frequently offer better wages, flexible hours, and better benefits, which create additional challenges with maintaining a skilled workforce. Staffing and compensation within our mental health programs continued to face critical need this past year.

Access to affordable housing continues to limit transition from community residential supports which continue to be full since those individuals have been unable to access independent housing. While housing vouchers are becoming more available, the lack of affordable housing stock impedes the ability of individuals to locate and maintain independent housing in the community. This is a focused goal area of the Housing Coalition of Cumberland County, formerly the LHOT. In addition, Reinvestment funds were utilized in the development of 2 local Capital Projects (Citrus Grove and Harbor Village) for housing individuals with disabilities providing 2 units each for set-asides specific for individuals with severe mental illness within the developments. Citrus Grove in Shippensburg is open and accepting applicants, Harbor Village in Carlisle anticipates opening within this fiscal year.

Cumberland-Perry Counties' Mental Health was awarded \$100,000 in managed care Reinvestment funds from CABHC which is being designated as **"Bridge Funding"**. These funds are used to assist individuals with a priority mental health diagnosis who are transitioning from a

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residential setting to independent living. The referral process includes a recommendation from the individual's mental health case manager or primary residential worker that supports the individual's ability to live independently and identifies any supports and services needed for and agreed to by the individual. The individual must qualify for a Housing Choice Voucher and is given priority on the voucher waiting list. It may still take a couple of months for the individual to receive his/her voucher, but the "Bridge Funding" will be able to pay that portion of the rent while the person is living in their own place. The MH office works closely with CCHRA and provides funding to support individuals using a "housing first" approach.

Social determinants of health (SDOH) supports are critical in supporting individuals and families live successfully in the community. As the recent pandemic and economic concerns have greatly impacted folks financially, reinvestment funds from CABHC were identified to support these needs for those with mental health or substance use disorders. These funds have successfully addressed needs in the areas of housing, utilities, transportation, childcare, food insecurity, employment, clothing and financial strain for some individuals and families. We anticipate additional reinvestment funds to be utilized for SDOH in the coming year.

3. **Transition age Youth (ages 18-26)** - *Counties are encouraged to include services and supports assisting this population with independent living/housing, employment, and post-secondary education/training.*

- **Strengths:** A **Transition Age Youth Coordinator** (employed by Merakey-Stevens Center) continues to assist in addressing the needs of youth ages 16–23 as they transition from the child to the adult mental health systems of care. This position is available through Managed Care Reinvestment funds to support youth in planning for employment, housing, education, and other life activities that support them in functioning safely within the community. The biggest issues these individuals face are the lack of housing supports (vouchers, especially) and employment opportunities. Graduates of the program have been utilized as peer mentors and volunteers which has been beneficial.

Involvement in the **First Episode Psychosis Program: CAPSTONE** via the SAMHSA grant with Dauphin County is a benefit to this transition age population in our counties. CAPSTONE, which stands for Clinical Assessment Peer Support Treatment Ongoing Education/Employment, utilizes the NAVIGATE model of Coordinated Specialty Care which conveys the mission of helping individuals with a first episode of psychosis and their families to successfully find their way to psychological and functional well-being, and to access the services needed in the mental health system. Operating in Dauphin County since April 2017 through a SAMHSA grant, Cumberland-Perry MH joined in Dec 2019. This collaborative approach with Pennsylvania Psychiatric Institute (PPI) providing mental health treatment services, Merakey Stevens Center providing Certified Peer Specialist, Penn State Health Holy Spirit providing Case Management, and Dauphin YWCA providing Supported Employment services supports young adults aged 16 – 30. Currently five C-P residents are actively participating in this program.

Connections with natural and community supports are vital in providing the positive support that is needed for this transitional age population. **Community Employment Supports** such as ResCare and CareerLink are utilized to support youth to find jobs and become productive

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citizens, which is paramount as opposed to allowing young adults to become entrenched in the public welfare system with SSI and publicly funded services.

- *Needs:* Transition age youth (TAY) aging out of Intensive Behavioral Health Services (IBHS) or Residential Treatment Facilities (RTF) often **do not meet the diagnostic criteria of serious and persistent mental illness (SMI)**, which the state has established as eligibility criteria for county base-funded adult services. Some of these young adults have historically been successful in transitioning away from mental health services. A smaller subset of those young adults who have spent their youth in institutional environments and have not had more normalizing experiences also present with significantly challenging circumstances, such as serious self-harm behaviors. Additionally, a few of these adolescents also have co-occurring mental illness, autism, and/or Intellectual Disabilities. These transition age youth present a challenge to **keeping them safe and supporting them in their recovery and independence** in a community setting, especially in a time that financial resources to provide for supports within the community mental health system are clearly insufficient.

Planning to meet the needs of these youth is difficult, often due to loss of connections and normalizing experiences that children would typically attain within the family setting. Expansion of transition age programs to consider and/or include **short-term residential options** is needed to improve resiliency and support recovery in these young adults. Programs are also needed that provide **Supported Education** as well as **teaching fundamental skill sets about living independently** in the community, including such basics as interacting with others and boundaries due to the lack of parental-like supports in their lives.

Some young adults, however, are not interested in continuing mental health services, and **lack the skills** to live independently in a successful manner. Another challenge in providing support to this population is in **building values** at a younger age to be productive, contributing citizens within the community. Connecting with **natural community supports** and having typical expectations (such as work and school) are imperative to improving outcomes with this population.

CABHC and the five counties developed a service description for a **Community Based Residential Treatment Facility Program (RTF)** to address some of these needs. With a focus on serving complex case needs, this community-based RTF is located in Lancaster County and allows more opportunity for family engagement and more effective family reintegration. Community Services Group implemented this program with the first admission on November 30th, 2023. At this time, CSG has served a total of 7 individuals with 1 discharge. The provider has encountered some challenges with staffing which is to be expected as they establish themselves as a new program and continue to work out the kinks.

Supporting individuals with an **autism spectrum diagnosis** within the mental health system continues to be a challenge. The Adult Community Autism Program (ACAP) waiver does not start until age 21 which provides a huge gap especially when schools graduate students based off of their Individualized Education Plan (IEP) goals and not at a specific age. Mental health services may not be a good match for someone who has a primary diagnosis on the spectrum. Mixing a young adult with autism in a program with individuals much older who are experiencing severe mental illness can be problematic and inappropriate.

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Similar concerns exist for individuals who are ***dually diagnosed with MH and ID disabilities*** as they transition out of children's services, both under the age of 22 and over. The lack of resources within the IDD and MH system to support dual diagnoses and also the complexity of need is challenging.

Staff from our C-P MH CASSP, IDD and Children and Youth Services (CYS) programs have ***regular cross-system meetings*** to identify individuals who will require specialized services as adults in order to begin planning earlier intervention with the focus on a more successful transition. In most instances, specialized programs need to be developed to meet these complex needs, but without appropriate funding, this need will not be met.

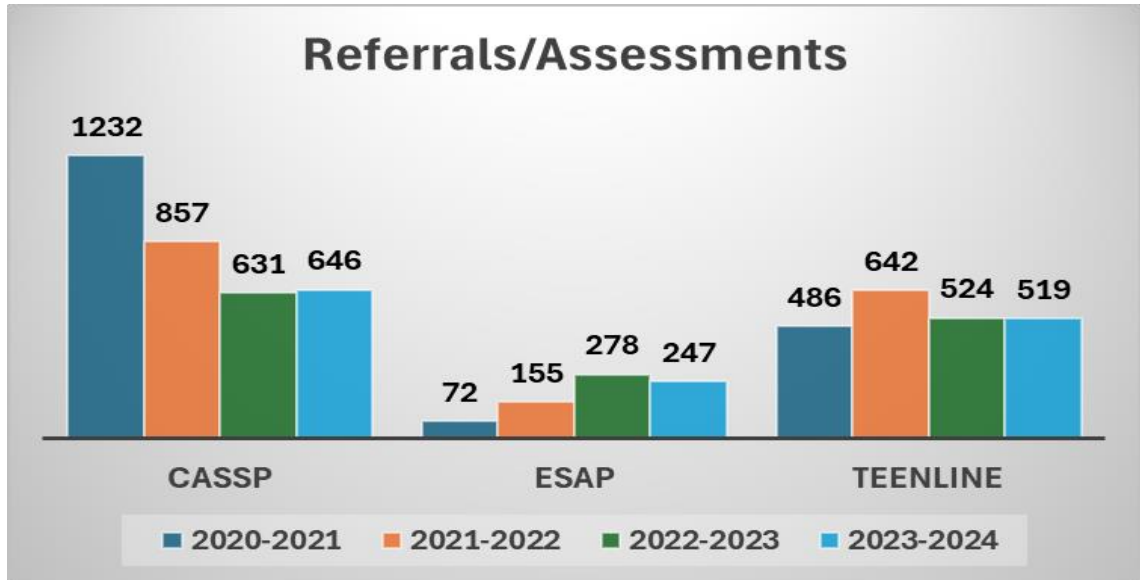
4. Children (under age 18) - Counties are encouraged to include services like Student Assistance Program (SAP), respite services, and Child and Adolescent Service System Program (CASSP) coordinator services and supports, System of Care (SOC) as well as the development of community alternatives and diversion efforts to residential treatment facility placements.

- ***Strengths:*** The majority of children's services are not funded by county base dollars but rather by medical assistance and managed care as well as parents' private insurance. County base-funded ***Outpatient, Family-Based and Case Management services*** are also available for children if they are not covered by insurance.

Our ***CASSP elementary school-based workers*** are present in all 49 public elementary schools within the two counties to support school staff and families with connections to local resources and community services as needed. It is a short-term service that is aimed at early intervention in order to promote resiliency and build natural supports. This service provided support to 646 students and their families during 2023-2024. According to data from last school year, the predominant areas of recommendation show:

- 30% outpatient
- 29% financial support
- 28% food and clothing
- 21% parent education
- 20% housing

In addition, our office has been supporting the growth of ***Elementary Student Assistance Program (ESAP)*** to help bolster preventative and supportive services in the Elementary School Buildings in our counties. It should be noted that this program is an educational unfunded mandate that highly suggests that ESAP teams should be operating in all public-school buildings K-12. ESAP will be operational in 48 of the 49 public elementary buildings for the upcoming year. Newport Elementary held several meetings over the past school year to discuss the implementation of beginning ESAP for the 24/25 school year. This school year, referrals for ESAP decreased by 12% (278 cases to 247) and referrals for CASSP Elementary increased by 2% (631 cases to 646). It should be noted that the same staff cover both ESAP and CASSP Elementary Programs (providing a dual role within their elementary buildings).

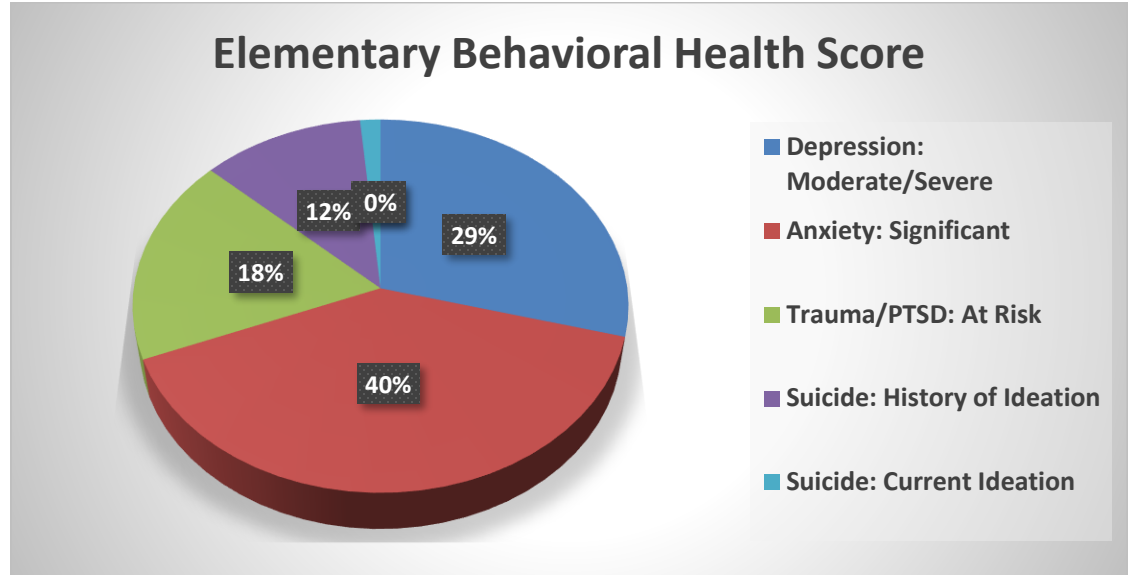


The **Student Assistance Program (SAP)** is provided through Teenline at Penn State Health-Holy Spirit at the middle and high school secondary levels throughout both counties for the mental health component. This school year SAP had a decrease of 1% referrals comparatively to last year which had a decrease of 20%. Teenline conducted a total of 519 assessments as noted in the previous chart.

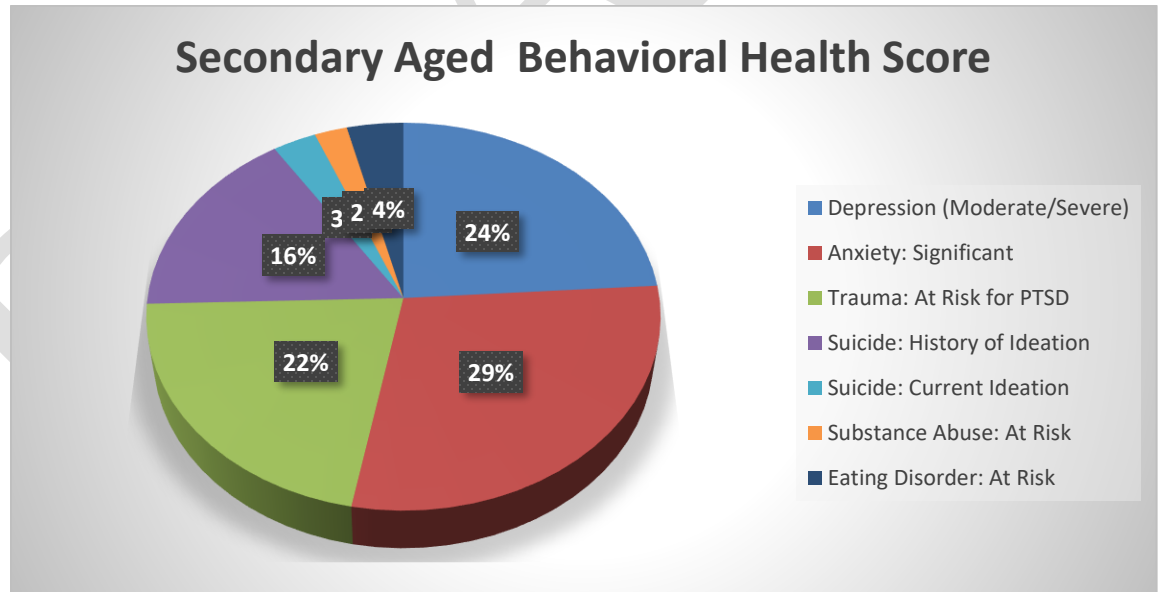
As the program continues to grow, we continue to hold 2 shared staff meetings with D&A liaisons and ESAP MH liaisons to discuss how to enhance our collaboration, discuss any trends/barriers, review processes and determine if we need to change any practices. These meetings also have been imperative in resource-sharing as both departments encountered significant staff turnover throughout the past school year. The ESAP program continues to follow the model of conducting maintenance meetings during the summer and the beginning of the school year. These meetings help the school building strengthen their practices and teaming by discussing challenges, needs, and supports. 24 meetings were performed during the 23/24 school year. School faculty were guided to have a stronger comprehensive understanding on how to identify students earlier, enhancing ways to market and increase referrals, understanding the impact of trauma with education, understanding the stages of change for parental engagement, how to build a strong ESAP foundation, and recognizing the value of building strong community connections and mentorships for the families that we serve.

Behavioral Health-Works - a data tracking software system implemented 2 years ago for CASSP, ESAP, and SAP has been beneficial. This web-based program enhanced our practices with providing stronger assessments, which aligns well with the MTSS process. It measures the student's critical needs, risk factors, as well as their strengths. BH works provides the opportunity to analyze and identify trends and need areas.

For the **Elementary student population**, the legal guardian completes an electronic assessment which outputs risk factors for the liaison to consider for areas of need. This year the Elementary aged population demonstrated a significant score indicating high anxiety as well as moderate to severe depression.



For the **Secondary student population**, the student completes an electronic assessment which outputs risk factors for the liaison to consider for areas of need. This year the Secondary population demonstrated a significance of anxiety, moderate to severe depression, and trauma.



Our **CASSP coordinator** is highly involved with multifaceted projects throughout the year. Her data and trend analysis are extremely helpful in **identifying training and service delivery needs and gaps**. The CASSP Coordinator met with several school administrators this past year to discuss areas of concern with decreased referrals for SAP in the secondary level. During these meetings, resources and supports were reviewed regarding how to enhance early

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intervention and prevention. The CASSP Coordinator invited school administration to attend a SAP maintenance meeting to provide further education and ways to enhance these supports at the secondary level. During the summer of 2023, the CASSP Coordinator was able to obtain PAYS (Pennsylvania youth survey) data from the local school districts within Cumberland and Perry Counties. The PAYS data contains information from a survey that students grade 6th, 8th, 10th, and 12th complete regarding their behaviors and attitudes towards substance use and mental health factors. During the summer the children's mental health department reviewed each district's data results and created a resource guide specific to the areas of need identified by the students. These resource guides were distributed to school administrators as well as the school counselors and social workers. Areas of topic that were identified were:

- **Perceived bullying and Internet safety**
- **Depression, self-esteem, general mental health**
- **Transitions and mobility, sleep, grief, and stressful/conflict in families**
- **Attitude towards antisocial behaviors, rewards for anti-social behavior, interactions with antisocial peers**
- **Other helpful resources (this contained podcast on mindfulness and calming strategies, tutoring supports, evidence-based classroom management strategies for teachers, suicide toolkit for school districts, and parenting support/education**

The CASSP Coordinator continues to provide and offer SAP maintenance meetings for all districts. Several districts requested the viewing of My Ascension, which is a documentary of a high school student's suicide attempt and her desire to educate others and prevent future unnecessary losses. In addition to showing this documentary, the CASSP coordinator created a PowerPoint regarding the topic of suicide prevention and warning signs. This PowerPoint contained local resources and supports for districts as well as discussing their specific data pertaining to the student assistance program. The CASSP Coordinator continues to support IBHS providers by providing community-based resources so that the agency can build stronger preventive community-based supports to better support the families and clients they serve. Additionally, the CASSP Coordinator created and presented a PowerPoint presentation to ABA Clinicians on how to best support families within the community and foster resiliency by providing various community-based resources.

Children's Evidence Based Practices (EBP) are implemented through several modalities within our counties. When CBT, DBT or EMDR are provided through an Outpatient (OP) modality, funding through HealthChoices, private insurance or County base-funds can be utilized based on eligibility. Other service modalities are funded through HealthChoices. Last year our HealthChoices program opened up the opportunity for outpatient (traditional and school based) and FBMH providers to attend free training to become certified in **Attachment Family Based Therapy (AFBT)**. ABFT training has been ongoing since last September. Clinicians received their second level training from Dr Levy this spring and they are now receiving individual supervision from Dr Levy. There are 16 therapists still enrolled/being trained.

Parent-Child Interactional Therapy (PCIT) is a program that serves children 2-7 years old and their families. Community Services Group (CSG) and Newport Counseling provide this service within our counties. Since the pandemic, this program has struggled with staffing. PerformCare recently met with PCIT providers to determine interest in providing virtual PCIT. CABHC and

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PerformCare expressed interest in growing this modality by offering assistance and supports to the providers (such as equipment needed) that have interest in expanding this service. A training was offered in June of 2023 for providers interested in offering virtual PCIT and only 3 clinicians from the same agency attended the training. This specialized outpatient program has been a tremendous struggle for providers to bounce back from COVID in providing this treatment. We have had several providers no longer offer this modality and 2 providers that currently exist operate in Perry and Dauphin County. The location of these providers creates a barrier for many families who cannot access transportation.

Community Residential Rehabilitation–Intensive Treatment Program (CRR-ITP), Multi Systemic Therapy (MST), and Functional Family Therapy (FFT) are available in our counties, via HealthChoices funding. CRR-ITP is similar to CRR Host Home (being provided in a home-like environment) with some programmatic changes - shorter length of stay, EBP therapies such as Trauma Focused Cognitive Behavioral Therapy (TF-CBT), frequent intensive family therapy sessions and Therapeutic Leaves (TL's) with family reunification as the goal. Currently, the only provider that offers this modality is CSG. Providers have continued to struggle to find homes/parents to support this need. Referrals to this level of care have significantly declined due to the obstacles of locating a treatment home/provider. Due to this barrier, many children wind up being recommended for an RTF due to their behaviors and treatment needs. MST provides high-intensity family-based counseling for adolescents with court involvement or at risk for out-of-home placement due to delinquent behaviors. Services include in-home counseling, case management, and crisis support and are provided by Adelphoi and Hempfield Counseling. FFT is a service that focuses on children and teens who are at risk or already involved with juvenile justice. Designed for youth ages 10–18 whose problems range from acting out to conduct disorder to alcohol and other substance use, and for their families, FFT can be provided in a variety of contexts, including schools, child welfare, probation, parole, and mental health, and as an alternative to incarceration or out-of-home placement. FFT is a short-term intervention provided by TrueNorth.

Through our **Child & Adolescent Service System Program (CASSP)**, families participate in cross system meetings and planning discussions with our CASSP core team, made up of representatives from MH, CYS, Drug & Alcohol (D&A), JPO, Education System, IDD, and Community Services. These meetings are held twice per month in each county and more frequently if needed. Family Centered Services is also utilized as an additional support for youth and their families in developing a family centered plan that best support their needs. These plans organically are created by the family members and natural supports for the family. In addition, the CASSP Coordinator and/or the Cross-System Coordinator provide training for staff in various mental health and community programs with regard to children's mental health as previously mentioned.

The CASSP coordinator created a **community-based resource guide** to help aid crisis staff in providing resources to families when their child does not meet the criteria for inpatient. Many times, we find access to mental health services, at any capacity, to be challenging and a great struggle for families. This resource guide was created to support families in accessing supports within the community that don't require insurance or a recommendation. Some programs to mention are: Strengthening Families (free parenting course), Pa Parent and Family Alliance (supporting parents to be connected with another parent with similar challenges), Medical,

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Educational, Domestic Violence, Grief and Loss, Adoption, Crisis, LGBTQ, and Educational Resources. Also, the CASSP Coordinator created an exhaustive outpatient list to include updated provider information such as what insurance they accepted, do they provide telehealth/in person or both, do they serve children/adults or both, and what specialties do they offer. This list was shared with our local MH department, Base Service Units, case managers, and crisis department. CASSP Coordinator created a Physical Health resources guide that contains the insurance coverages under medical assistance. This guide provides information regarding what additional resources and supports that this coverage can offer. This guide is instrumental in illustrating the importance for human service agency staff to have an understanding that the physical health struggles can greatly impact the emotional health of an individual. This guide has been shared with crisis, behavioral health providers, aging, early intervention, and children and youth.

The **Cross-System coordinator** works with CYS and JPO in both counties to improve education and awareness about appropriate access to needed mental health services for youth in their service systems. This position attends CYS-staff meetings, provides consultation, and attends JPO court hearings as appropriate to provide the perspective and resource from the children's MH system, and meets with all newly hired CYS staff to provide overview on how her position supports CYS staff. The cross-system coordinator completed a cross systems training for new county human service employees working with children (MH, IDD, D&A, Early Intervention, CASA, JPO) through collaboration with those departments. This position also takes the lead with complex case reviews with CYS and IDD in discussions to strengthen the supports available to address these needs. In addition, CASSP Coordinator attended an early intervention staff meeting to present a PowerPoint of community-based resources and supports and discussed the impact of trauma on families. This presentation was also provided to the capital area intermediate unit social workers that predominantly work in the daycare setting. Yeah OK

The Cross-Systems coordinator also created a **CYS resource guide** to help aid and support onboarding staff on resources within the community. We serve many families that have complex challenges and are in dire need of community based natural resources. The cross systems coordinator worked on a comprehensive guide for all CYS staff to utilize to aid and assist in serving families in a proactive manner.

Additionally, the Cross-Systems Coordinator and IDD Intake Specialist created a **transition youth guide** for young adults eligible for IDD services when they are in custody and care of CYS. It was identified that young adults were being discharged from care and the CYS worker was not aware of the necessary documentation that the supports coordinators would require for a smooth transition. Additionally, the supports coordinator, was not aware of the steps CYS must process for aging out youth. This guide assists CYS workers to take the necessary steps for this transition for continuity of care. This plan highlights the need to ensure required documents are obtained timely and/or updated, such as if the PUNS identifies what waiver is needed, has SSI been applied for, are physicals updated, and additionally ensuring that MA eligibility maintains active when transitioning out of custody. To further support this initiative, the Cross-Systems Coordinator and the IDD Intake Specialist are in the process of conducting several trainings for CYS and IDD Supports Coordinator staff. These trainings are breaking down simple descriptions between what level of case management is most appropriate for children they are serving (for example, if child is in emotional support classroom, then referral to MH case management versus

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when a child attends a life skills classroom, then referral to IDD for supports). Staff further reviewed the paperwork process and steps to complete the referrals.

The Cumberland County Juvenile Probation office has continued their **trauma pilot project** to improve outcomes for youth involved in their services. The project endeavors to identify trauma earlier in the process within the probation services to improve access to services and supports that will support their needs. Based on the Adverse Childhood Experiences scores (ACEs), any indicators of concern evoke a clinical trauma specific assessment to be completed. Perry County convened their first Judges' Round Table this year. This meeting was convened by the county dependency judge and co-facilitated by the Children and Youth administrator. The purpose of this meeting is to have stakeholder representation to discuss areas of concern with the dependency system and how to overcome barriers in a timely manner. Two areas of interest that were identified were school truancy and creating a stronger awareness of the mental health resources that are available in Perry County. The CASSP coordinator is partnering with CYS to host their first provider fair to increase awareness and support for the stakeholders in August 2024.

Respite is provided through Youth Advocate Program brokerage through Reinvestment funds from our Managed Care partners. The Respite workgroup currently meets on a bimonthly basis to review county specific outputs such as units delivered for In and Out of Home Respite. This committee continues to suggest and solicit new providers to provide both in home and out of home services to address the continued need for this service.

Cumberland Cares for Children & Families and **Nurse-Family Partnership** are two additional services available in our communities that are aimed at early intervention and parenting but are not funded within the mental health system or by medical assistance.

- **Needs: Adequate funding** is a huge area of need due to the significant impact on various supports within our children's MH programming. Neither Medical Assistance nor Commercial Health Insurance provide funding in these areas. ESAP continues to grow with more elementary buildings implementing this preventive support. In addition to this growth, the maintenance trainings are educating school faculty on how to identify students' needs earlier which necessitates a growth in volume of assessments, parental contacts, and school consultations to be conducted with an understaffed program. Staff struggle to keep up with the demand of referrals in a timely manner. Furthermore, ESAP and SAP programs have encountered significant staffing crises which puts additional strains on efficiency of operations. These programs which operate with insufficient staffing cause great stressors, not only for staff to keep up with the growing needs, but districts/families are yearning for timely assistance.

Another need is **accessibility to Mental Health treatment**. The system puts the focus on the child as the problem, rather than trying to address family system issues. Also given the vast amount of trauma that many children have experienced, more training is needed for staff to develop the expertise to better address these needs. As previously stated, various initiatives focused on earlier identification of and connections to services related to trauma are being implemented. Referrals for outpatient, Intensive Behavioral Health Services (IBHS), Family Based Mental Health (FBMH) continue to grow, however the wait list is exhaustive. IBHS has approximately a 1 year long wait to access these supports and on average, FBMH has a wait

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time of 3 months until services can begin. When families have such intense needs that meet criteria for these services, these extensive wait times can be devastating and often cause referral to higher levels of care such as inpatient or residential services.

Identification of parenting resources are needed that help to address some children's behaviors as not all behaviors are a function of mental illness. The propensity to label and diagnose all behaviors as some type of mental illness is problematic and unfortunate as alternate strategies that may be more appropriate are often missed in this pursuit. While PCIT, Cumberland Cares, and Nurse-Family Partnership are great resources and early intervention, these are only available to pre-school and elementary age children and families. Unfortunately, since parenting classes are considered preventative strategies and not treatment or medical assistance reimbursable, county MH base dollars are not able to fund these valuable tools.

In addition, there seems to be an **increasing volume of complex cases** that cross a multitude of systems – MH, IDD, and CYS with limited discharge options. The complex trauma that many of these children have endured makes it extremely challenging to access services that meet their needs (either difficulty in locating CRR & RTF's that will accept them and/or families that are willing to re-integrate them back into their home). An internal county workgroup is focused on identifying strategies to support these needs. Our county is also currently participating on a state-facilitated complex case workgroup to work on these barriers.

Please identify the strengths and needs of the county/joiner service system (including any health disparities) specific to each of the following special or underserved populations. If the county does not currently serve a particular population, please indicate and note any plans for developing services for that population.

5. Individuals transitioning from state hospitals

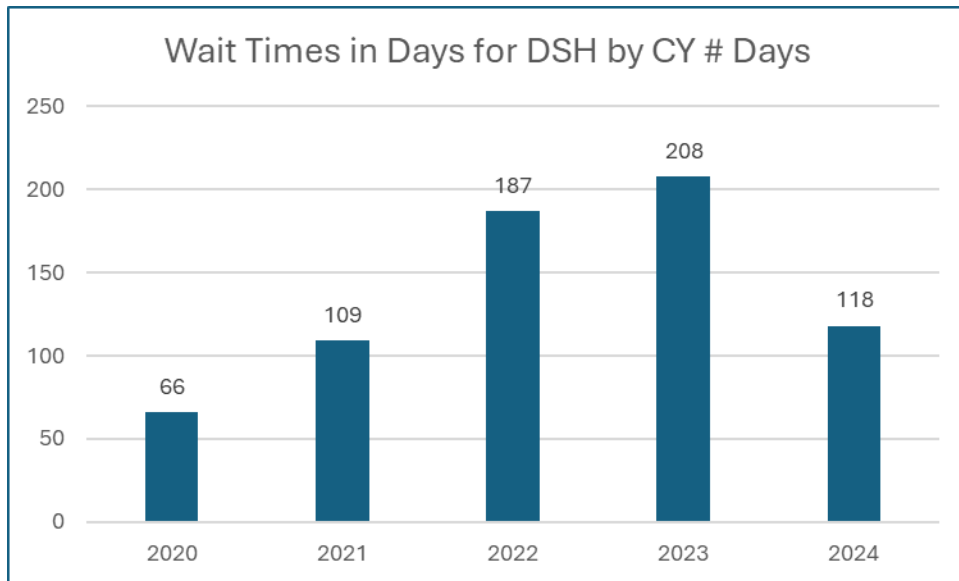
- **Strengths:** Cumberland and Perry Counties' Mental Health program continues to have a **strong commitment to community integration**, as evidenced by the many supports available and diversions from state hospital via community services. A well-documented community integration philosophy is a main tenant of our Mission and purpose.

Funded through county base dollars, a **Base Service Unit (BSU) liaison case manager** routinely participates in State Hospital and Extended Acute Unit (EAU) team meetings and assists in the coordination of discharge planning. This position is instrumental in providing support to individuals during their hospitalization and assisting them during their transition to the community.

Individuals approaching discharge from the state hospital have a **Community Support Plan (CSP)** in place. Individuals being discharged from the state hospital are connected with the supports and treatment services recommended in the CSP prior to their discharge. Upon discharge from the state hospital, as well as from Wellspan-Philhaven's EAU, follow-up CSP meetings are held within the community as needed to address concerns and review or update the CSP.

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- **Needs:** There are currently 16 individuals from Cumberland and Perry Counties receiving inpatient treatment at Danville State Hospital. We have experienced a **decrease in Danville State Hospital admissions** for 2023 with four admissions down from eight in 2022. Currently, there are four individuals from Cumberland or Perry County on the state hospital's waiting list. For the first half of 2024, there have been two admissions with an average wait time of 147 days. This would be a 43% decrease in wait times compared to previous year with significantly higher wait times, as noted in the chart below.



Through the utilization of our 10 Extended Acute Unit (EAU) beds, we were able to divert 22 individuals from the state hospital in FY 23-24. We continually operate above our state hospital bed cap of 15, averaging a bed utilization of 18 for the fiscal year, due to a lack of community options for those with more intensive needs (SCR and LTSR) and limited financial resources.

DIVERSIONS									
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
# of diversions	38	28	16	6	12	20	20	16	22

This combination of **need for higher levels of care and limited financial resources** has created a lack of flexibility within the county mental health system. Discharge plans from the state hospital often indicate significant personal care needs thus necessitating a specialized community residence (SCR) type setting. Our **SCR's are at capacity** with no ability to expand. In order to meet the individual's needs, discharge planning within the community remains difficult without additional funding. Additional needs are structured programs that provide intensive treatment, structure, and supervision. These delays in accessing community residential programs may result in extended hospital stays. The October 2020 completion of the **Long-Term Structured Residence (LTSR)** for our counties addressed some of these concerns and needs, however the need is such that we have a **waiting list** now for the LTSR that is larger than the number of beds available in the program. In the event an individual is able to live in

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his/her own apartment, with or without added supports, the availability of **safe and affordable housing options** within the counties remains limited, thus presenting another barrier for pending discharges.

In an effort to address the needs of forensic individuals and transition folks from Danville State Hospital, Torrance State Hospital, and Cumberland County Prison, Cumberland-Perry Counties' MH has submitted a proposal for a regional, 16-bed LTSR with Franklin-Fulton Counties. The 16-bed facility is to be built using forensic monies allocated by OMHSAS. The 16-beds would be divided evenly between the two county joiners. The LTSR would give priority to those individuals with forensic involvement/history - specifically individuals who have been deemed incompetent to stand trial, non-restorable. The RFP has been posted on the four counties' websites and e-mailed to all LTSR providers in the State. Responses are due back for review in July 2024.

Insurance, particularly Medicare, continues to create barriers during discharge planning. Of note are the numbers of Medicare recipients who do not qualify for Medicaid due to family income. This complicated by the small number of providers in Medicare's network creates difficulty with service referral. Furthermore, as providers limit participation in Medicare, recipients have to travel further to receive the needed services. Regardless of funding source, the wait time for a psychiatric appointment is typically between **12-20 weeks**. These lengthy delays with accessing community services continue to significantly impede discharge planning. An individual's stability may be placed at risk due to limited or lack of access to recommended follow-up and support, thus delaying discharge when deemed presently appropriate.

Certain prescribed medications may also impact an individual's discharge process. With the state's efforts to combat the opioid epidemic and the implementation of the prescription drug monitoring program, it continues to be difficult to find physicians willing to prescribe controlled substances. State hospital physicians tend to utilize benzodiazepines in their medication regimen, therefore making it difficult to find a physician within the community willing to continue prescribing this drug routine. Injection medications, although preferred, present another issue with limited providers able to administer the injections. The issue with injections and insurance tends to be concurrent in that a provider may be able to administer the injection, but not in network with the Insurance provider and vice versa. This becomes an even greater barrier for an individual receiving Medicare.

Psychiatric availability overall continues to decrease. All of our local providers have long wait lists or are not accepting new patients. Primary Care Physicians (PCP's) are often not willing to prescribe anti-psychotic and neuroleptic medications creating another barrier for discharge planning. Also, with the aging population, finding a specialized psychiatrist with experience with the geriatric population is challenging.

6. Individuals with co-occurring mental health/substance use disorder

- **Strengths:** Individuals with co-occurring disorders have been identified as an underserved population through managed care data. Two of the county-contracted outpatient providers – Merakey-Stevens Center and Diakon Family Life Services – are **dually licensed to provide**

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mental health and substance use disorder outpatient treatment. Through PerformCare's Enhanced Care Management program, county MH representatives meet monthly with PerformCare care managers to review and discuss needs of those individuals with frequent intensive treatment needs that often include substance use in addition to mental health.

All of our mental health programs have frequent **contact with substance use disorder providers** and/or the C-P Drug and Alcohol Office when the need is identified. Specifically mental health residential providers will work with individuals to accept referrals for substance use evaluations, and treatment if recommended, sometimes as a condition of continued residential involvement as substance use substantially impacts treatment for mental illness.

Providers are encouraged to participate in available trainings to better serve this population. Our managed care partner, CABHC, sponsored Recognizing and Addressing Co-occurring Disorders from an Evidenced Based Lens in the Fall 2022. In addition, applicable trainings via Drexel University Behavioral Health Education are shared as available educational opportunities to support work with this population.

In addition, the Drug and Alcohol Department has expanded ESAP for their focus area, which has increased elementary referrals as well as increased the need for therapy for children and/or parents with substance use disorders.

- **Needs:** Efforts to have trained **co-occurring capable and competent providers** continue but are difficult without combined regulations from the state. In addition, several years ago OMHSAS was supportive of this initiative; however co-occurring capable and co-occurring competent trainings have not been made readily available making it an unrealistic expectation even with dual licensing of programs.

The **legalization of medical marijuana** has made it confusing and problematic for many individuals and providers since the efficacy of psychiatric medications can be negatively impacted by its use. Some psychiatry providers have refused to treat individuals who utilize medical marijuana.

7. Criminal justice-involved individuals - Counties are encouraged to collaboratively work within the structure of County Criminal Justice Advisory Boards (CJABs) to implement enhanced services for individuals involved with the criminal justice system including diversionary services that prevent further involvement with the criminal justice system as well as reentry services to support successful community reintegration.

- **Strengths:** Cumberland County has a well-organized **CJAB** that meets monthly. Additionally, this group has recently acquired new leadership with fresh ideas to strengthen diversionary services. The MH Department works closely with both the Cumberland and Perry Counties' jails to divert individuals whose criminal behavior is directly linked to their illness.

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According to the U.S. Department of Justice's Bureau of Justice Statistics, close to 67% of released prisoners are arrested within three years in the US. During those 3 years, 52% will return to prison for either a new crime or parole violation AND the first 6 months accounted for 44% of all recidivism during the 3-year period, with 30% of all releasees re-arrested in those first months.

In June of 2021, community stakeholders, justice systems, and human services met to develop a strategy to successfully support individuals returning from prison or jail to the community. The principal objective of any re-entry initiative is to promote successful offender outcomes, which means assisting not just individuals, but whole communities, so that we may have the capacity to support our returning residents and to keep our neighborhoods safe. Since June of 2021, partnerships have continued to evolve and be well supported. The **Re-Entry Coalition** meets monthly and have provided excellent educational opportunities such as trauma training and monthly education regarding various aspects of the system. There are regular communications regarding employment opportunities for returning citizens and how to promote successful reintegration.

One example of this work is **Tomorrow's Neighbors** which is a 501(c)(3) created by an individual with lived experience with both mental illness and forensic. He identified a need among individuals reentering society from prison and Tomorrow's Neighbors was born. Their mission is to empower returning citizens to stop the cycle of crime by becoming responsible community members. The vision is to significantly reduce the crime and recidivism rates not just within Cumberland and Perry Counties but throughout Pennsylvania. They utilize various services to assist individuals with being successful. They provide cell phones to qualifying returning citizens allowing them to better find work, stay connected with family, and communicate with supervising agencies such as probation and parole. They utilize trained Peer Entry Support Specialists with lived experience to mentor returning citizens. Peer Reentry Support provides emotional support to returning citizens prior to and throughout the reentry process. They also utilize community service opportunities. Community service provides returning citizens with an opportunity to actively contribute to their communities, while making amends for their past decisions. They have devised an 8-step program to better prepare and equip individuals to successfully reintegrate back into society with the first four steps occurring prior to the offender's release.

Cumberland County is part of the **National Stepping Up initiative** and has been identified as an "**Innovator County**." Stepping Up recognizes a county as an innovator when it has demonstrated the capacity to accurately identify people in their jails who have mental illnesses and substance-use disorders, collect, and share data on these individual needs to connect them to treatment services and use that data to inform local policies and practices. We have continued to receive **technical assistance** from the Council of State Governments (CSG). This year, our focus has been on capturing good data to measure progress of Stepping Up. Cumberland and

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Perry counties were successful in applying for “short term technical assistance” through the Council of State Governments (CSG) who provides leadership to the National Stepping Up Initiative.

In December of 2022, a proposal was submitted to OMHSAS to develop a **Regional Long Term Structured Residence (LTSR)** with neighboring Franklin and Fulton Counties using OMHSAS forensic funds. This project is specifically to strengthen the diversionary service options for individuals with serious mental illness who are not competent to stand trial and not restorable. We have been advised that these funds have now been approved. Currently, we are preparing to review proposals to select a provider for the Regional LTSR. As part of the project, funding was also awarded to hire an additional county staff member to provide focus on forensic needs, including data as it relates to Stepping Up.

In May of 2024, Cumberland/Perry MH added the position of **Forensic Liaison**. This position serves as a specialist for Mental Health program activities having a leadership role in liaising with the criminal justice system. The Forensic Liaison problem solves with the courts, jails, collaborates with staff and providers. This position oversees development and maintenance of data driven solutions reducing the number of individuals with serious mental illness who are incarcerated. It is noteworthy that this position is 100% funded through funds appropriated to serve the forensic population awarded in late 2023.

The **Forensic MH Team and TOMS mental health court** have been effective components in supporting individuals with mental illness and criminal charges navigate the criminal justice system. **TOMS Court** has been a strength within Cumberland County. Since inception in 2017, 95 participants have entered the program with 50 individuals successfully graduating from the program. It is estimated that 11,893 prison bed days have not been utilized for a potential cost savings of \$773,045.00. Current recidivism rate for TOMS Court graduates is at 25.0% for all types of crime. Currently there are 23 active participants in TOMS Court.

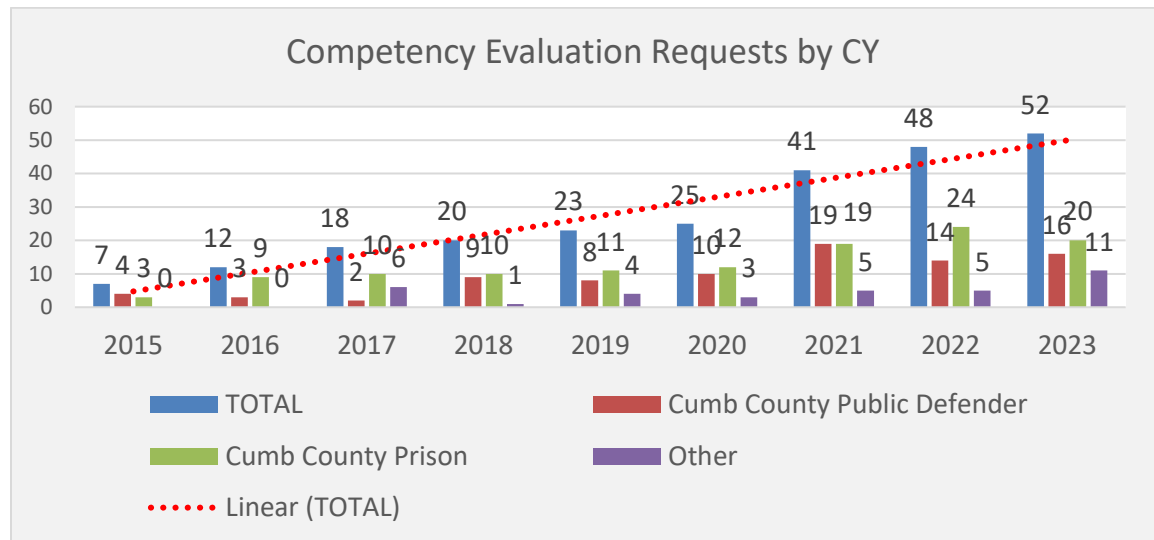
Additionally, the **Regional Crisis Walk in Center** that is under development with Dauphin County will also provide diversionary opportunities for Law Enforcement when an individual is struggling with their mental illness. The Regional Walk in Center is scheduled to open in November 2024.

- **Needs:** One of the greatest needs is **fiscal resources** to create programs to support individuals as they prepare for re-integration from the justice system or programs that are ready to support in lieu of incarceration.

Additionally, there is significant need for **additional treatment providers** to support individuals who need either a competency restoration evaluation or treatment services to comply with recommendations from the court. The below chart shows the increase in competency restoration

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requests since 2015. This increase we believe is significant and speaks to unmet need in our community.



As previously stated, in an effort to address the needs of forensic individuals and transition folks from Danville State Hospital, Torrance State Hospital, and Cumberland and Perry Counties' Prisons, Cumberland-Perry Counties' MH Office, jointly with Franklin-Fulton Counties' MH Office, submitted a proposal and were recently approved for a regional, 16-bed LTSR. Using forensic monies allocated by OMHSAS, the LTSR will prioritize those individuals with forensic involvement/history - specifically individuals who have been deemed incompetent to stand trial, non-restorable. This **forensic LTSR** is expected to be operational by June 30, 2025.

8. Veterans – *counties are encouraged to collaboratively work with the Veteran's Administration and the PA Department of Military and Veterans' Affairs (DMVA) and county directors of Veterans' Affairs.*

- **Strengths:** We connect and work closely with our **local Veterans Affairs offices** in both Cumberland and Perry Counties to address needs as they arise and to ensure they are aware of all available services and supports in the community that may meet their individuals' needs. Veterans have access to any and all services and supports that anyone else with a severe mental illness has in our communities. A **Veterans' Lodge** that operates similar to a Fairweather Lodge is available in Cumberland County for veterans with mental illness. Perry Housing Partnership also provides a **Veterans Housing program** in Perry County for those veterans who are homeless but is not specific to those with mental illness. Several of our residential programs provide transportation for veterans to the Veterans services at Camp Hill VA, Lebanon VAMC, and Martinsburg WV VAMC. Support Groups are also available through the Carlisle Army War College and the VA Clinics. In addition, during Mental Illness Awareness Week, our counties

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have supported presentations by veterans regarding the impact of mental illness. Providers are made aware of additional training opportunities as they arise.

- *Needs:* For individuals in the service, they have had very different life experiences, especially for those who have suffered **trauma** related to their military experience. Community mental health staff have not typically been well equipped to address such needs. Funding for **training specific to military culture** is needed. Waiting lists exist for all services in our communities regardless of payer source. Additionally, the Veteran's Administration no longer provides long term psychiatric treatment to 100% service-connected veterans. This system deficiency has the propensity to increase wait times for individuals needing these services.

9. Lesbian/Gay/Bisexual/Transgender/Questioning/Intersex (LGBTQI)

- *Strengths:* Individuals in this population have access to any and all services and supports that anyone else with a severe mental illness has in our communities. We do encourage and expect providers to obtain training in **cultural competence** to improve the provision of services to individuals who identify as LGBTQI. Cultural Competency training has been provided through our managed care entity. Information regarding available training opportunities is shared with all providers. Community support groups, including one for teens, are also available within our county. PerformCare, our managed care provider, offers trainings in **Diversity, Equity, and Inclusion (DEI)** and providers are encouraged to participate. The Health Equity Director at Partnership for Better Health, a local endowment foundation, has been instrumental in providing trainings and discussions in this area, that includes an annual spring "Diversity, Equity, Inclusion & Belonging (DEIB) Training". Information on these trainings is provided to our service provider network.

Our CASSP Coordinator continues to **share resources** with various system stakeholders (include CYS, JPO, Education, IBHS, FBMH, D&A, Crisis, SAP, TCM, MCO) as they become available. In the Resource Guide that she created, there is a section specific to LGBTQI supports in our communities. Webinars provided by PA Care Partnerships such as "Supporting Members of the LGBTQ+ Community" are also distributed to encourage access and participation.

- *Needs:* Ongoing **funding for training specific to cultural competence** is needed. Waiting lists for all services exist in our communities regardless of payer source. We are not aware of any specific services currently provided to this population, other than various community support groups.

10. Racial/Ethnic/Linguistic Minorities (RELM) including individuals with Limited English Proficiency (LEP)

- *Strengths:* The CASSP Coordinator created an Immigration and Refugee Resource Guide that has been beneficial for staff and other human service agencies to utilize to assist this population. This guide also provides information on Interpreters and English as a Second Language education. While we are not aware of any special or specific services for this population being provided within Cumberland or Perry Counties, we do require providers to have training and

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provide services that are culturally competent. Providers are expected to obtain **interpreter services as needed** to communicate with all individuals in an efficient and effective manner. Additionally, the county has a contract to provide interpreter services when needed.

- **Needs:** Ongoing **funding for training specific to cultural competence** is needed. Waiting lists for all services exist in our communities. A significant influx of individuals from Nepal and Bhutan have been noted in our counties. In the last year, one local school district reported a 336% increase in the need for English as a Second Language (ESL) teachers. Also, due to cultural differences, it has been challenging to engage folks from these regions in mental health supports and services. It seems those with Nepali and/or Bhutanese backgrounds rely heavily on family members for treatments and supports and are often not in agreement with western medicine recommendations.

11. Other populations, not identified in #1-10 above (if any, specify) *(including tribal groups, people living with HIV/AIDS or other chronic diseases or impairments, acquired brain injury (ABI), fetal alcohol spectrum disorders (FASD), or any other groups not listed)*

Mental Health & Intellectual/Developmental Disabilities

- **Strengths:** The **dual diagnosis complex case team** has been developed within our county and is made up of representatives from C&Y, MH, IDD, and the Cross Systems Coordinator. They review those complicated situations and complete a root cause analysis to determine appropriate services and supports. Further review meetings are often necessary to determine resources within the state and local systems to address these needs. It is a lengthy process with many layers that are needed to determine possible interventions, services, and funding to achieve the desired outcomes. Representatives from our counties also participate on the related state-wide workgroup.

Needs: **Children that have IDD/Autism, especially those aging out of RTF – little to no resources.** The human service system has **significant expectations for Mental Health** to address the needs of this entire population despite other specific agencies and other human service systems not planning or providing services or supports for this population. The expectation seems to be for the mental health system to pick up everything. While MH is able to provide treatment services, other supports are required to better collaborate and support youth to transition into adulthood. A **braided system of funding and supports** is necessary to provide the necessary skills-training and prevention strategies for youth, young adults, and families. This needs to include instruction with regard to activities of daily living, employment, education, interpersonal skills. While these would be all things that the psychiatric rehab programs would focus on, the vast majority of individuals with these dual diagnoses do not meet SMI (serious mental illness) criteria, and may also have limitations related to IDD, autism, and lack of family support. Funding and joint planning and development from all of the involved systems is necessary.

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c) Recovery-Oriented Systems Transformation (ROST):

i. *Previous Year List:*

- *Provide a brief summary of the progress made on your FY 23-24 plan ROST priorities:*

i. Priority 1 – **Maintain and monitor current services and supports due to potential budget deficits**

- The budget deficit continues to be a primary topic in all human services and community meetings within the counties as the significant effect of no additional Mental Health funding will negatively impact other services within the counties severely with increased needs for those other services – law enforcement, children and youth services, incarceration, hospitalization, etc.
- Meetings were also held with our county base funded contracted providers to review the current delivery system and identify any potential areas to reduce costs that would have minimal harmful effect on the individuals being served.
- One-time funds from OMHSAS as well Cumberland County's general fund provided additional allocations to balance the \$2.5 million deficit during FY 2022-2023. These additional allocations ensured that providers' expenses were covered. Unfortunately, we project a \$1.9 million budget deficit for FY 2023-2024 and a projected \$3 million deficit for the new FY 2024-2025 as provider expenses continue to rise, with no additional funding anticipated. This will remain an ongoing priority for our counties.

ii. Priority 2 - **Progression toward Alignment with SAMHSA Best Practice Guidelines for Crisis Intervention for Mobile Crisis**

- To strengthen the Crisis continuum, Cumberland, Perry, and Dauphin Counties partnered and proposed the development of a Regional Crisis Walk in Center that includes the Mobile Crisis component. Utilizing federal COVID-CMHSBG funds, the proposal was fully approved and funded for over \$13 million dollars to be fully expended by December 2025. Connections Health Solutions was awarded the contract. Building renovations of the selected site in Dauphin County have been underway. Funding for those renovations was via HealthChoices Reinvestment funds. This will remain an ongoing priority until the project is fully implemented.

iii. Priority 3 - **PULSE Suicide Prevention Initiative in Cumberland and Perry Counties**

- As previously mentioned under "Strengths", PULSE conducted 15 QPR trainings in 2023 and 9 trainings through June 30, 2024, resulting in a total of 1,044 individuals having received suicide prevention training since 2016.

Annually we have a team representing PULSE who participates in the Out of Darkness Walk and has done so since the inception in Cumberland County. Each year our team has grown. Last year's team included crisis staff, loss survivors, County staff, attempt survivor, first responder, and persons with lived experience. PULSE representatives have also participated in various other health and resource fairs throughout the year.

The "My Ascension" documentary has been screened several times this past fiscal year: for the community at Shippensburg University, Dickinson College, and Saint Elizabeth Ann Seton Parish; and during a staff in-service day at West Perry High School and again for

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the community at West Perry High School. Important discussions have occurred after these screenings with regard to suicide prevention and ways to support those having thoughts of suicide as well as the need for mental health services within the community.

iv. **Priority 4 - Support County human service agencies to become Trauma Informed throughout the counties.**

- Trauma trainings occurred throughout our human service delivery system within Cumberland and Perry counties. "Becoming Trauma Informed" trainings were provided when requested. The internal staff member who provided these trainings has since retired. Trauma trainings via Drexel University Behavioral Health Education are shared as available educational opportunities.

ii. *Coming Year List:*

- o *Based on Section b **Strengths and Needs by Populations**, please identify the top three (3) to five (5) ROST priorities the county plans to address in FY 24-25 at current funding levels.*

Priority 1 - Maintain and monitor current services and supports due to continued budget deficits

☒ Continuing from prior year ☐ New Priority

- a. *Narrative including action steps:* As stated in the previous review, our county MH office expects to finish FY 23-24 with a deficit of \$1.9 million. We have worked with CABHC to designate \$1.2 million toward residential expenses and will be working with Cumberland County to determine any additional funds available to cover the remaining \$1.9 million deficit for FY 23-24. There is the grave concern that the reliance on the county's general fund cannot continue. Cumberland County is the fastest growing county in the Commonwealth. Additionally, individuals seeking county funded mental health services has also continued to rise. There has not been a corresponding state increase in funds to support staff or programs who are serving greater numbers of citizens. Current provider budgets project this FY 24-25 with a \$3 million deficit if allocations begin at last year's amounts. It should be noted that ALL program expenses continue to rise – health insurance, building insurance, gas and food prices, as well as to recruit and retain a qualified workforce. Needs and service utilization have risen over the past several fiscal years. Our county MH office will continue to analyze costs and service utilization and will work collaboratively with all of the other departments in the block grant, as well as with both boards of Commissioners.

We continue to embrace and support the philosophy of recovery and resiliency and must do so in the most effective and cost-efficient manner possible. Available funding must be addressed in order to make this mission a reality.

We will continue to regularly discuss all facets of available services and supports (both system and community) at the monthly Community Support Program meetings, in various other community stakeholder meetings, and during internal department meetings. County MH staff routinely review program costs to monitor service areas should potential cuts become necessary.

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If program cuts become necessary, provider agencies and case management staff will be made aware of these program cuts and those identified individuals who may be impacted in order to outreach to and monitor them closely for any increase in concerns or needs.

- b. *Timeline:* This is an annual goal and ongoing priority. Analysis of fiscal resource and program utilization will continue to occur monthly. The ability to monitor data has continued to improve with the implementation of CPR-Web and other data tracking tools. MH staff reviews monthly claims submissions to determine utilization and any re-allocation necessary during the year. Residential and Crisis Intervention staff meetings occur monthly. As they are the highest budget cost center items, this information is considered in review of allocation needs. Trend analysis occurs monthly in those monthly and other internal meetings. Annual budget for subsequent years will consider this information as well.
- c. *Fiscal and Other Resources:* Current County base funding of positions, services, and supports are utilized. As previously stated, current provider budget requests exceed our previous year's allocation by \$3 million. Fiscal discussions will continue with both commissioners' offices as well as OMHSAS with regard to funding opportunities.
- d. *Tracking Mechanism:* MH staff will monitor fiscal impact via review of monthly claims submissions, and program utilization. Our MH Team meets twice per month and discusses those trends and findings, and develops potential solution scenarios, which may involve closure of programming should adequate funding not be available. Additionally, this information is shared at the MH.IDD Advisory Board meetings as well as each Counties' Commissioners' meetings.

Priority 2 - Progression toward Alignment with SAMHSA Best Practice Guidelines for Crisis Intervention for Mobile Crisis and Crisis Walk-in Center

☒ Continuing from prior year ☐ New Priority

- a. *Narrative including action steps:* Movement toward the implementation of the Regional Crisis Walk-in Center and Expansion of Mobile Crisis services continues with these services expected to be operational in November/December 2024. While Crisis regulations have yet to be finalized, these services will be implemented in alignment with SAMHSA's guidelines and expectations for the provision of these services across our three counties. Connections Health Solutions was chosen as the provider and the building site is currently under renovation in Dauphin County. Numerous outreach and planning meetings have been occurring at minimum on a weekly basis in order to engage with Emergency Management providers, Law Enforcement Providers, local human service organizations, Managed Care entities, mental health providers, and county staff.
- b. *Timeline:* The FY 24-25 will likely be used to complete building renovations, hire, and on-board staff. The project is targeted to be operational by November or December, 2024. Quarters 1 and 2 of FY24-25 will complete renovations to prepare to open. Additionally, Quarter 2 will largely focus on hiring and onboarding staff. Quarters 3 and 4 will focus on utilization, monitoring existing crisis services, and the implementation of the walk-in center. Additionally, conversations will continue with numerous other stakeholders to fully support the walk-in center, and to mitigate any barriers.

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- c. *Fiscal and Other Resources:* Funding for this initiative includes the grant of \$13,093,364 in COVID-CMHSBG funds from OMHSAS for start-up implementation and \$5,500,000,000 in HealthChoices Reinvestment funds to assist for renovations during start-up. A Memorandum of Understanding was created and signed by all three boards of commissioners. Moving forward is the concern regarding sustainable funding given that the Crisis regulations have not been finalized. The completion of these regulations is imperative in order for the program to pursue funding from other sources, such as private insurance, to offset the huge financial burden that is placed on the counties for their extremely limited funding.
- d. *Tracking Mechanism:* Given the structure of the project grant and funding, OMHSAS has a grant management database called "bizhive." There is only one log-in to the grant management system. Dauphin County has access to the system and provides reports for the project working in collaboration with Cumberland and Perry Counties. Once implemented, the provider Connections will submit utilization and other reports as required and requested.

Priority 3 – PULSE Suicide Prevention Initiative in Cumberland and Perry Counties

☒ Continuing from prior year ☐ New Priority

- a. *Narrative including action steps:* As previously mentioned, Cumberland-Perry Counties' suicide prevention task force, PULSE, continues to increase community awareness of suicide prevention through QPR trainings and community events. Deaths by suicide have increased 157% from 2019 (pre-COVID) to 2022 with a 17% decrease from 2022 to 2023. However, suicides for months January – April have doubled in 2024 for the same time frame last year. Data and charts are provided in section d. 5. below. Our strategy is that through continued outreach and providing QPR trainings in both Perry and Cumberland Counties, we will eventually have a positive impact on these rates of suicide in our communities.

We plan to increase the number of Survivors of Suicide (SOS) groups in FY24-25. Currently we have two PULSE members who facilitate SOS groups, but one is dealing with some medical issues at this time. Our hope is that when he has recovered, he will continue with his suicide prevention mission.

PULSE is researching additional education/documentaries regarding suicide awareness/prevention to screen for our community members.

- b. *Timeline:* The taskforce meets monthly utilizing a hybrid format. Members participate in various community health fairs throughout the year to educate and spread awareness. We have a continued goal of providing 12 (average of 1 per month) QPR trainings this year.
- c. *Fiscal and Other Resources:* PULSE will use funds raised in previous years to fund for handouts and purchase training materials for QPR. Due to Cumberland-Perry MH program's extensive deficit, we are unable to allocate any funds to suicide prevention even though we believe this to be an incredibly important initiative.
- d. *Tracking Mechanism:* Data is collected on QPR trainings, and the number of individuals trained is tracked. Meeting notes are recorded and distributed prior to the next meeting for corrections.

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Priority 4 – Expansion of services to support the forensic population with serious mental illness (SMI)

☐ Continuing from prior year ☒ New Priority

- a. *Narrative including action steps:* As previously mentioned Cumberland County is part of the **National Stepping Up initiative** and has been identified as an “**Innovator County**.” Stepping Up recognizes a county as an innovator when it has demonstrated the capacity to accurately identify people in their jails who have mental illnesses and substance-use disorders, collect and share data on these individuals’ needs to connect them to treatment services, and use that data to inform local policies and practices. In May of 2024, Cumberland & Perry Counties’ Mental Health Office added a new Forensic Liaison position. This position will enable us to progress this initiative. In collaboration with the Cumberland County prison, data collection will commence, and we will review our progress toward our goal of reducing the number of individuals with SMI in prison. Crisis Intervention Team (CIT) training continues as we work to align with standards and fidelity to obtain certification. While CIT programs are known for CIT-trained officers, successful programs also focus on improving the crisis response system, advocating for needed services, and strengthening partnerships across the community. Also, Cumberland/Perry and Franklin/Fulton counties have joined together to develop a regional forensic LTSR which will house those with SMI who are incompetent to stand trial and non-restorable. Individuals served may have, but not limited, to charges of sexual nature, arson, and aggression. The team is in the process of reviewing proposals with an anticipated opening next year, 2025.
- b. *Timeline:* We have a continued goal of providing 2 CIT trainings a year (May and September). These trainings will continue to be reevaluated and changed as directed by the need. It is planned that the Forensic LTSR with 16 beds (8 Cumberland/Perry) will open in 2025. The Forensic Liaison will look at monthly data collection and continue to move the Stepping Up initiative forward by determining trends through that analysis.
- c. *Fiscal and Other Resources:* The Forensic Liaison position was included with the proposal for the regional forensic LTSR. This start-up and annualized funding was granted by OMHSAS with the goal of serving those individuals in prison with a SMI in the community. Cumberland/Perry MH has been fortunate to be granted permission to use “Community Support Funds” through CABHC to provide the two annual CIT trainings. Without these funds we would struggle to fund this important initiative.
- d. *Tracking Mechanism:* Data is collected on CIT trainings, and the number of CIT trained individuals is tracked. Data will be tracked in collaboration with the Cumberland County prison monthly to allow analysis of trends and needs. Research is occurring with regard to a collaborative, and electronic process to obtain the needed data.

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d) **Strengths and Needs by Service Type:**

1. Describe telehealth services in your county:

a. How is telehealth being used to increase access to services?

Each provider has a written policy on the use of telehealth within their specific regulations. It is the provider's preference in offering telehealth with the individual's agreement for those specific services based on clinical need. Managed care monitors the service delivery modality.

b. Is the county implementing innovative practices to increase access to telehealth for individuals in the community?

No, we are not promoting the use of telehealth as face-to-face services in mental health are the most effective. Some individuals have expressed frustration with telehealth service delivery, especially around feeling that it is less personal, they are less able to really talk with the service provider, not getting as much out of the session or contact and preferring face-to-face services.

c. What are the obstacles the county encounters in the deployment of telehealth services?

Broad band access, individuals' preference for mode of service

2. Is the county seeking to have service providers embed trauma informed care initiatives (TIC) into services provided?

☒ Yes ☐ No

Due to lack of funding initiatives re: Trauma Informed Care are limited to those available trainings supported and provided by our managed care partners and any other community entity offering such trainings. An internal staff member who had been providing these trainings for the county staff as well as the community has since retired. The Trauma Pilot Program continues to be implemented within the Cumberland County Juvenile Probation Department. CIT Trainings with law enforcement include de-escalation and much discussion regarding trauma and being trauma informed.

3. Is the county currently utilizing Cultural and Linguistic Competence (CLC) Training?

☒ Yes ☐ No

PA Care Partnership is used to provide Cultural and Linguistic Competence training. Information is routinely shared. CASSP Coordinator utilizes a large stakeholder distribution list with whom she shares this information.

CIT training includes a module related to Cultural Awareness to increase awareness within the law enforcement sector when interacting with individuals with behavioral health needs.

4. Are there any Diversity, Equity, and Inclusion (DEI) efforts that the county has completed to address health inequities?

☒ Yes ☐ No

Cumberland County has recently formalized the following DEI statement: "Cumberland County acknowledges and celebrates the unique characteristics of our residents, employees, and visitors. We identify diversity as a strength and consider it a growing, valuable asset of our

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community. We thoughtfully offer services and opportunities by understanding the different needs of our residents and actively engaging the underrepresented. Everyone who lives, works, and visits Cumberland County will benefit from our commitment to a welcoming environment.” Cumberland County provided DEI training to all county staff, and refresher training is expected annually.

Also, while not directly provided by the C-P MH program, PerformCare, our managed care provider, offers trainings in Diversity, Equity, and Inclusion (DEI) and providers are encouraged to participate. The series covers various topics such as benefits and outcomes of DEI, implicit and explicit bias, health disparities, and implementing a DEI program. The Health Equity Director at Partnership for Better Health, a local endowment foundation, has been instrumental in providing trainings and discussions in this area, that includes an annual spring “Diversity, Equity, Inclusion & Belonging (DEIB) Training”. Information on these trainings is provided to our service provider network. Staff share information with providers, families, and individuals about available support groups as well as trainings to address specific needs related to DEI as they become available.

5. Does the county currently have any suicide prevention initiatives which address all age groups?

x Yes ☐ No

The Cumberland and Perry Counties’ Suicide Prevention Taskforce PULSE (Preventing Unnecessary Loss through Suicide Education) which started in 2016 continues to meet monthly with the primary purpose to increase awareness and education about suicide. Initiatives are based on the task force priorities of “Providing Support, Education and Outreach”. There has been slow, yet strategic growth in all facets of this very dedicated group. The taskforce has representation from Crisis Intervention, Student Assistance, persons with lived experience, Veterans, family members, loss survivors, and some participation with attempt survivors.

Currently two Survivors of Suicide (SOS) support groups held monthly. SOS meetings are held twice per month, year-round, one in Harrisburg and one in New Cumberland. Meetings are open to all family members and friends, age 18+, who have lost a loved one to suicide.

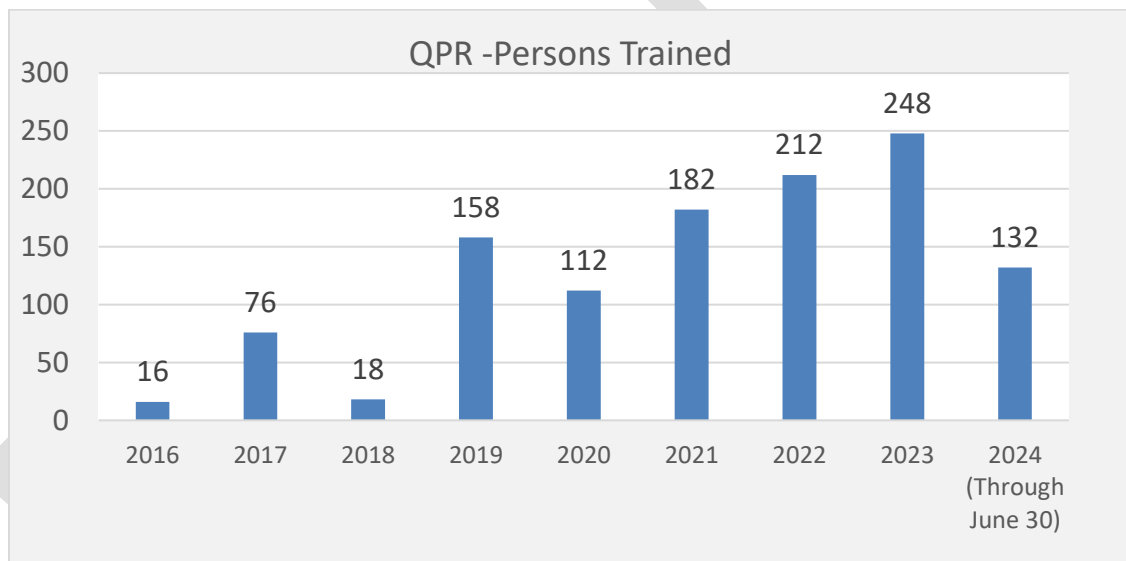
The taskforce is currently working with a community loss survivor who has expressed a desire to facilitate support groups. This individual is dedicated to making suicide prevention a part of his retirement plan. He has rented a space in Mount Holly Springs to hold support groups, conduct QPR trainings, and host his podcast (Surviving Loss: Our Journey of Hope). Cal’s Hope is a 501(c)(3) providing scholarships to college students interested in pursuing their education in the human services field. In addition to his facilitation of support groups, he has written a book, *Surviving Loss My Journey of Hope*, which was published in September 2023.

In addition to developing additional support group opportunities, the taskforce has continued the focus on providing the Evidence Based Practice of QPR training. While QPR is not intended to be a form of counseling or treatment, it is intended to offer hope through positive action. QPR is also intended to help recognize the warning signs, clues, and suicidal communications of people in trouble and to act vigorously to prevent a possible tragedy.

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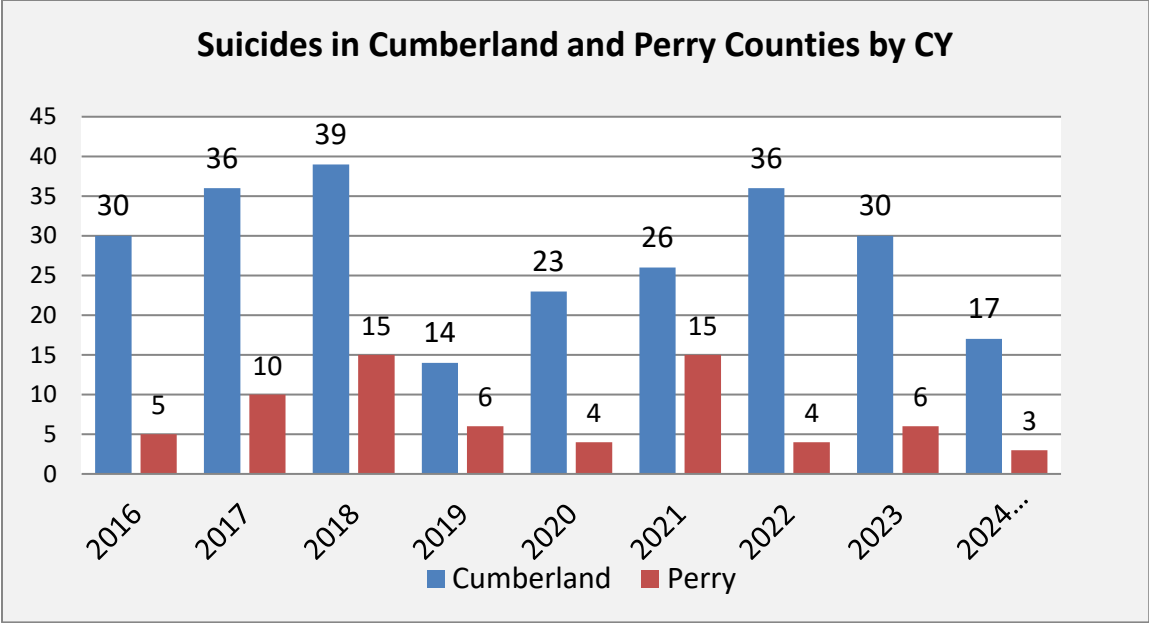
During the past few years, PULSE has focused on training stakeholders in QPR. We have a total of 12 trainers with diverse backgrounds. We are grateful for the partnership with Cumberland County Human Resources who facilitates training with the Cumberland-Perry MH office that is open for all Cumberland County personnel. Additionally, a trainer from the Cumberland County jail provides QPR for Correctional Officers annually as part of their core trainings. We have developed an excellent working relationship with the first responder community - an EMT and a police officer assist to train each of these disciplines in QPR. CIT has suicide prevention as a core element of the 40-hour, CIT training for law enforcement. We are pleased with both the energy and the support from all our facilitators. These trainings are interactive for the participants using PointSolutions Software and can obtain comprehension/growth of the participants and feedback about the presenters.

During the last fiscal year, 253 members of our community have received QPR training including Cumberland County staff, Cumberland County Prison Staff, Law Enforcement Officers, and multiple Emergency Management Services (EMS) partners. Cumberland County's Human Resources Department is working in strong collaboration with the MH office to ensure county personnel have access to QPR training. As a function of all of these partnerships, through June 30, 2024, a total of 1,044 individuals have become QPR trained since 2016. The below chart shows the increase in individuals trained in QPR.



The taskforce is working to develop strategies to ensure that suicide prevention is occurring across all demographics in the community. While we are pleased with a growing cross system of representatives, we acknowledge that we still have the need to have a stronger outreach into the aging contingency and need to strengthen our work with the LGBTQ sections of our communities. We are hopeful that with continued outreach and participation in various community events that we will reach these populations.

The below chart shows individuals who have passed due to suicide since 2016. Despite our increased efforts to strengthen training, support, and outreach, suicide continues to negatively impact our communities.



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6. Individuals with Serious Mental Illness (SMI): Employment Support Services

The Employment First Act (Act 36 of 2018) requires county agencies to provide services to support competitive integrated employment for individuals with disabilities who are eligible to work under federal or state law.

a. Please provide the following information for your County MH Office Employment Specialist single point of contact (SPOC):

- Name: Robin Tolan
- Email address: ratolan@cumberlandcountypa.gov
- Phone number: 717-240-6320

*b. Please indicate if the county **Mental Health office** follows the SAMHSA Supported Employment Evidence Based Practice (EBP) Toolkit:*

X Yes ☐ No

Please complete the following table for all supported employment services provided to only individuals with a diagnosis of Serious Mental Illness.

Previous Year: FY 23-24 County Supported Employment Data for ONLY Individuals with Serious Mental Illness		
• Please complete all rows and columns below • If data is available, but no individuals were served in a category, list as zero (0) • Only if no data available for a category, list as N/A <i>Include additional information for each population served in the Notes section.</i>		
Data Categories	County MH Office Response	Notes
i. Total Number Served	83	
ii. # served ages 14 up to 21	4	
iii. # served ages 21 up to 65	79	
iv. # of male individuals served	42	
v. # of female individuals served	39	
vi. # of non-binary individuals served	2	
vii. # of Non-Hispanic White served	76	
viii. # of Hispanic and Latino served	3	
ix. # of Black or African American served	2	
x. # of Asian served	0	
xi. # of Native Americans and Alaska Natives served	0	
xii. # of Native Hawaiians and Pacific Islanders served	0	
xiii. # of multiracial (two or more races) individuals served	2	
xiv. # of individuals served who have more than one disability	21	
xv. # of individuals served working part-time (30 hrs. or less per wk.)	45	Some have more than one so counted # jobs
xvi. # of individuals served working full-time (over 30 hrs. per wk.)	15	
xvii. # of individuals served with lowest hourly wage (i.e.: minimum wage)	7.25	
xviii. # of individuals served with highest hourly wage	28.00	
xix. # of individuals served who are receiving employer offered benefits (i.e., insurance, retirement, paid leave)	9	

Additional Comments: Our Supported Employment program maintained **72.5%** competitive employment rate during 2023-2024!

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7. Supportive Housing:

- a. Please provide the following information for the County MH Office Housing Specialist/point of contact (SPOC).

Name: Robin Tolan
Email address: ratolan@cumberlandcountypa.gov
Phone number: 717-240-6320

- b. Please indicate if the county **Mental Health office** follows the SAMSHA Permanent Supportive Housing Evidence-Based Practices toolkit:

☒ Yes ☐ No

DHS' five- year housing strategy, [Supporting Pennsylvanians Through Housing](#) is a comprehensive plan to connect Pennsylvanians to affordable, integrated and supportive housing. This comprehensive strategy aligns with the Office of Mental Health and Substance Abuse Services (OMHSAS) planning efforts, and OMHSAS is an integral partner in its implementation.

Supportive housing is a successful, cost-effective combination of affordable housing with services that helps people live more stable, productive lives. Supportive housing works well for people who face the most complex challenges—individuals and families who have very low incomes and serious, persistent issues that may include substance use, mental illness, and HIV/AIDS; and may also be, or at risk of, experiencing homelessness.

- c. **Supportive Housing Activity** to include:

- Community Hospital Integration Projects Program funding (CHIPP)
- Reinvestment
- County Base funded
- Other funded and unfunded, planned housing projects

- i. Please identify the following for all housing projects operationalized in SFY 23-24 and 24-25 in each of the tables below:

- Project Name
- Year of Implementation
- Funding Source(s)

- ii. Next, enter amounts expended for the previous state fiscal year (SFY 23-24), as well as projected amounts for SFY 24-25. If this data isn't available because it's a new program implemented in SFY 24-25, do not enter any collected data.

- Please note: Data from projects initiated and reported in the chart for SFY 24-25 will be collected in next year's planning documents.

1. Capital Projects for Behavioral Health				Check box ☒ if available in the county and complete the section.				
Capital financing is used to create targeted permanent supportive housing units (apartments) for consumers, typically, for a 15–30-year period. Integrated housing takes into consideration individuals with disabilities being in units (apartments) where people from the general population also live (i.e., an apartment building or apartment complex).								
1. Project Name	2. Year of Implementation	3. Funding Sources by Type (Including grants, federal, state & local sources)	4. Total Amount for SFY 23-24 (only County MH/ID dedicated funds)	5. Projected Amount for SFY 24-25 (only County MH/ID dedicated funds)	6. Actual or Estimated Number Served in SFY 23-24	7. Projected Number to be Served in SFY 24-25	8. Number of Targeted BH Units	9. Term of Targeted BH Units (e.g., 30 years)
Enola Chapel	2008	LIHTC, HOME	0	0	6	6	6	30 years
		FHB	0					
		Health Choices Reinvestment (HC-R)	0					
Townhomes at Factory Square	2018	LIHTC	0	0	8-PBV	3-811 units	3-811 units	30 Years
		PBV	0					
Flats at Factory Square	2019	LIHTC	0	0	8-PBV	3-811 units	3-811 units	30 Years
		PBV	0					
Permanent Supportive Housing	2008	SHP, Continuum of Care (CoC)	0	0	26	26	26	Annual Award

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Shelter Plus Care	2011	CoC	0	0	20	20	20	Annual Award
Brethren House	2009	HC-R	0	0	5	5	5	30 Years
Shepherd's Crossing	2015	HC-R	0	0	4	4	4	30 Years
Perry County Veterans	2010	SHP, HOME	0	0	5	5	5	30 Years
Warren House	2007	PBV	0	0	5	5	5	30 Years
Citrus Grove *	2024	HC-R PBV	0	0	0	2 – 811 units 8 PBV	2 – 811 units 8 PBV	30 Years
Harbour Village *	2024	HC-R PBV	0	0	0	2 – 811 units 8 PBV	2 – 811 units 8 PBV	30 Years
Totals			0	0	87	113	113	
Notes:	*CU/PE MH - HealthChoices Reinvestment Funds were used to assist in financing 2 projects in 2024 in combination with PHFA Tax Credit funds, a Penn HOMES loan, County HOME funds, and private loans/donations. These 2 new 40-unit projects offer 2 units in each dedicated to individuals with mental illness. These units will provide permanent integrated housing opportunities. A total of 4 persons can be served in the 4 set-aside units within the larger housing project. Dedicated HealthChoices Reinvestment funds utilized were \$190,994 for each project with total of \$381,988							

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2. Bridge Rental Subsidy Program for Behavioral Health				Check box ☒ if available in the county and complete the section.					
Short-term tenant-based rental subsidies, intended to be a “bridge” to more permanent housing subsidy such as Housing Choice Vouchers.									
1. Project Name	2. Year of Implementation	3. Funding Sources by Type (include grants, federal, state & local sources)	4. Total \$ Amount for SFY 23-24	5. Projected \$ Amount for SFY 24-25	6. Actual or Estimated Number Served in SFY 23-24	7. Projected Number to be Served in SFY 24-25	8. Number of Bridge Subsidies in SFY 23-24	9. Average Monthly Subsidy Amount in SFY 23-24	10. Number of Individuals Transitioned to another Subsidy in SFY 23-24
Cumb. Co. Rapid Rehousing Program	2005	Federal	\$156,244	\$174,028	30	30	30	\$900	4
Perry County Rapid Rehousing Program	2021	State	\$190,217	\$190,217	24	24	24	\$800	2
Housing Support Funds (aka Bridge Funding)	2024	HC-R	\$100,000	\$ 98,982	1	17	1	\$1017	1
Totals			\$446,461	\$463,227	55	71	55	\$1717	7
Notes:									

3. Master Leasing (ML) Program for Behavioral Health				Check box ☐ if available in the county and complete the section.					
Leasing units from private owners and then subleasing and subsidizing these units to consumers. N/A									
Notes: N/A- Service not provided in Cumberland or Perry County									

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4. Housing Clearinghouse for Behavioral Health	Check box ☐ if available in the county and complete the section. N/A
An agency that coordinates and manages permanent supportive housing opportunities.	
Notes:	N/A- Service not provided in Cumberland or Perry County

5. Housing Support Services (HSS) for Behavioral Health				Check box ☒ if available in the county and complete the section.					
HSS are used to assist consumers in transitions to supportive housing or services needed to assist individuals in sustaining their housing after move-in.									
1. Project Name	2. Year of Implementation	3. Funding Sources by Type (include grants, federal, state & local sources)	4. Total \$ Amount for SFY 23-24	5. Projected \$ Amount for SFY 24-25	6. Actual or Estimated Number Served in SFY 23-24			7. Projected Number to be Served in SFY 24-25	8. Number of Staff FTEs in SFY 23-24
Supportive Living- 2 providers	2000	County Based Funding	\$876,382	\$724,634	117			110	8 FTE
CCHRA Homeless & Special Needs Case Management Staff	2001	County Based Funding	\$116,437	\$165,726	100			110	2.5 FTE
Totals			\$992,819	\$890,360	217			220	10.5 FTE
Notes:									

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6. Housing Contingency Funds for Behavioral Health		Check box ☐ if available in the county and complete the section. N/A
Flexible funds for one-time and emergency costs such as security deposits for apartment or utilities, utility hook-up fees, furnishings, and other allowable costs.		
Notes:	N/A- Service not provided in Cumberland or Perry County	

7. Other: Identify the Program for Behavioral Health				Check box ☒ if available in the county and complete the section.			
Project Based Operating Assistance (PBOA) is a partnership program with the Pennsylvania Housing Finance Agency in which the county provides operating or rental assistance to specific units then leased to eligible persons; Fairweather Lodge (FWL) is an Evidenced-Based Practice where individuals with serious mental illness choose to live together in the same home, work together and share responsibility for daily living and wellness; CRR Conversion (as described in the CRR Conversion Protocol), other.							
1. Project Name (include type of project such as PBOA, FWL, CRR Conversion, etc.)	2. Year of Implementation	3. Funding Sources by Type (include grants, federal, state & local sources)	4. Total \$ Amount for SFY 23-24	5. Projected \$ Amount for SFY 24-25	6. Actual or Estimated Number Served in SFY 23-24		7. Projected Number to be Served in SFY 24-25
Fairweather Lodges- 4 sites	2007	Housing Choice Vouchers	Not Available	Not Available	13		14 Slots Available**
2 Lodge Coordinators		County Base Funds*	\$ 128,760	\$ 138,680			
Long Term Structured Residence	2020	CHIPP, Olmstead, Reinvestment, County Base Funds	\$1,875,533	\$1,769,677	20		16 Total Slots Available
Totals			\$2,004,293	\$1,908,357	33		30
Notes:	*County Base Funds pay for the 2 Lodge Coordinators' salaries & benefits.						

e) Certified Peer Specialist Employment Survey:

Certified Peer Specialist” (CPS) is defined as: An individual with lived mental health recovery experience who has been trained by a Pennsylvania Certification Board (PCB) approved training entity and is certified by the PCB.

In the table below, please include CPSs employed in any mental health service in the county/joinder including, but not limited to:

- *case management*
- *inpatient settings*
- *psychiatric rehabilitation centers*
- *intensive outpatient programs*
- *drop-in centers*
- *HealthChoices peer support programs*
- *consumer-run organizations*
- *residential settings*
- *ACT or Forensic ACT teams*

County MH Office CPS Single Point of Contact (SPOC)	Name: Robin Tolan
	Email: ratolan@cumberlandcountypa.gov
	Phone number: 717-240-6320
Total Number of CPSs Employed **	7 - 1 in Common Ground, 1 in Psych Rehab, 4 in Peer Support service; 1 ACT/CTT
Average number of individuals served (ex: 15 persons per peer, per week)	Census: 42 (10 persons per peer, per week)
Number of CPS working full-time (30 hours or more)	2
Number of CPS working part-time (under 30 hours)	5
Hourly Wage (low and high), seek data from providers as needed	15.00- 17.69
Benefits, such as health insurance, leave days, etc. (Yes or No), seek data from providers as needed	Only for FT staff
Number of New Peers Trained in CY 2023	1

**** 1 Additional Peer Support Provider serves Cumberland & Perry Counties via HealthChoices Managed Care, but this specific staffing information is not available at this time from this agency. The information above represents the county-funded contracted provider.**

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f) Existing County Mental Health Services:

Please indicate all currently available services and the funding source(s) utilized.

Services by Category	Currently Offered	Funding Source (Check all that apply)
Outpatient Mental Health	☒	☒ County ☒ HC ☐ Reinvestment
Psychiatric Inpatient Hospitalization	☒	☐ County ☒ HC ☐ Reinvestment
Partial Hospitalization - Adult	☒	☒ County ☒ HC ☐ Reinvestment
Partial Hospitalization - Child/Youth	☒	☐ County ☒ HC ☐ Reinvestment
Family-Based Mental Health Services	☒	☒ County ☒ HC ☐ Reinvestment
Assertive Community Treatment (ACT) or Community Treatment Team (CTT)	☒	☒ County ☒ HC ☐ Reinvestment
Children's Evidence-Based Practices	☒	☐ County ☒ HC ☐ Reinvestment
Crisis Services	☒	☒ County ☒ HC ☐ Reinvestment
Telephone Crisis Services	☒	☒ County ☒ HC ☐ Reinvestment
Walk-in Crisis Services	☒	☒ County ☒ HC ☐ Reinvestment
Mobile Crisis Services	☒	☒ County ☒ HC ☐ Reinvestment
Crisis Residential Services	☐	☐ County ☐ HC ☐ Reinvestment
Crisis In-Home Support Services	☐	☐ County ☐ HC ☐ Reinvestment
Emergency Services	☒	☒ County ☒ HC ☐ Reinvestment
Targeted Case Management	☒	☒ County ☒ HC ☐ Reinvestment
Administrative Management	☒	☒ County ☐ HC ☐ Reinvestment
Transitional and Community Integration Services	☒	☒ County ☐ HC ☐ Reinvestment
Community Employment/Employment-Related Services	☒	☒ County ☐ HC ☐ Reinvestment
Community Residential Rehabilitation Services	☒	☒ County ☐ HC ☐ Reinvestment
Psychiatric Rehabilitation	☒	☒ County ☒ HC ☐ Reinvestment
Children's Psychosocial Rehabilitation	☒	☐ County ☒ HC ☐ Reinvestment
Adult Developmental Training	☐	☐ County ☐ HC ☐ Reinvestment
Facility-Based Vocational Rehabilitation	☐	☐ County ☐ HC ☐ Reinvestment
Social Rehabilitation Services	☒	☒ County ☐ HC ☐ Reinvestment
Administrator's Office	☒	☒ County ☐ HC ☐ Reinvestment
Housing Support Services	☒	☒ County ☐ HC ☐ Reinvestment
Family Support Services	☒	☒ County ☐ HC ☐ Reinvestment
Peer Support Services	☒	☒ County ☒ HC ☐ Reinvestment
Consumer-Driven Services	☒	☒ County ☐ HC ☐ Reinvestment
Community Services	☒	☒ County ☐ HC ☐ Reinvestment
Mobile Mental Health Treatment	☒	☐ County ☒ HC ☐ Reinvestment
Behavioral Health Rehabilitation Services for Children and Adolescents	☒	☐ County ☒ HC ☐ Reinvestment
**Inpatient Drug & Alcohol (Detoxification and Rehabilitation)	☒	☐ County ☒ HC ☐ Reinvestment
**Outpatient Drug & Alcohol Services	☒	☐ County ☒ HC ☐ Reinvestment
**Methadone Maintenance	☒	☐ County ☒ HC ☐ Reinvestment
Clozapine Support Services	☒	☐ County ☒ HC ☐ Reinvestment
Long Term Structured Residence (LTSR)	☒	☒ County ☐ HC ☐ Reinvestment

Note: HC= HealthChoices **These services are provided by the Single County Authority (SCA) Drug & Alcohol Dept, not MH.

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g) Evidence-Based Practices (EBP) Survey:

Evidenced-Based Practice	1. Is the service available in the County/ Joinder? (Y/N)	2. Current number served in the County/ Joinder (Approx.)	3. What fidelity measure is used?	4. Who measures fidelity? (agency, county, MCO, or state)	5. How often is fidelity measured?	6. Is SAMHSA EBP Toolkit used as an implement - ation guide? (Y/N)	7. Is staff specifically trained to implement the EBP? (Y/N)	8. Additional Information and Comments
Assertive Community Treatment	Y	35	TMACT	CABHC	Quarterly	Y	Y	Modified ACT program - follows CTT guidelines
Supportive Housing	Y	100	SAMHSA Toolkit	Agency	Annually	Y	Y	
Supported Employment	Y	50	SAMHSA EPB toolkit	Agency	Every 2 years	Y	Y	Include # Employed = 60
Integrated Treatment for Co-occurring Disorders (Mental Health/SUD)	Y	Not Tracked	None Available	N/A	N/A	N/A	N/A	3 MH OP Providers are dually licensed (MH & D&A)
Illness Management/ Recovery	N	N/A	N/A	N/A	N/A	N/A	N/A	Psych Rehab offers the Wellness Self-Management Toolkit
Medication Management (MedTEAM)	N	N/A	N/A	N/A	N/A	N/A	N/A	Medication Clinics are offered to support medication packing and monitoring
Therapeutic Foster Care	Y	1	Approved Service Description	PerformCare monitors model via QA activities	Every 3 years	N	Y	CRR-ITP
Multisystemic Therapy	Y	25	MST Services, Inc	MST Services, Inc	Quarterly	Unknown	Y	Also provided through CYS/JPO Needs Based Funding
Functional Family Therapy	Y	14	FFT Guidelines	Provider & FFT Consultant	Annually	Y	Y	
Family Psycho-Education	Y	Not Tracked	None	N/A	N/A	N	N/A	NAMI C-P Family to Family; Peer to Peer; Family Support Group; Other trainings in the community

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h) Additional EBP, Recovery-Oriented and Promising Practices Survey:

- Please include both county and HealthChoices funded services.
- Include CPS services provided to all age groups in total, including those in the age break outs for TAY & OAs.

(Below: if answering yes to #1. service provided, please answer questions #2 and 3)

Recovery-Oriented and Promising Practices	1. Service Provided (Yes/No)	2. Current Number Served (Approximate)	3. Additional Information and Comments
Consumer/Family Satisfaction Team	Y	1788	HealthChoices Managed Care Contract
Compeer	N	N/A	
Fairweather Lodge	Y	14 slots	4 Lodges
MA Funded Certified Peer Specialist (CPS)- Total**	Y	33	
CPS Services for Transition Age Youth (TAY)	Y	8	
CPS Services for Older Adults (OAs)	Y	3	
Other Funded CPS- Total** COUNTY BASE FUNDED	Y	19	County Funded CPS + Numerous embedded Soc Rehab and Supported Apartment Programs (contact is not tracked or counted)
CPS Services for TAY	Y	0	
CPS Services for OAs	Y	0	Contract with County Office of Aging – no referrals
Dialectical Behavioral Therapy	Y	Unknown, Not Tracked	Many therapists provide this therapy as an OP service, but the specific modality is not
Mobile Medication	Y	52	Mobile Psychiatric Nursing
Wellness Recovery Action Plan (WRAP)	Y	Unknown, Not Tracked	WRAP is offered in all services, but the completion of a WRAP is not tracked
High Fidelity Wrap Around	N	N/A	CASSP offers joint planning teams
Shared Decision Making	Y	52	Common Ground via Peer Support at Merakey
Psychiatric Rehabilitation Services (including clubhouse)	Y	101	1 Psych Rehab agency provides service in 4 locations across 2 counties
Self-Directed Care	Y	52	Same as Common Ground – shared decision-making
Supported Education	N	5	Offered via CAPSTONE program only – see below
Treatment of Depression in OAs	Y	200	Psychiatrist & Social Worker with Geriatric specialty
Consumer-Operated Services	Y	N/A	Community Support Program (CSP)
Parent Child Interaction Therapy	Y	3	
Sanctuary	N	Unknown	C-P residents have access to residential providers outside of our counties that are
Trauma-Focused Cognitive Behavioral Therapy	Y	Unknown; Not Tracked	Provided as OP Therapy
Eye Movement Desensitization and Reprocessing (EMDR)	Y	Unknown; Not Tracked	
First Episode Psychosis Coordinated Specialty Care	Y	5	via CAPSTONE with Dauphin County's SAMHSA grant for FEP

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i) Involuntary Mental Health Treatment:

1. During CY 2023, did the County/Joinder offer Assisted Outpatient Treatment (AOT) Services under PA Act 106 of 2018?

☒ No, chose to opt-out for all of CY 2023

☐ Yes, AOT services were provided from: _____ to _____ after a request was made to rescind the opt-out statement

☐ Yes, AOT services were available for all of CY 2023

2. If the County/Joinder chose to provide AOT, list all outpatient services that were provided in the County/Joinder for all or a portion of CY 2023 (check all that apply): **N/A**

3. If the County/Joinder chose to opt-out of providing AOT services for all or a portion of CY 2023:

a. Provide the number of written petitions for AOT services received during the opt-out period. 0

b. Provide the number of individuals the county identified who would have met the criteria for AOT under Section 301(c) of the Mental Health Procedures Act (MHPA) (50 P.S. § 7301(c)). 0

4. Please complete the following chart as follows:

a. Rows I through IV fill in the number

i. **AOT services column:**

1) Available in your county, BUT if no one has been served in the year, enter

0.

2) Not available in your county, enter N/A.

ii. **Involuntary Outpatient Treatment (IOT) services column:** if no one has been served in the last year, enter 0.

b. Row V fill in the administrative costs of AOT and IOT

	AOT	IOT
I. Number of individuals subject to involuntary treatment in CY 2023	N/A	46
II. Number of involuntary inpatient hospitalizations following an IOT or AOT for CY 2023	N/A	3
III. Number of AOT modification hearings in CY 2023	N/A	
IV. Number of 180-day extended orders in CY 2023	N/A	42
V. Total administrative costs (including but not limited to court fees, costs associated with law enforcement, staffing, etc.) for providing involuntary services in CY 2023	N/A	\$250,000

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j) Consolidated Community Reporting Initiative Data reporting:

DHS requires the County/Joinder to submit a separate record, or "pseudo claim," each time an individual has an encounter with a provider. An encounter is a service provided to an individual. This would include, but not be limited to, a professional contact between an individual and a provider and will result in more than one encounter if more than one service is rendered. For services provided by County/Joinder contractors and subcontractors, it is the responsibility of the County/Joinder to take appropriate action to provide the DHS with accurate and complete encounter data. DHS' point of contact for encounter data will be the County/Joinder and no other subcontractors or providers. It is the responsibility of the County/Joinder to take appropriate action to provide DHS with accurate and complete data for payments made by County/Joinder to its subcontractors or providers. DHS will evaluate the validity through edits and audits in PROMISe, timeliness, and completeness through routine monitoring reports based on submitted encounter data.

File	Description	Data Format/Transfer Mode	Due Date	Reporting Document
837 Health Care Claim: Professional Encounters v5010	Data submitted for each time an individual has an encounter with a provider. Format/data based on HIPAA compliant 837P format	ASCII files via SFTP	Due within 90 days of the county/joinder accepting payment responsibility; or within 180 calendar days of the encounter	HIPAA implementation guide and addenda. PROMISe™ Companion Guides

- ❖ *Have all available claims paid by the county/joinder during CY 2023 been reported to the state as an encounter?* ☐ Yes ☒ No

While 95% of pseudo-claims have been submitted successfully, there are several base-funded services that are not enrolled or validated, and we continue to try to work with the provider and the state to achieve this. It would also be helpful if the county program could have access to this information related to provider enrollment in order to support providers in completing the enrollment process appropriately. In addition, some county-funded services are not trackable via consumer data if the people being served are not open in HCSIS – such as information and referral situations which is a BSU requirement and regulatory expectation.

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k) **Categorical State Base Funding (to be completed by all counties)**

Please provide a brief narrative as to the services that would be expanded or new programs that would be implemented with increased base funding in FY 24-25:

Our Cumberland and Perry counties' MH joinder currently is operating with a projected \$3+ Million Deficit! FY 23-24 we finished with a \$1.9 Million deficit! Please note, this is not due to poor fiscal management. It is due to attempting to stabilize the community which has been significantly impacted by COVID, then a staffing crisis which continues to undermine successful treatment and rehabilitative supports. We are thankful for our Boards of Commissioners who are interested, concerned and supportive of our county-based mental health supports. Cumberland County is the Fastest Growing County in the State. What would we do with more resources?

- Develop a fully functional crisis stabilization and mobile teams' capabilities, with longer term stabilization/respite
- Develop database to track CIT calls with law enforcement which includes tracking people open/identified in county systems and outcomes (hospital, jail, treatment, etc.)
- Expand residential services for individuals with SMI (Personal Care, Supportive Living)
- Expand work with redevelopment authority to create affordable housing options for community
- Expand treatment services at jails and social work
- Expand services (preventative) for children and adolescents
- Expand support to reentry task force and returning members to our communities
- Expand administrative case management (caseload sizes need to be decreased so people receive quality/effective services)
- Complete market analysis on salaries for workforce
- Develop standing residency program to increase number of psychiatric physicians to meet community needs
- Create database to track Stepping Up Initiative (Innovator County)
- Use data system to analyze recidivism at the jail; measure of reduction of people with SMI at the jails
- Increase EBP (*evidence-based practices*) of support groups (suicide loss, family support groups)
- Create stronger preventative trauma awareness training for families
- Focus on cultural awareness training for underserved populations
- Develop/use social emotional curriculums including teaching coping mechanisms
- Evaluate the satisfaction of people with county funded services
- Expand student assistance so staff feels that program is manageable
- Expand ACT (*Assertive Community Team*) to be full team

l) **Categorical State Funding – FY 24-25 [ONLY to be completed by counties not participating in the Human services Block Grant (i.e. Non-Block Grant)]:** N/A

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m) Federal Grant Funding (to be completed by all counties, where appropriate)

- **CMHSBG – Non-Categorical (70167)** *Please describe the services to be rendered with these funds: N/A*
- **CMHSBG – General Training (70167):** *If an allocation is expected in FY 24-25, please describe the services to be rendered with these funds and plans to use any carryover funds from FY 23-24.*
These training funds were not used during FY 23-24 as we were not aware that they were combined to allow General Training. We would request that these funds be carried over to FY 24-25 to be utilized under General training which would include continued focus on CIT training expansion, QPR trainings, and Trauma Informed Trainings.
- **Social Service Block Grant (70135):** *Please describe the services to be rendered with these funds. N/A*
- **Systems of Care (70976):** *Please describe the project milestones you expect to achieve with these funds and plans to use any carryover funds from FY 23-24. N/A*
- **PRYCCSST (71022) -** *Please describe the project milestones you expect to achieve with these funds and plans to use any carryover funds from FY 23-24. N/A*

SUBSTANCE USE DISORDER SERVICES

The **Cumberland-Perry Drug and Alcohol Commission** (the Commission) has lead responsibility for planning and administering a continuum of substance use disorder prevention, intervention, treatment, case management, and recovery support services for Cumberland and Perry County residents. Through a longstanding joinder agreement between the Boards of County Commissioners in Cumberland County and Perry County, the Commission operates as a department of Cumberland County government and as one part of a broad system of county human services. The Commission serves as the Single County Authority (SCA) for Cumberland and Perry Counties in fulfillment of state contracts and regulations.

1. WAITING LIST INFORMATION

Waiting lists to access substance use disorder (SUD) treatment are a product of two factors: limited, capped funding to pay for treatment; and limited capacity of treatment providers.

For the last several fiscal years the Commission has been fortunate to not experience system-wide waiting lists for any level of care due to limited SCA treatment funding. This is due in large part to the positive impact of Medical Assistance (MA) Expansion. As a result of Pennsylvania's decision under the federal Affordability Care Act to opt into MA Expansion, more than 15,000 additional residents of Cumberland and Perry Counties have gained access to Medical Assistance. This represents 6% of the adult population of our two-county area. These individuals, who fall between 100% and 138% of the federal poverty level, were previously uninsured or under-insured, i.e., had insurance that did not include a behavioral health benefit. Many of them relied upon the capped funding managed by the Commission to access substance abuse treatment.

Prior to MA Expansion Commission funds earmarked for SUD rehabilitation and halfway house services were usually exhausted partway through the fiscal year (around January or February) forcing us to stop making placements to these important levels of care. Since MA Expansion has been implemented Commission funding has been available for all levels of SUD care throughout the full fiscal year. MA Expansion has been a godsend to many individuals and families who are struggling to overcome a substance use disorder. For this reason, periodic proposals at the federal level to terminate the Affordability Care Act and MA Expansion continue to be a major concern. Termination of MA Expansion would greatly reduce access to SUD treatment services for Cumberland and Perry County residents.

Since the fall of 2017 the Commission has also received some additional federal funding – State Targeted Response (STR) and State Opioid Response (SOR) – designed to combat the nationwide opioid epidemic. This additional funding has helped us to address the increased demand for SUD case management, treatment, and recovery support services.

Although limited Commission funding has not been an obstacle to accessing SUD treatment in recent years, the limited capacity of treatment providers has been an issue. We do not have actual waiting lists for clients at any level of care, but at any given time there may be a wait time for a treatment slot to become available. This is particularly true with inpatient services – detox, rehab and halfway house beds. Due to high demand caused by the opioid health crisis, these resources are sometimes not available when needed.

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The wait times listed in the chart below are just general estimations based on our Case Management Unit's experience in calling various facilities with referrals. However, we must consider that the reason for a wait time is not always due to bed availability within our provider network. Because we have clients involved in special criminal justice programs, we may be in a position to arrange a bed date far in advance, so that an admission date matches up with a court sentencing date or a prison release date. That practice makes it difficult to accurately answer these questions about wait times.

Services	# of Individuals*	Wait Time (days)**
Withdrawal Management	0	0-3
Medically-Managed Intensive Inpatient Services	0	1-14
Opioid Treatment Services (OTS)	0	0-3
Clinically-Managed High-Intensity Residential Services	0	1-7
Partial Hospitalization Program (PHP) Services	0	1-5
Outpatient Services	0	1-10
Other: Clinically-Managed Low Intensity Residential Services	0	1-7

*Average weekly number of individuals **Average wait time in days

The availability of detox beds is sporadic, and our 0 to 3-day estimation can be misleading. Sometimes we find that we can get a person into detox immediately (same day), and then other times, any given facility may tell us that they can't even predict when the next bed would become available. In those circumstances, our case manager is directed to call the facility every morning to see if anything has changed with bed availability. Typically, our case managers will continue a bed search with every facility on our contract list to find the earliest opening for a client. Our goal, of course, is to get the client into a safe and therapeutic environment as soon as we can realistically do so. The fact that any case manager would have to press on and call practically every single detox facility on our list until an open bed could be found is not something that is captured on the wait time chart.

However, compared to five years ago, access to detox has improved. This is probably due to two factors. First, there has been an increase in the number of non-hospital detox beds throughout the state and within south-central Pennsylvania. Second, an increase in access to methadone and Suboxone services has eliminated the need for some individuals with opioid use disorders to begin their substance abuse treatment with an inpatient detoxification program.

Access to hospital-based services (medically-managed intensive inpatient) is our most significant capacity issue. There are a very limited number of licensed hospital-based detox and rehab programs in Pennsylvania. Our SCA does maintain detox and rehab contracts with Eagleville Hospital and Avenues Recovery Medical Center. However, at any given time it can be difficult to access an open bed at either of these facilities. Fortunately, it is a small percentage of our SCA-funded clients who require hospital-based care, but when the need arises, such care is critical. In these cases, there are usually co-occurring physical health issues which require ongoing medical attention. If we are unable to facilitate an immediate referral to hospital-based substance use disorder treatment, we will refer the individual to a local hospital to address acute medical needs.

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Capacity issues at the outpatient level are caused by a significant problem with staff vacancies. Recruitment and retention of qualified professionals for treatment positions is an ongoing challenge for the drug and alcohol field. During recent years most of the Commission's ten outpatient providers have reported to the SCA (per contract requirements) capacity limitations due to staff turnover. Occasionally, a given provider has reached the point where they were temporarily unable to accept new admissions. The outpatient staffing situation has improved slightly, but it remains difficult to recruit and retain qualified therapists.

There is a particular need for master's level outpatient therapists who meet the criteria for reimbursement as behavioral health providers for commercial insurance companies. There is also a need for SUD therapists who can work with adolescents and their parents, and for therapists who are capable of working with adults and adolescents with co-occurring mental health issues. The PA Department of Drug and Alcohol Program (DDAP) has issued new ASAM alignment requirements which specify that SUD counselors must become certified. This presents an additional staffing challenge and cost for SUD treatment providers.

2. OVERDOSE SURVIVORS' DATA

As one of our local responses to the opioid health crisis the Commission has developed a warm handoff program to provide outreach services with overdose survivors who receive medical care in the emergency departments of the four hospitals located in our two-county service area. A full description of this program and the data that has been gathered is presented below in the subsection entitled "County Warm Handoff Process."

In addition to our SCA's warm handoff program the Commission's Case Management Unit has identified overdose survivors are a priority population for admission to SCA-funded substance use disorder treatment. We define an "overdose" as a situation in which an individual is in a state requiring emergency medical intervention because of the use of alcohol or other drugs.

Clients may be identified as members of this priority group in at least two ways:

- 1) The client is referred by medical personnel or local emergency room staff immediately following an overdose in which the individual was revived through medical intervention; or
- 2) The client self-reports the experience of ingesting an amount of any substance to the degree that some level of intervention had to be provided by another person to prevent unconsciousness, regardless of who provided it, how it was provided, or when it was provided.

It is the philosophy of the Commission's Case Management Unit that the client's own perception and self-report that he or she has experienced an overdose is what is most important. The degree to which the overdose was formally documented as life-threatening, or the extent to which emergency first responders at the scene were involved in keeping the client conscious is irrelevant. Any experience defined by the client as an overdose can be traumatic for them, and this experience can be used therapeutically as motivation to embrace treatment and recovery goals.

Presented below is data gathered by our Case Management Unit through its clinical assessment and treatment referral services provided during the 2021-22, 2022-23, and 2023-24 fiscal years:

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	# of Overdose Survivors	# Referred to Treatment	Referral Methods	# Refused Treatment
FY 2021-22	36	36	Case Management to Treatment Provider	1
FY 2022-23	36	36	Case Management to Treatment Provider	1
FY 2023-24	51	49	Case Management to Treatment Provider	0

3. LEVELS OF CARE

As required by the DDAP Case Management and Clinical Services Manual, the Commission's network of providers covers the full continuum of licensed substance use disorder treatment. The levels of care from least intensive to most intensive are as follows: Outpatient, Intensive Outpatient, Partial Hospitalization, Clinically Managed Low-Intensity Residential Services (Halfway House), Withdrawal Management, Clinically Managed Medium-Intensity Residential Services, Clinically Managed High-Intensity Residential Services, Medically Monitored Intensive Inpatient Services, Medically Monitored High-Intensity Inpatient Services, and Medically Managed Intensive Inpatient Services. All our contracted treatment providers accommodate medication-assisted treatment. Three of our outpatient contractors provide methadone maintenance services. All the Commission's contracted providers are also approved Medical Assistance providers in the network of PerformCare, our regional HealthChoices behavioral health managed care organization.

LOC ASAM Criteria	# of Providers	# of Providers Located In-County	# of Co-Occurring/Enhanced Programs
4 WM	2	0	1
4	2	0	1
3.7 WM	21	0	0
3.7	6	0	3
3.5	31	0	15
3.1	9	0	0
2.5	3	0	0
2.1	4	4	2
1	10	8	3

There are no licensed inpatient SUD treatment providers located within Cumberland or Perry Counties that accept public-funded clients. As a result, the Commission has never focused its inpatient non-hospital placements on one or two providers. Instead, our strategy has been to contract with a wide range of agencies. This gives us a couple advantages. First, when there is a shortage of available beds, with a wider network of providers we have a much greater chance of finding an open slot. Second, with

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our broader network of providers we are better able to match the unique clinical needs of any given client with a provider that can offer a specialized treatment regimen.

4. TREATMENT SERVICES NEEDED IN COUNTY

Fiscal year 2023-24 was challenging for Commission-funded SUD treatment services. Throughout the COVID-19 pandemic the requirement for Medical Assistance (MA) recipients to reenroll was suspended. Anyone who had become eligible for MA since March 2020 was exempt from the usual redetermination requirement. This changed with the termination of the federal public health emergency for COVID-19. As of April 1, 2023, on a rolling basis current MA recipients were required to renew their coverage by providing updated information. As a result, more than 10,000 Cumberland and Perry County residents are no longer eligible for MA. This has increased the demand for SCA-funded SUD treatment services and strained the capacity of our capped funding.

With the ongoing opioid health crisis, a top local priority continues to be expanded access to different forms of medication-assisted treatment (MAT) for opioid use disorders. During the 2018-19 fiscal year, with additional federal funding, the Commission increased the amount of funding earmarked for methadone services. With continued federal opioid funding we have been able to sustain this increase through the just completed 2023-24 fiscal year. Our plan is to continue this increased funding level for methadone services for 2024-25, but our ability to do so is contingent upon available state and federal funding.

Both the Cumberland County Prison and the Perry County Prison are faced with a new challenge. Recent lawsuits have determined that if an offender who is admitted to prison is currently receiving any of the three forms of FDA-approved of MAT for opioid use disorders (naltrexone or Vivitrol, buprenorphine or Suboxone, or methadone) it is the prison's responsibility to continue the inmate on that same type of MAT during their incarceration. Since inmates are not eligible for Medical Assistance or commercial insurance benefits, County Commissioners are understandably perceiving this new requirement as an additional unfunded mandate. The situation may become even more complicated. There is a current lawsuit in Pennsylvania that seeks to make prisons also responsible for starting offenders with opioid use disorders on MAT upon their admission to prison.

During 2023-2024 the Boards of Commissioners of Cumberland and Perry Counties both addressed this new mandate by committing a portion of their opioid settlement funds to cover anticipated MAT costs in their jails. Both Counties had already been operating prison Vivitrol programs with PCCD grant funding. When the grant funding expired, the programs were continued with settlement funding. Both programs cover the cost of Vivitrol injections in the jail and upon release to the community if another Medical Assistance or insurance funding is not available. Both programs also include funding for Certified Recovery Support services for program participants while in prison and upon discharge.

Both Counties also allocated opioid settlement funds to cover the cost of continuing inmates on the other two forms of MAT for opioid use disorders – buprenorphine and methadone – while in county prison. Recovery support services during and after incarceration are also included with these costs.

All the Commission's inpatient contracts cover the cost of MAT medication provided during a client's treatment episode. In addition, the Commission has contracts with Positive Recovery Solutions and Hamilton Health to cover the cost of Vivitrol injections for uninsured county residents. Finally, the

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Commission maintains contracts with three methadone providers. For fiscal year 2024-2025 the contract with Mechanicsburg Comprehensive Treatment Center is being expanded to also include buprenorphine treatment services for uninsured county residents.

In recent years the Commission has taken steps to help address the outpatient treatment capacity issue noted above. We have added three additional providers – Pyramid Mechanicsburg, Pyramid Chambersburg, and PA Counseling Services Carlisle – to our SCA-funded outpatient provider network. We have also increased our SCA outpatient rates to help providers address the challenges of staff recruitment and retention.

The Commission has also added the White Deer Run York partial hospitalization program for adults and the Huntington Creek Recovery Center non-hospital detox and rehab services for adolescents to our list of contracted providers. We will continue to consider the addition of other services and providers to our network as needs and gaps are identified, but any future expansion would be contingent upon our ability to access additional funding that is sustainable.

There have been two recent drug and alcohol related reinvestment projects for our Capital Area Behavioral HealthChoices program involving outpatient services in our two-county area. The first project has provided seed money for Perry Human Services, PA Counseling Services Carlisle, and Gaudenzia West Shore to embed a Certified Recovery Specialist recovery support program as a complement to their outpatient SUD treatment services. A second reinvestment project implemented in 2023-24 provided specialized training for Gaudenzia West Shore Outpatient to implement the evidence-based strategy of Contingency Management with adults.

5. ACCESS TO AND USE OF NARCAN IN COUNTY

Listed in the table below is overdose fatality data from the Cumberland and Perry County Coroners for the ten-year period of 2014 through 2023. In Cumberland County we saw a significant decrease (46.5 percent) in overdose deaths from 2017 to 2019. However, data from 2020 revealed that much of the progress made in reducing overdose fatalities was lost. It is likely that the social isolation associated with early COVID-19 restrictions, along with the reduction of in-person treatment and recovery support services, contributed to an increase in relapses and overdoses. From 2020 to 2022 there was another noteworthy reduction (42.6 percent) in overdose deaths in Cumberland County as COVID-19 restrictions eased. In 2023 there was a leveling with the same amount of overdose deaths recorded (39) as in 2022. This number of fatalities is unacceptable, and it indicates there's more work to be done. The Cumberland County Coroner reports that since 2020 most of these overdose deaths have been linked to fentanyl.

In Perry County there was a 33.3 percent increase in overdose deaths between 2017 and 2018, and then a 37.5 percent reduction in 2019. As in Cumberland County, the increase in overdose fatalities in Perry County in 2020 and 2021 indicates that the progress made in reducing deaths was lost with the onset of the COVID-19 pandemic. From 2021 to 2023 there has been another significant decrease (15 to 4, or 73.5 percent). Our goal for Perry County is to maintain this lower level of overdose fatalities. The Perry County Coroner also reports that most of the overdose fatalities since 2020 are linked to fentanyl.

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Drug Overdose Fatalities										
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Cumberland County	35	41	66	86	52	46	68	51	39	39
Perry County	6	3	10	12	16	10	15	15	13	4

Our local opioid overdose response effort is multifaceted. One particularly strong component that is having a positive impact is the collective efforts of Emergency Medical Services (EMS), local and state police, and concerned family members to administer naloxone to those who overdose on opiates.

All 16 municipal police departments and the State Police in Cumberland County have been trained and equipped to administer naloxone to community members who experience an opiate overdose. In many cases the police arrive on the scene of an overdose before EMS, and with this type of medical emergency, minutes can be the difference between life and death.

There is only one local police department in Perry County, in Marysville. This department is reportedly carrying naloxone. For most of Perry County, police coverage is provided by the Newport Barracks of the PA State Police. The State Police are also equipped with naloxone. In addition, staff from the Perry County Sheriff's Office and Perry County Probation have also been trained and supplied with naloxone.

Of course, EMS providers have been successfully administering naloxone to overdose victims in our two-county area for more than three decades. The demand for their overdose response services has dramatically increased during the current opioid epidemic.

During the past fiscal year Penn State Health Life Lion, LLC stepped down from its role as Central Coordinating Entity for distribution of free naloxone in Cumberland and Perry Counties. With the support of both sets of County Commissioners, the Commission assumed these responsibilities in mid-May 2024 as a newly branded "Recognized Entity" for our two-county area. In the first two months we've distributed 225 boxes of 4 mg. Narcan spray (450 doses). Recipients include a police department, a fire company, treatment providers, a community organization, the Cumberland County Prison, and community members.

The Commission has also widely publicized the option for any individual to obtain naloxone from their pharmacy using the PA Physician General's standing order. This is recommended for families with: 1) a member struggling with an opioid use disorder; or 2) a family member receiving prescription opioid medication on an ongoing basis due to a chronic pain issue. Hard copies of the standing order are made available through resource tables at community presentations and health fairs. Families are also directed to the DDAP website to download an electronic copy of the standing order. The Commission has also provided technical assistance to local school districts looking to implement naloxone policies and access naloxone supplies. During the 2023-24 school year, Commission student assistance staff assisted school nurses in obtaining updated supplies of spray Narcan to replace expired products.

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Our SCA has teamed up with the Partnership for Better Health, a local health and wellness foundation, to purchase Community Naloxone Training from The RASE Project. The U.S. Surgeon General recommends that if someone is close to a person with an opioid use disorder, or a person who takes opioid painkillers on a long-term basis due to chronic pain, they should keep a couple doses of naloxone in their home to be able to respond to an accidental overdose. With this in mind, the target group for these Community Naloxone Training events is family members and friends.

In these workshops participants learn how to recognize the signs of an opioid overdose, and how to administer naloxone. At the completion of the training each participant receives two doses of spray naloxone at no cost. Since October 2018 RASE has provided many workshops at various locations throughout Cumberland and Perry Counties. The cost for providing the training and the naloxone has been covered by the Partnership for Better Health, PCCD, and our SCA.

6. COUNTY WARM HANDOFF PROCESS

The Commission contracts with Just For Today (JFT) Recovery and Veterans Services to serve as the provider agency for Cumberland-Perry warm handoff outreach services on a 24/7 basis for the four hospital emergency departments located within our two-county service area. JFT utilizes Certified Recovery Specialists (CRSs) to provide the outreach services to individuals and family members. The service was initially designed as an intervention for overdose survivors. However, at the request of the hospitals the program has been expanded to include anyone who presents at the emergency room with any type of substance use disorder issue.

Once a patient with a drug or alcohol related issue is medically stabilized, emergency room personnel encourage him or her to speak with a CRS from JFT for a brief intervention and referral to substance use disorder treatment. If the patient agrees, the emergency department personnel calls JFT's on-call system and an outreach worker is dispatched.

The JFT outreach worker meets with the patient in the emergency room and uses motivational interviewing techniques to encourage him or her to pursue SUD treatment. The outreach worker explains the range of SUD treatment options that are available, and facilitates a referral based on the patient's choice. If there are problems accessing treatment, JFT collaborates with the Commission's Case Management Unit. JFT staff work with all patients they encounter regardless of insurance status or county of residence.

If the overdose survivor refuses to speak with a JFT outreach worker, emergency department personnel provide the patient and his/her family with written information about how to access local detox or medication-assisted treatment services. JFT and the Commission's Case Management Unit are identified as key local resources for accessing treatment.

JFT began providing warm handoff services in mid-December 2018 at UPMC Pinnacle Carlisle Hospital and UPMC Pinnacle West Shore Hospital. On June 1, 2019, Geisinger Holy Spirit Hospital (now Penn State Health Holy Spirit Medical Center) joined the program, and on October 1, 2021, the new Penn State Health Hampden Medical Center also joined the program. This initiative continues to be very well received by patients and hospital staff. JFT has built positive working relationships with the emergency department personnel. Even throughout the recent COVID-19 pandemic all four hospitals continued to utilize the service and welcome JFT workers into their emergency rooms for in-person intervention work.

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Warm handoff activity is reported monthly to DDAP. However, the data set does not include tracking participants through the completion of treatment. Here is the data that has been gathered for the 66-month period from December 2018 through the end of May 2024.

# of Individuals Contacted	1,525
# of Individuals Entering Treatment	897
# of Individuals Who Have Completed Treatment	unknown

DRAFT

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INTELLECTUAL DISABILITY SERVICES

The Office of Developmental Programs (ODP), in partnership with the county programs, is committed to enabling individuals with an intellectual disability and autism to live rich and fulfilling lives in their community. It is important to also afford the families and other stakeholders access to the information and support needed to help be positive members of the individuals' teams.

**Please note that under Person-Directed Supports (PDS), individuals served means the individual used Vendor Fiscal/Employer Agent (VF/EA) or Agency with Choice (AWC) for at least one service during the fiscal year. The percentage of total individuals served represents all funding streams. The percentage might not add to 100 percent if individuals are receiving services in more than one category*

DESCRIPTION OF CURRENT INTELLECTUAL AND DEVELOPMENTAL DISABILITIES SERVICES IN CUMBERLAND AND PERRY COUNTIES

Cumberland-Perry Intellectual and Developmental Disabilities Services believes that individuals with disabilities should be able to receive the services and supports they need in their home communities. Cumberland-Perry IDD is fortunate to be able to offer individuals with disabilities and their families who live within the two-county joinder an extensive selection of quality services and supports. These services/supports include supports coordination services, community residential services, supported employment/job training services, adult developmental services, family support services, transportation services and recreation/socialization services.

The services and supports provided by the Cumberland-Perry IDD Program are guided by the principles of Self-Determination and Everyday Lives. Individuals with developmental disabilities need to have choice and control in all aspects of their lives. They need to be afforded the opportunity to make decisions about the supports and services they receive. Services and supports need to be provided in a way that enhances client choice, growth, and development, and as much independence as possible. Services and supports also need to be provided in a way that enhances a person's dignity and self-worth. Hence an individual's services are designed for a continuum of growth and development.

The Cumberland-Perry IDD program houses both the Administrative Entity (AE) for IDD services and one of the Supports Coordination Organizations (SCO) for IDD services in Cumberland and Perry counties. The AE is comprised of the IDD director and five program specialists. Three of the program specialists serve as quality managers and oversee the Qualification and Monitoring of Providers, the AE QA&I Process, ISP Approval and Authorization Process, the Independent Monitoring for Quality process, and the Incident Management process. The other two program specialists serve as the Intake Specialist, the Waiver Capacity Manager, the Complex Case Specialist and the Public Relations Specialist. The AE contracts with the Advocacy Alliance and the Alliance for Nonprofit Resources, Inc. (ANR) to complete Certified Investigations as part of our Incident Management process. The Cumberland- Perry SCO is comprised of the SCO director, a program specialist, three supports coordination supervisors and fifteen (15) supports coordinators.

Cumberland/Perry IDD's PUNS Waiting List as of March 31, 2024, indicates that we had 141 individuals in the Emergency category, 68 individuals in the Critical category and 83 individuals in the Planning category. The most frequently requested services by our consumers per the PUNS data are Supported Employment,

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Habilitation services, Community Participation Supports, and Transportation. Unfortunately, we still have some individuals waiting for services because our providers are not able to provide these services due to the direct care staffing crisis that providers are experiencing.

The 2021-2024 Quality Management Plan for Cumberland and Perry Counties supports the principles of Self Determination and Everyday Lives. Our Quality Management Team includes individuals with IDD, family members, providers, community advocates, and County staff. These team members worked together to develop our quality management goals for 2021-2024. Cumberland-Perry's 2021-2024 quality management goals are as follows:

1. Increase the number of individuals who are living in either an Unlicensed Residential or Supported Living home by 10%.
2. Increase Lifesharing opportunities for individuals by 10%.
3. Increase the number of individuals who are competitively employed by 5%.
4. Decrease the number of restraints of individuals by 20%.
5. Decrease the number of individual-to-individual abuse incidents by 20%.

CUMBERLAND & PERRY COUNTIES' BASE FUNDED SERVICES – INDIVIDUALS SERVED

	<i>Actual Individuals served in FY 23-24</i>	<i>Percent of total Individuals Served</i>	<i>Estimated Individuals to be served in FY 24-25</i>	<i>Percent of total Individuals Served</i>
Supported Employment	12	10%	15	12%
Pre-Vocational	0	-	0	-
Community Participation	11	9%	15	12%
Base Funded Supports Coordination	120	100%	128	100%
Residential (6400)/unlicensed	4	3%	4	3%
Life sharing (6500)/unlicensed	0	-	0	-
PDS/AWC	1	1%	1	1%
PDS/VF	0	-	0	-
Family Driven Family Support Services	40	33%	45	35%

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Assistive Technology	0	-	0	-
Remote Supports	0	-	0	-

SUPPORTED EMPLOYMENT

Real jobs should be the first priority and preferred outcome for individuals with disabilities. Many people with intellectual disabilities and/or autism are successfully working in a variety of real jobs, plus receiving the support they need to be successful at work. Cumberland-Perry IDD Services is working collaboratively with Dauphin County ID Services to support individuals with IDD in all three counties in their search for competitive employment through the Employment First initiative. The Employment First initiative is focusing on educating individuals and families, the schools, and employers about the need to start the planning process early because the most appropriate outcome for individuals with intellectual disabilities/Autism after graduation from high school is competitive employment or post-secondary education.

As part of our efforts to promote competitive employment as the most appropriate outcome for individuals with intellectual and developmental disabilities/Autism, Cumberland-Perry IDD started an adult Project SEARCH program in December 2017. Project SEARCH is a collaboration between a business partner, a job coaching agency, the Office of Vocational Rehabilitation, and the national Project Search program. Project SEARCH is a unique business led program that facilitates a combination of classroom instruction, career exploration and job skills training through strategically designed internships. The program provides real-life work experiences to help young folks with intellectual and developmental disabilities make successful transitions to a productive adult life. The goal for each intern is to obtain employment in their community upon completion of the program. Individuals who participate in Project Search programs are very likely to become competitively employed at the end of their program. The Cumberland-Perry Project SEARCH Program is for students graduating from high school through adulthood. Cumberland County is the business partner and is providing the internships in various County departments such as the MH.IDD Office, the Tax Assessment Office, the Commissioners' Office/Mailroom, the Treasurer's Office, the Children and Youth Office, the County transportation department and the library. Goodwill Keystone Area provides the classroom instruction and the job coaching. Individuals interested in attending the Project SEARCH program are chosen to participate following a face-to-face interview and a skills assessment.

During the first two years of the program, we had nine individuals participate in the Project Search program and, upon graduation, eight of them had a competitive job. Nine individuals were selected to participate in our third class and were expected to graduate in June 2020. This timeline was disrupted by the COVID 19 pandemic. However, several of the participants were able to secure competitive employment and the remainder of the class chose to receive supported employment services with OVR. In 2021, four individuals graduated from Project Search with three individuals having a competitive job upon graduation. In 2022, our fifth class of six individuals completed the program with five individuals finding a competitive job in the community before or shortly after graduation. In 2023, our sixth class of four individuals completed the program with two individuals finding a competitive job in the community before or shortly after graduation. Most recently, our seventh class of 5 individuals graduated from the program in May of 2024 with two of the five having a competitive job upon graduation while the remaining graduates continue to search for employment. Currently, we are preparing for our eighth class to begin in September 2024.

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As of January 2024, 214 or 25% of the working age individuals registered with us are working competitively with 75 of these individuals receiving some type of employment support services to maintain their jobs. Another 18 individuals are currently receiving job finding services through an employment provider. Cumberland-Perry historically has approximately twenty (20) individuals graduating from high school each year. In keeping with our Employment First focus, the supports coordinators encourage the high school graduates to seek competitive employment or pursue a post-secondary education opportunity upon graduation. Cumberland-Perry strongly believes that students introduced to career exploration earlier in school are more likely to choose work upon graduation. In 2023, we continued to see a significant increase in the number of students graduating from high school who chose competitive employment instead of a day program. Today, seventy-five percent (75%) of our graduates are looking at an employment outcome. Eight years ago, only twenty-five percent (25%) of our graduates were looking at an employment outcome. Supports coordinators continue to discuss competitive employment with individuals and families as being the first option for all individuals with intellectual disabilities/Autism. Job coaching/job finding supports will be provided for those individuals who choose to pursue competitive employment. Supports coordinators also discuss discovery and customized employment options with individuals and families when discussing competitive employment. The SCO currently has "Employment" success stories, issues, and conversation starters as a standing agenda item for every staff meeting.

Over the past years, as part of Disability Employment Awareness Month, we have recognized local employers in Cumberland County who embrace employing individuals with intellectual disabilities/Autism. Some of those employers have been Syncreon, Carlisle Family YMCA, Giant Food Stores, various school district food service departments, Anile's Ristorante & Pizzeria, Target, and Mount Asbury Retreat Center. During the luncheon, these employers were each presented with a Certificate of Special Recognition for earning the Business Champion Award for their commitment to hiring individuals with intellectual disabilities/Autism in Cumberland County. Cumberland-Perry IDD views employment as a priority for individuals with intellectual disabilities/Autism and works with area businesses to assist those with special needs in finding employment. For the past few years, Cumberland/Perry has not been able to host the Business Champions recognition event in October as we have done in prior years. However, we look forward to hosting the Business Champions recognition event again in 2024 as planning for this event is taking place now.

Supports coordinators continue to participate in trainings to increase their knowledge of the employment process as well as the resources that are available to assist individuals and families considering competitive employment opportunities. Providers continue to seek accreditation in order to be able to offer employment services to individuals with disabilities as per the new service definitions of the Consolidated, Community Living, and Person/Family Directed Support waivers. Providers were given the opportunity to receive ARPA funding to have staff credentialed by the Association of Community Rehabilitation Educators (ACRE) and Benefits Counseling last year.

The main barrier to the achievement of a competitive job continues to be lack of transportation options to meet the needs of individuals seeking competitive employment. Transportation costs have also become a barrier which at times are over \$60 per day to get an individual to and from employment. More individuals are looking into Transportation – Mileage reimbursement to help alleviate some of these issues, but this is not an option for everyone. A new option to utilize ride sharing providers paid through an individual's waiver has been helpful to individuals. We urge our Supported Employment providers to consider location of employment and an individual's ability to be able to safely get to their employment as one of the first considerations when they begin a job search.

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In 2024, a large Transition Fair held at Harrisburg Area Community College was also made available to students with disabilities attending high school in Cumberland, Dauphin, and Perry counties and their families that featured workshops on competitive employment, post-secondary education, IDD Waivers, OVR Services, supported living, social media safety, and healthy relationships. A large vendor area was also available to those who attended the Transition Fair. Almost 200 students, parents, teachers, school aides and providers attended the fair. It was a great success! We received a lot of positive feedback about our Transition Fair.

A new Community Participation Support program opened in Cumberland County in January 2023. Vista, a provider of Autism services located in Hershey, PA, opened a new Community Participation Support program. The new program is located at 3400 Market Street, Camp Hill. This is the site of the former Good Shepard School that did not reopen after the pandemic. This program is at capacity and currently has a waiting list. The goal is for individuals with Autism to have a meaningful day and to increase independence, confidence, and over-all quality of life through skill development and growth. Participants in this program will spend at least 50% of their day integrated into the community rather than in a licensed setting. This program operates most often in small groups with ratios of 1 or 2 staff and 2 to 3 individuals. Program goals for this program include: expanding community safety skills, developing natural supports in the community, increasing the ability to access resources in the community and increasing vocational skills.

Lastly, ten (10) years ago, post-secondary education opportunities did not exist for individuals with intellectual and developmental disabilities. Cumberland-Perry IDD Services decided to join into a partnership with parents and other professionals in Central Pennsylvania to support The DREAM Partnership. The DREAM Partnership has worked to establish a network of colleges across Pennsylvania that will provide educational opportunities for individuals with intellectual and developmental disabilities through a liberal arts focused certificate program that will ultimately lead to competitive employment and independent living. Going to college is and always has been connected to greater rates of employment and higher wages. When students with intellectual disabilities go to college, positive impacts emerge for everyone involved. Arcadia College in Southeastern PA was the first college to join The DREAM Partnership in PA. In September 2015, Millersville University opened an inclusive post-secondary education program with residential options for individuals with intellectual and developmental disabilities. Two (2) individuals from Cumberland County participated in the Millersville University program in 2015. Currently, several individuals with intellectual and developmental disabilities from Cumberland County are taking classes at Penn State-Harrisburg. Other colleges/universities that have joined the DREAM Partnership and are offering post-secondary education opportunities for individuals with intellectual disabilities/Autism include Mercyhurst College, East Stroudsburg University, Slippery Rock University, Temple University, West Chester, Duquesne, Drexel University and Penn State-Lehigh Valley. The DREAM Partnership continues to grow each year.

SUPPORTS COORDINATION

Cumberland-Perry has 128 individuals who do not qualify for medical assistance funding and can only be served utilizing the Base funding that we receive. Base funded supports coordination is provided to individuals registered with us who reside in their own home or in their family's home, the state centers, or in the nursing homes.

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Cumberland-Perry has three (3) SCOs for families to choose from now for supports coordination services – the Cumberland-Perry SCO; the Center for Community Resources SCO (CCR); and the Expert Community Care Management SCO (ECCM).

The Cumberland-Perry SCO is located in Carlisle, PA. Supports Coordinator Supervisors conduct initial meetings with families. This process was implemented by the SCO to alleviate the burden and stress of excessive amounts of information being introduced to the individual and their family during numerous meetings with the AE and SCO as part of the intake process. The supervisors are able to begin the ISP during this time and complete it in HCSIS before handing the case off to the SC. This allows the SC to have more time to get to know the family and their needs during their initial meeting. The Cumberland-Perry IDD Program recognizes that client advocacy is a major part of the supports coordinator's role within the service system.

When discussing planning for the future with individuals and families, the Cumberland-Perry supports coordinators are encouraged to have real discussions with individuals and families at an early age so the individual and the family have time to really think about how they envision life for themselves in the future. Then a discussion takes place regarding the supports and services that the individual may need to have the kind of life that they would like to have. Supports coordinators are encouraged to use conversation starters as well as employment/independent living success stories when talking with individuals and families about futures planning. The supports coordinators and supervisors have also participated in Social Capital trainings to assist them in becoming more skilled at having these kinds of conversations with individuals and families.

The Cumberland-Perry supports coordinators introduce the LifeCourse framework to families during their initial meeting. The SCO has three SCs who are receiving more intensive training on the LifeCourse principles and engagement with families to increase the use of the LifeCourse tools. The SCO is expanding use of the LifeCourse to all SC's and interested teams. All SCO supervisory staff have taken the Person-Centered Planning training and are implementing this practice with their staff. The supports coordinators engage the individual and their family in conversations to explore natural supports that are available to anyone in the community. The supports coordination staff is available to discuss problem areas and assist in facilitating a resolution to the individual/family's concerns.

The Center for Community Resources SCO (CCR) began offering supports coordination services to Cumberland and Perry County individuals in September 2024. CCR's main office is located in Butler, PA. CCR has supervisory staff and SCs in our geographical area who support Cumberland and Perry County individuals. CCR has been in operation for over 20 years. CCR uses a person-centered approach and team process to assist individuals and their families develop a service plan. CCR assists in the selection of qualified providers and then monitors the services that are being provided to make sure that the chosen providers and the service plan are meeting the individual's needs. CCR strives to meet the individual's needs in the least restrictive manner by promoting employment, supported/independent living opportunities, remote services and assistive technology whenever it is possible to do so. CCR also promotes the LifeCourse principles to the individuals and families and engages with the individual and families in the use of the LifeCourse tools. CCR also responds to and assesses emergency situations to ensure appropriate actions are taken to protect the individual's health and welfare.

The Expert Community Care Management SCO (ECCM) is our newest SCO in Cumberland and Perry counties. ECCM began working in Cumberland and Perry counties in June 2024. ECCM's main office is located in Erie, PA. ECCM has an office in Harrisburg, PA, and supervisory staff and SCs in our geographical

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area who can support our Cumberland and Perry County individuals. ECCM strives to help individuals achieve a more meaningful and productive life. Following the Everyday Lives approach, ECCM supports coordinators help individuals navigate their way through a system designed to meet their needs in a community setting, often in their own homes. Supports coordinators work with individuals and families to identify desired life goals and then work to find service providers to achieve these outcomes. ECCM creates an annual service plan to monitor progress to those goals and ensure that clients are receiving the best quality service.

Cumberland-Perry IDD Services is excited to be able to provide choice in supports coordination services to individuals with intellectual disabilities and Autism in our two counties.

LIFESHARING AND SUPPORTED LIVING

Our Lifesharing programs have had their “ups and downs.” We currently have six (6) individuals living in a Lifesharing home and our PUNS numbers indicate that individuals and their families have little interest in Lifesharing at this time. Recruitment of Lifesharing families (the families who want to take individuals into their homes and care for them as a member of their family) has been very difficult. Lack of knowledge regarding Lifesharing is another barrier as well.

Our Lifesharing point person continues to attend the statewide Lifesharing subcommittee meetings and trainings. Supports coordinators continue to discuss Lifesharing as a residential option with individuals, families, and teams at ISP meetings. A Lifesharing brochure was created and is distributed to interested individuals and families by the supports coordinators. We anticipate that the use of the Lifesharing video at team meetings will help increase the knowledge of Lifesharing as well.

It is our expectation that providers utilize many different methods to recruit potential Lifesharing families (word of mouth, current staff, advertising, church flyers, community newsletters, etc.). We also plan to do more education, i.e., attending community events and having a Lifesharing booth at these events to help educate the general public about Lifesharing. The statewide Lifesharing subcommittee has a video that can be shared with families interested in becoming Lifesharing providers. In addition, we anticipate that the expanded service definitions related to who can provide Lifesharing services will assist us in being able to provide additional Lifesharing opportunities.

With respect to supported living or independent living, a number of years ago, our family advisory group advocated strongly for the provision of more independent living/apartment-type living opportunities as a more cost-effective residential option. Individuals and their families, as well as the supports coordination unit, have also indicated that there is significant interest in this type of living arrangement, however, families have real concerns about their son/daughter having the necessary skills to live independently in the community.

In response to this concern, we opened a program, The Pathways Academy: Transition to Independent Living Program, in March 2014 in Cumberland County. The Pathways Academy assists those individuals with the ability to achieve a greater level of independence to live in their own apartment in their chosen community. The Pathways Academy program is an intensive, curriculum-based, 12-18 month residential program that teaches an individual the skills needed to live with minimal support in the community. When an individual has mastered targeted living skills and is ready to live independently, he/she will “graduate” from The Pathways Academy and move into a supported living opportunity in the community. During the summer of 2015, the first Pathways Academy class “graduated” from the program and moved into apartments in their home

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communities. Each of these individuals receives individualized community habilitation supports. Individuals graduating from the Pathways Academy are using Section 8 housing vouchers to supplement their rent. When the Section 8 vouchers are not available to the individual, Cumberland-Perry IDD Services has created a special funding stream with the assistance of the Cumberland County Housing Authority to supplement an individual's rent until the Section 8 vouchers become available. Twenty-five (25) individuals have graduated from the Pathways Academy to date and have been successfully living in their own apartments with supports in the community. A new Pathways class will begin in September 2024.

We have also contracted with another provider who is providing the Pathways Apartment Program in the individual's own apartment. We "tweaked" the original Pathways Program just a little bit for this program so that the Pathways program can be provided to an individual already living in their own apartment. Unlike the Pathways Academy where the individuals participating in the program need to find an apartment upon completion of the program, the Pathways Apartment Academy starts with the individual already living in their apartment, and upon completion of the program, the staff move out and the individual remains in their apartment.

In addition, we currently have five providers who offer Supported Living services to individuals with IDD. We have a total of twenty-one (21) individuals who are living in Supported Living apartments and an additional twelve (12) individuals living in unlicensed residential settings.

In 2022, we also developed a new service for individuals and their families interested in independent living. Our Independent Living Specialist is a family support service option available to all individuals and families registered with Cumberland-Perry IDD Services who wish to explore independent living as an opportunity for their son/daughter/family member. Cumberland-Perry IDD Services places an increased emphasis on family engagement and the development of a "strengths-based" approach to service delivery by contracting with a social worker to work with individuals and families around issues pertaining to the transition to adult services which includes independent living. Historically, both schools and social service agencies have focused on the needs of the student/consumer with special needs. While there is no question that the needs of the individual are paramount, it also is important to address the needs of the families who care for individuals with special needs. Thus, by supporting the family as well as the individual during the transition process, such as transitioning from high school into the world of adult services or transitioning from living at home to living in an apartment, positive outcomes can be achieved. The Independent Living Specialist will provide a variety of independent living services, including an Independent Living Assessment, geared toward promoting self-help, equal access, peer role modeling, and personal growth and empowerment, all of which will lead to opportunities for successful independence in the community.

TECHNOLOGY

In July of 2023, we implemented a new Quality Management goal to increase independent living opportunities for individuals. The ability of providers to use assistive technology and remote supports to provide services that allow the individual to become more independent, in turn, allows providers the flexibility needed to increase independent living services for additional individuals who would like to live independently in the community.

Our Pathways Academy program began using technology in the Pathways home back in 2014 when the program began. The Pathways home utilizes independent living technology throughout the house...sensors

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on the doors, sensors on the stove, water sensors in the bathrooms, medication dispensers, use of Ipads to communicate with staff, etc.

In addition, to assist with ensuring the safety of individuals with intellectual disabilities who want to live independently in the community, we offer an array of independent living technologies that include devices that will proactively notify caregivers and loved ones of changes in an individual's lifestyle patterns. These innovative technologies include an array of sensors, GIS devices, environmental controls, and medication dispensers all monitored via a secure website. With the use of these independent living devices, a new model for monitoring individuals to provide the maximum level of independence in a cost effective and efficient manner has been created. Cumberland-Perry IDD Services supports pairing technology with direct care to maximize each person's independence resulting in an enhanced quality of life for individuals with intellectual disabilities/Autism. Cumberland-Perry IDD Services plans to continue to expand the use of independent living technology with more providers who support individuals with intellectual and developmental disabilities living in their own apartments/homes during the 2024-2025 fiscal year. Some providers are currently credentialing their staff in the use of independent living technology so that they can expand the use of independent living technology in their supported living programs.

CROSS SYSTEMS COMMUNICATIONS AND TRAINING

Cumberland-Perry IDD Services collaborates with other human service agencies in Cumberland and Perry counties via participation on the Cumberland County CASSP Team, the Perry County CASSP Team, and the Human Services Policy Team. In addition, a cross systems team that includes Children and Youth, Mental Health, and Intellectual and Developmental Disabilities has been meeting regularly to ensure that the needs of children and youth who are open in multiple county systems are being adequately addressed. We refer to this group as our Complex Case Team.

Cumberland/Perry's Complex Case Team participated in a discussion facilitated by the Pennsylvania Department of Human Services (DHS) regarding children, youth, and young adults with complex needs and their families to improve the services provided by all family and youth serving systems across PA. This group identified strengths and gaps in our current system of care for youth with complex needs, identified root cause issues with gaps, and developed recommendations for strengthening those gap areas to reduce silos and meet the needs of youth with complex needs more effectively. The goal is to have a strength-based, family-focused system in which families have prompt access to a continuum of services that support stability, safety and wellness within the family and the community.

Mental Health and Intellectual Disabilities/Autism

In 2016, a community needs assessment was completed for individuals with intellectual disabilities who also have mental health needs and are living at home with their family or in a community home with a provider. This assessment found that families and providers recognize that there is need for enhanced supports/services for individuals who are dually diagnosed. Enhanced supports/services identified in the needs assessment included a local MH/IDD treatment team, a specialized day program, and training and education for both IDD and MH staff on dual diagnosis topics.

The Cumberland/Perry AE has a Program Specialist who attended the Capacity Building Institute and who now serves as our Complex Case Specialist. Her responsibilities include participating in the County Complex Case Team of 3 and the State-led Complex Case Team meetings, attending planning meetings for individuals

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getting ready to transition from RTF's, approved private schools, or prisons, and serving as a resource for the supports coordinators when they are supporting dually diagnosed individuals.

In response to the needs that were identified in the community needs assessment that was discussed above, Cumberland- Perry MH services and IDD services have worked together to offer trainings for providers, families, MH staff, and IDD staff on dual diagnosis and trauma-informed care topics. Cumberland/Perry IDD Services also identified dual diagnosis training for our residential providers as one of our Quality Management goals for 2023. However, providers were not able to send their staff to these trainings because of the staffing crisis. Thus, we replaced this goal and plan to re-establish this training goal for our providers at a later date. In addition, the Capital Area Behavioral Health Collaborative (CABHC) and Cumberland-Perry MH/IDD mobilized an MH/IDD Behavioral Support Program in Cumberland and Perry counties. The Community Services Group (CSG) is the provider. Using a multidimensional holistic approach, CSG's mobile MH/ID behavioral interventions are specifically designed to deliver direct behavioral assessment and treatment-oriented intervention services in collaboration with other mental health and intellectual disability services. To date, the individuals who are being referred to CSG's mobile team live with their families as well as in community homes supported by our providers.

Children and Youth and Intellectual Disabilities/Autism

For the past several years, we have seen an increasing number of children/adolescents with intellectual disabilities and autism being abandoned by their families. More specifically, these children/adolescents are displaying significant behavioral challenges in the home environment and their families are seeking placement for them through the mental health system, i.e., RTF placements. Then, when the child/adolescent is recommended for discharge from an RTF, the family is refusing to take them home. Children and Youth then becomes involved because the child/adolescent is being abandoned. However, the Children and Youth system is not equipped with the resources to provide care for these children/adolescents with significant disabilities. At the current time, a staff person from Children & Youth, MH and IDD (our "Team of 3" as we refer to them) are working together to provide the best plan of care possible for each of these children/adolescents such as identifying providers who can provide care, identifying funding for such cases, providing training on disabilities for providers, etc. Our "Team of 3" meets monthly as well as on an as-needed basis. The "Team of 3" also meet with the Directors from CYS, MH and IDD on a quarterly basis to keep the communication lines open and share any issues that have come up.

Aging Issues and Individuals with Intellectual and Developmental Disabilities

Individuals with developmental disabilities are healthier and are living longer than they have in the past due to medical technology and advances in the health field. Currently, 10% of our IDD population, or between 90 to 100 individuals, are 60 - 85+ years old or older. Residential providers and day program providers as well as family caregivers encounter numerous issues on a daily basis related to supporting aging individuals with intellectual disabilities/Autism. There is a growing population of older individuals in our system requiring services for the transition from vocational to non-vocational settings, i.e., adult day services. A significant number of these people will need specialized programming offering structured activities and supervision during the day. In addition, group homes that were once accessible for these individuals are no longer accessible. Increasing medical needs make it difficult for residential providers to provide appropriate care. Providers projected crisis level proportions for the elderly IDD population in both residential and day programs a few years ago and we are now experiencing some of those issues, i.e., individuals wanting to be supported at home during the day instead of going out to day program; issues with mobility; declining health issues; etc.

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One of our residential providers renovated one of their community homes that they closed during the pandemic into a home that has been specifically designed for individuals with dementia. They partnered with the Cumberland County Housing Authority and our office to do this. This home has a fully accessible bathroom as well as a fully accessible kitchen. It has an open floor plan with appropriate lighting and color contrasts to aid in supporting individuals with ID who also have dementia. Technology has also been added to this home to assist in ensuring the safety of the individuals who will reside in this home. Having a home that has been developed specifically for the needs of individuals with IDD who also have dementia will assist providers in caring for them instead of having to place these individuals in a skilled nursing facility.

For eleven years, our Aging/IDD County Team composed of representatives from both the Cumberland County Aging and Community Services Office and the Intellectual and Developmental Disabilities Office, advocates from the ARC, and providers of service for senior citizens and individuals with intellectual disabilities/Autism met on a bi-monthly basis in order to discuss the emerging needs of this population. Prior to the pandemic, emphasis was placed on cross systems training via a series of Lunch and Learns for the staff working in Aging and Community Services and Intellectual and Developmental Disabilities as well as service provider staff who support individuals with intellectual disabilities/Autism who are aging. In addition, our work group developed a Later Life Planning training course for individuals with IDD. This training has been presented to approximately 75 individuals with IDD, 50 years old and older, since its inception in 2012. We hope to be able to offer the Later Life Planning training course to additional individuals with IDD in the future. The work group also developed and piloted a senior center mentoring program for individuals with IDD in order to assist them in successfully assimilating into community based senior center programs. During the pandemic our Aging/IDD County Team did not meet, but we hope to be able to resume meeting again in 2024-2025. Our Aging and IDD departments will continue to fund the trainings and other activities of this workgroup.

Collaboration with Local School Districts

Transition Coordinators from our local school districts in Cumberland, Dauphin and Perry counties are part of our Employment First work group that meets once a quarter throughout the year. Our Employment First initiative focuses on educating individuals and families, the schools, and employers about the need to start the planning process for transition from high school into adult services early on during the transition process and not wait until the senior year. Transition Coordinators from our local school districts are also included on the planning teams for the educational workshops that we have for students and their families to come and learn about transition from high school into adult services, competitive employment, independent living, and post-secondary education. In addition, transition coordinators are included on the planning team for the annual Transition Fair that is held for students who are graduating and their families.

In keeping with our Employment First focus, the supports coordination unit works with our individuals' IEP teams to encourage our transition age students to seek competitive employment or pursue a post-secondary education opportunity upon graduation.

Staff from Cumberland-Perry IDD Services attend the local school districts' Transition Coordinators' meetings held once a month at the Capital Area Intermediate Unit. Our staff also assist with the planning of the Buskey Awards luncheon for students with disabilities graduating from high school who have excelled in areas related to employment, post-secondary education, and independent living during their school years.

EMERGENCY SUPPORTS

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On-call Procedures/24-Hour Emergency Response Plan

Cumberland-Perry MH/IDD contracts with an answering service that responds to calls that are made to the office before and after normal working hours. The answering service will field the call and then transfer the call to the on-call MH Delegate. If the call is related to an individual with IDD who has an open case with us, the on-call MH Delegate will refer the call to the IDD Director or the SCO Director so that appropriate action can be taken. The IDD Director or the SCO Director will ask for assistance from the Incident Manager, SC and/or our IDD providers in order to ensure the health and safety of the individual.

Mobile Crisis

Cumberland-Perry County does have a Mobile Crisis unit that works out of Penn State Health/Holy Spirit Hospital. Crisis workers staff the unit, and some crisis workers have training in IDD and Autism while other crisis workers do not. Currently, there are no specific trainings related to IDD and Autism that are part of the crisis worker training curriculum; however, we continue to discuss how we could include specific trainings related to IDD and Autism into this specific training curriculum. Since Cumberland County is the fastest growing county in Pennsylvania, the number of consumers who need mental health services, including those individuals with an IDD or Autism diagnosis, has grown exponentially.

Funding for Emergency Needs

At the beginning of the fiscal year, Cumberland-Perry IDD Services reserves \$125,000 out of its Base funding for emergencies that may arise over the course of the fiscal year. Each quarter thereafter (October, January, April), these encumbered funds are reviewed for usage and, if funds have not been used, a decision is made on how much of these funds can be released for use by other consumers.

Meeting Unanticipated Emergency Need

Throughout the course of a year, our office typically receives three to four calls requesting emergency services for individuals who are registered with us as well as for those individuals who are not registered with us. An Unanticipated Emergency must meet the following criteria:

1. An individual is at immediate risk to his/her health and welfare due to illness or death of a caretaker;
2. An individual living independently experiences a sudden loss of his/her home (for example, due to fire or natural disaster); or
3. An individual loses the care of a relative or caregiver without advance warning or planning.

The AE will immediately review available service resources within both Cumberland and Perry counties as well as the individual's waiver enrollment status before taking action. The AE will also determine if there are any family members to whom we can reach out for assistance. If waiver capacity exists and the individual meets the criteria for entry into the waiver, waiver capacity will be used to meet the needs of the individual. If waiver capacity does not exist at the time of the emergency, the AE will then evaluate the status of our Base funding to see if it can be utilized to meet the emergency needs of the individual.

If we determine that there are no natural or local resources (i.e., Waiver Capacity or Base funding) available to address the emergency, we will contact the Waiver Capacity Manager at the Office of Developmental Programs (ODP) to review the situation and request assistance from ODP via the Unanticipated Emergency process.

During the past year, Cumberland-Perry IDD Services had two (2) emergency situations. In each case, the caregiver was either not able to care for the individual or not willing to care for the individual any longer. Base funding was used to support these emergency situations at the onset until waiver capacity became available.

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Please note that every effort is made to meet the individual's emergency needs within the individual's home county. However, if capacity does not exist within Cumberland and Perry counties, potential services in another geographical area may be warranted.

ADMINISTRATIVE FUNDING

Working with Individuals and Families

Cumberland-Perry IDD Services believes that keeping individuals and families informed about what's happening in the IDD system, both statewide and locally, and including them in the planning process is vital to providing quality supports and services to them.

Supporting Families Initiative

Cumberland-Perry, Dauphin, Lebanon, and Lancaster County IDD programs are working together as one of the Regional Collaboratives and were awarded one of the regional grants from the Department of Human Services when it launched its Supporting Families Initiative in January 2017. In October 2017, Cumberland-Perry and Dauphin convened an event that brought together key family leaders from Cumberland, Dauphin and Perry counties to help us identify the community and system resources that families in this area of Central PA feel they need in order to support their family member throughout the lifespan. Family members served as the conveners and note takers for this event. An independent consultant served as the facilitator. The PA Family Network provided information to individuals and families on Supporting Families throughout the Lifespan during a morning session. Cumberland-Perry and Dauphin then offered informational/discussion sessions for individuals with disabilities and their families on the topics that were generated at this event. Lebanon and Lancaster County IDD programs held a similar event for the families in their geographical area. Cumberland-Perry IDD Services supports the PA Family Network and has asked them to share the Supporting Families throughout the Lifespan information to our MH/IDD Advisory Board, our Early Intervention staff and families, and our IDD staff and families. The LifeCourse information and tools are distributed to families by the Intake Specialists, the supports coordination unit, and at special events, i.e. our annual Transition Fair. In addition, the new program specialist for the SCO will provide direct support to individuals and families about the LifeCourse and assist them with completing the LifeCourse worksheets.

IDD Family Advisory Task Force

Nineteen (19) years ago, Cumberland-Perry Intellectual and Developmental Disabilities Services convened an IDD Family Advisory Task Force to study the increasing lack of available living arrangements for adults with intellectual disabilities in Cumberland-Perry Counties. The IDD Family Advisory Task Force was comprised of parents, service providers, advocates, and community service organizations. The initial purpose of the Family Advisory Task Force was to identify strengths and weaknesses of IDD residential services in Cumberland and Perry Counties and to create a Strategic Plan, entitled the Networked Neighborhood strategy, that addressed the planning, construction, and continued support of living arrangements for adults with intellectual disabilities.

Over the past seventeen (17) years, the purpose of the IDD Family Advisory Task Force evolved from focusing on just residential services to focusing on all services and supports that individuals with intellectual disabilities/Autism and their families need.

The Networked Neighborhood Strategy was born from the concerns and recommendations of individuals and families. This strategy was based on a current analysis of information regarding individuals and system resources plus projections of future needs. The Networked Neighborhood Strategy is an overall strategy for

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the development of local services and supports. It includes a spectrum of natural and community resources, plus IDD-funded services and supports, involving both expansion of capacity and rebalancing of existing resources. We continue to embrace The Networked Neighborhood Strategy in our planning for services and supports today. The projected outcomes for the Networked Neighborhood Strategy include:

- IDD will apply the Networked Neighborhood Strategy to all system expansion and improvement efforts.
- Consumers will have the options and opportunities to live in less restrictive, yet appropriate, living arrangements.
- Consumers will have opportunities to experience services and supports of greater variety that are in their neighborhood and closer to home.

IDD Family Advisory Task Force members (family members and other stakeholders) meet with state legislators from Cumberland and Perry counties on at least an annual basis to discuss service and support options that are more cost effective so that additional individuals who are currently on the Waiting List can be served.

Our consumer/family/provider advisory group (IDD Family Advisory Task Force) was instrumental in helping us identify areas of our service delivery system that need to be improved; family members are great teachers. This advisory group met the first Wednesday evening of each month. During the pandemic, this group met virtually several times. This group is currently not meeting, but there is a plan to reconvene our consumer/family/provider advisory group in the future. The County sees great value in this approach as a means of enhancing communication and helping individuals and families identify, express, and process the myriad of feelings that are common to individuals with IDD and their families.

Additional Supports for Individuals and Families

Individuals and families are encouraged to participate in webinars and other online trainings that focus on competitive employment, supported living, and community participation topics. Several years ago, Cumberland-Perry and Dauphin County IDD Services expanded the Early Intervention “Community Links” website, www.community-links.net, which is an informational/community participation-type website, to include a school-age portal and an adult portal. The Community Links website contains many, many resources for families who are looking for community supports, formal government supports, and education about a myriad of topics.

As we talk with consumers and families about the supports that they need, it has become clear to us that most families want to keep their sons or daughters or loved ones with them in their home as long as possible. But, in order to do this, families need assistance. Respite care was discussed numerous times in our conversations with consumers and families.

Several years ago, a respite focus group formed as a sub-group of the IDD Task Force and assessed the respite needs of consumers and families in Cumberland and Perry counties. The respite focus group developed an array of respite options to attempt to meet the respite needs identified by the families such as a 4-hour evening respite option in two different communities in Cumberland and Perry counties, one to two times a month. Families are encouraged to utilize this service as often as they can.

In addition, the IDD Task Force and the County felt that it was important that planned overnight respite capacity be added as a service/support for families to utilize. Cumberland/Perry contracts with a provider

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who operates two respite homes in Cumberland County in order to increase overnight respite capacity for families. Another provider operates an overnight respite location in western Cumberland County.

Cumberland/Perry IDD services also support individuals and families by offering an array of summer camps and therapeutic activities for them to choose to participate in.

IM4Q Program

The Cumberland-Perry AE is responsible for overseeing the Independent Monitoring for Quality (IM4Q) program. IM4Q is ODP's independent, statewide system to monitor the satisfaction and outcomes of individuals with IDD and their families. Local IM4Q surveys offer the supports coordination organization an independent view of an individual's quality of life. Our local IM4Q team completes interviews with individuals who were randomly selected in the different samples. The interview team, made up of two independent IM4Q interviewers, develops "considerations". Local IM4Q program "considerations" are to be viewed as a helpful perspective to what everyone wants – an Everyday Life for the people we support. In fiscal year 2023-2024, there were 59 independent surveys completed by Vision for Equality, our IM4Q provider for Cumberland-Perry IDD Services.

Engagement with the HCQU

The Cumberland-Perry AE serves as the lead county for the Southcentral Pennsylvania Health Care Quality Unit. The counties comprising the Southcentral Pennsylvania Health Care Quality Unit are Cumberland-Perry, Dauphin, Lebanon, Lancaster, Franklin/Fulton, and York/Adams. Health Care Quality Units (HCQUs) were developed as part of the strategy to address both health and safety needs and the need to build community capacity and competency around health issues for people with intellectual disabilities/Autism. HCQUs are units comprised of nurses, clinicians, and others with expertise in the area of health care and intellectual disabilities/Autism. They provide training and technical assistance to stakeholders in the field including supports coordinators, provider staff, and families in order to help improve the understanding of the health issues and needs of individuals with intellectual disabilities/Autism. The ultimate goal of the HCQU is to assure that the individuals served by each county IDD program are as healthy as they can be so that each individual can fully participate in community life. The HCQU has done individual chart reviews for providers in order to advise them about providing on-going care for individuals. The HCQU has also attended individuals' hospital discharge planning meetings and provided training to the SCO and provider staff on a variety of topics relevant to individuals with intellectual disabilities/Autism throughout the year. A HCQU representative serves on our Aging/IDD County Team, our Quality Management team, and our Human Rights Committee.

The HCQU has also spent a considerable amount of time providing trainings to providers, individuals, families, AE, and SCO staff on the Fatal 5 (aspiration, bowel obstruction, dehydration, seizures, and infection/sepsis). These conditions present a high risk to individuals with intellectual disabilities/Autism. The trainings assist in gaining an understanding of the conditions, the risk factors associated with the conditions, and strategies for preventing or minimizing these health concerns.

The HCQU serves as the regional lead for implementation of the Health Risk Screening Tool (HRST). The HRST implementation will initially screen all individuals with intellectual disabilities/Autism who are residing in a residential placement. The HRST is a web-based screening instrument designed to detect health destabilization EARLY and PREVENT preventable illness, health related events and even death. It is a reliable, field-tested screening tool that consists of 22 rating items, divided into five health categories. Each of the 22 items consists of questions answered by the Rater. When fully answered, the HRST assigns a

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numeric degree of health risk to the person called a Health Care Level (HCL). The scale ranges from 1 (low risk) to 6 (high risk). There are also designated areas within the online program for diagnosis and medication entry.

The HCQU continues to expand their on-line training offerings utilizing an interactive training platform to increase their ability to offer trainings to more individuals and families. This training platform was especially helpful during the COVID-19 pandemic when the ability to participate in face-to-face trainings was restricted. The HCQU regularly provides training on a variety of health-related topics to providers and County staff at the bi-monthly Cumberland/Perry/Dauphin Provider Forums.

Supporting Local Providers to Increase their Competency and Capacity to Support Individuals with Higher Level Needs

As was discussed earlier, the Capital Area Behavioral Health Collaborative (CABHC) and Cumberland-Perry MH/IDD mobilized an MH/IDD Behavioral Support Program in Cumberland and Perry counties to assist providers and families in supporting individuals who have significant mental health and behavior challenges. In addition, the HCQU provides training and technical assistance to providers in order to help improve their understanding of the health issues and needs of individuals with intellectual disabilities/Autism. The HCQU has done individual chart reviews for providers in order to advise them about providing on-going care for individuals with higher level needs. They have also attended individuals' hospital discharge planning meetings and provided training to the SCO and provider staff on a variety of topics relevant to individuals with intellectual disabilities/Autism throughout the year.

Over the past several years, an emphasis has been placed on assisting providers become more knowledgeable about the Fatal 5 health risks - aspiration, bowel obstruction, dehydration, seizures, and infection/sepsis - that many individuals with ID/Autism experience during their life. If these five health risks are not identified and cared for in the proper manner, individuals could die. Cumberland/Perry had all residential providers complete a survey where the providers were to identify all the individuals whom they support who had any of the Fatal 5 health risks and then evaluate how well they (the provider) was doing in supporting these individuals. Staff training was found to be a big need and the HCQU developed specific trainings for each of these five health risks that could be presented to the staff. Completing the survey also helped to raise providers' awareness as to how many individuals they support actually have a Fatal 5 health risk.

Providers need to be able to have consistent, well-trained staff to support individuals who present with higher levels of need related to physical health, behavioral health, aging issues, and communication needs. One of the most challenging issues that our providers face right now is staff retention. Staff turnover rates are high due to low pay and few or no benefits being offered to the staff. Staff turnover impacts the quality of a program and raises families' concerns for their sons and daughters' well-being. Wages at distribution centers, and even Sheetz, are higher than some providers are able to pay. With the high level of responsibility staff are expected to assume in supporting individuals with disabilities, whether the person's need is high or not, low hourly wages and no benefits make it very difficult for providers to retain staff. During the pandemic, two of our residential providers had to close a total of four homes and move the consumers to other available vacancies in other homes that they own/rent due to staffing deficits. The County continues to educate our legislators about the direct care staffing crisis which includes advocating for increased funding for direct care staff wages.

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In July of 2021, Cumberland/Perry IDD Services implemented a new Quality Management goal that focused on developing a complex care curriculum for residential providers. This curriculum would have allowed residential providers to receive training in Dual Diagnosis, Trauma Informed Care and Autism. These intensive trainings would have allowed our residential providers to become more confident and capable of providing care to individuals with complex needs. These types of services are definitely needed in our counties as providers who are qualified and willing to serve complex individuals are very difficult to find in our counties, and we end up having to send individuals with complex needs out of county for services. This goal was discontinued in July of 2023 due to lack of participation by providers. While we still feel this is a very worthwhile goal, we realize that our providers are continuing to experience a severe staffing crisis and do not have the ability to participate in extra training (above and beyond the required annual training that a provider must provide for their staff) at this time. We will continue to provide information on these trainings to providers and will revisit this goal at a later date.

Cumberland/Perry AE staff are prepared to support our providers in any way that we can when providers agree to support individuals with higher levels of need. The AE staff are available for planning purposes and assistance in developing the ISP and/or behavior plan, providing guidance in the interpretation of the ODP regulations as well as providing Base funding for services when appropriate. We want the individual and the provider to be able to develop a relationship where both the individual and the provider feel confident and are able to realize success.

In addition, Cumberland/Perry MH/IDD and Dauphin County ID/A facilitate a provider forum on a bi-monthly basis for all IDD/Autism providers who provide services to individuals with intellectual disabilities and Autism in Cumberland, Dauphin and Perry counties. Some of the presentations this past year have included various health-related topics presented by the HCQU, the new STAT Waiver Service for individuals with IDD and presentations on Assistive Technology and Remote Supports.

Risk Management and Incident Management

Cumberland-Perry IDD Services facilitates a Human Rights Committee/Risk Management team meeting every three months. The Human Rights Committee/Risk Management Team convenes to review incident patterns, trends, analyses, emergent issues, impact of improvement activities and recommendations based on recent findings for individuals who are registered with Cumberland-Perry IDD Services. The Human Rights Committee/Risk Management Team reviews the following agenda items as they relate to the Risk Management process: 1. Quarterly data for related incidents of Restraints, Rights Violations, etc.; 2. Review of spreadsheet (data collection of Restrictive Plans); 3. ISP Behavior Support Plan information; 4. Review of Restrictive Plans; and 5. Specific issues/concerns of individuals and/or providers as the issues relate to the Risk Management process.

Incident management reviews are completed by the Incident Managers. The Incident Managers evaluate the data, trends, and best practices to provide quality assurance and identify quality improvement needs. The Incident Managers are available to discuss information regarding overall incident management data summaries and trends with any ID/Autism provider who requests this information. Providers are also required to implement their own Quality Improvement and Risk Management committees. In addition, the AE will assist in facilitating communications between providers and other agencies to discuss “best practice” programs and techniques as interest and needs arise.

All newly hired supports coordination staff receive initial training in incident management policies via the ODP required Supports Coordinator Organization training. The County AE Incident Managers supplement this

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training and are available for technical assistance during initial and ongoing training needs for the Supports Coordination Organization.

The Cumberland-Perry AE and our providers recognize that in order to move the ID/Autism system of care toward improved services and outcomes for those we support, the analysis of accurate and meaningful data is necessary and collaboration amongst all entities caring for an individual must occur.

IDD and the County Housing Office

Cumberland-Perry IDD Services has an agreement with our local housing office that individuals with intellectual disabilities and autism seeking a Section 8 housing voucher will receive priority placement on the Section 8 housing voucher waiting list along with individuals who are homeless and individuals experiencing domestic violence. This arrangement has assisted individuals with IDD to receive a Section 8 housing voucher in a more timely manner.

Cumberland-Perry IDD Services also maintains a contract with our local housing office to provide rental assistance that matches the Section 8 housing voucher assistance in order to assist the individuals transitioning from the Pathways Academy program into independent living at the end of the program. This special funding is also available to assist other individuals who are transitioning into independent living. More specifically, this special funding program is available to individuals transitioning to independent living when the Section 8 vouchers are “frozen” and not being distributed to counties. Rental assistance funding has been used to promote independent living and prevent individuals with ID/Autism from experiencing homelessness when Section 8 vouchers are not immediately available. ID/Autism staff work collaboratively with the Housing Authority Special Needs Case Manager to identify and facilitate housing options for these individuals.

ID/Autism staff participate on the Community Partnership for Change Team (formerly the Local Housing Options Team) to work with human service providers to address issues related to housing and homelessness.

In addition, ID/Autism staff participate in the local 811 Project Rental Assistance Pilot. The 811 Project Rental Assistance is a pilot program funded by the U.S. HUD Bureau to provide extremely low-income people with disabilities/Autism access to affordable, integrated, and accessible housing. The program prioritizes individuals who are currently institutionalized, at-risk of institutionalization, or living in congregate care settings.

Emergency Preparedness Plan

All ID/Autism residential and day program providers are asked to update their disaster preparedness plans on an annual basis by the Cumberland County Emergency Management Program. ID/Autism providers are then instructed to forward their updated disaster preparedness plan to the Cumberland County Emergency Management Office where it is kept on file. Providers are instructed to train their staff on the plan.

Several years ago, each ID/Autism residential and day program provider received a Disaster Planning Handbook to assist them in writing their disaster preparedness plans. In addition, weather radios were provided to all residential and day program providers who needed one.

In the fall of 2017, the Cumberland County Emergency Management team offered a day-long refresher training on disaster preparedness for all MH/IDD residential and day program providers.

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During the COVID-19 pandemic, all of our providers implemented their Emergency Plans immediately. Our providers were amazing during the pandemic. Both management staff and DSP staff “rose to the occasion” offering care that complied with both the CDC and the Pennsylvania Department of Health’s guidelines. This high level of care kept our individuals safe from contracting the coronavirus while managing the individuals’ other support needs at the same time. All of our providers, management staff, SCO staff and DSP staff, are to be commended for a job well done!

PARTICIPANT DIRECTED SERVICES (PDS)

The Cumberland-Perry Supports Coordination Organization (SCO) promotes PDS services to individuals and families when they meet with individuals and families to do the ISP. The SCO also suggests PDS services to individuals and families who need to “stretch” their budgets as the Person/Family Directed Support Waiver and Community Living Waiver both have caps.

PDS services are effective when working with individuals and families who already have reliable staff that they can count on to provide the services. However, individuals utilizing both the Agency with Choice and/or the Vendor/Fiscal model of PDS have difficulties finding and retaining direct care staff. More and more families are becoming discouraged with using PDS services because they cannot find qualified direct support staff to provide the services that they need. Other families feel overwhelmed with all the employment paperwork that they must complete and keep track of for their direct care staff. Families now have access to multiple Supports Brokers in Cumberland/Perry counties to assist with employment functions related to PDS. Supports Brokers can assist families to alleviate some of this burden.

COMMUNITY FOR ALL

For individuals residing in a nursing home who wish to return to the community to live, we utilize our Nursing Home Transitions Team (a sub-committee of our Aging/IDD County Team) to assist the individuals with this transition process prior to the pandemic. Our Nursing Home Transitions Team includes representatives from the Cumberland-Perry IDD office, the Cumberland- Perry SCO organization, the Cumberland County Office of Aging, and an advocacy organization. Our Nursing Home Transition Team also works diligently to put supports in place so that aging individuals with ID/Autism who are living independently in the community can continue to do so. Our Nursing Home Transitions Team has not been active since the pandemic. We are looking forward to the Nursing Home Transitions Team becoming active again in the coming year.

Cumberland-Perry has approximately 21 individuals who are living at state centers or other ICF/MRs. Whenever we learn that a Cumberland/Perry individual living at a state center or other ICF/MR wants to return to the community to live, we work with the individual, his/her team at the state center/other ICF, his/her supports coordinator, and providers across the state to develop a plan that will allow this individual the opportunity to move back to the community to live.

HOMELESS ASSISTANCE PROGRAM SERVICES

Please describe the continuum of services to individuals and families within the county who are experiencing homelessness or facing eviction. An individual or family is facing eviction if they have received either written or verbal notification from the landlord that they will lose their housing unless some type of payment is received.

Bridge Housing Services:

- *Please describe the bridge housing services offered. Include achievements and improvements in services to families at risk or experiencing homelessness, as well as unmet needs and gaps.*

James Wilson Safe Harbour is the site of the Bridge Housing Program in Carlisle. Coordinating services between the Homeless Assistance Program (HAP) and Safe Harbour continues to be routine in nature as a valuable referral resource to many of our clients achieving independent and self-sufficient living. The program provides three levels of housing services: (1) Bridge Housing; (2) Single Room Occupancy (SRO); and (3) Decentralized Housing (Scattered Site Initiative). Eligible clients must meet low-income criteria and have a history of residence in Cumberland County.

The Bridge Housing portion is a transitional service that allows individuals and families temporary housing within a supportive living environment while they prepare to live independently. Residents are eligible for participation in this service for up to eighteen months. Any additional time must be approved by the County HAP Coordinator via a waiver request and approval from the PA Department of Human Services.

The Single Room Occupancy (SRO) service provides supportive long-term affordable housing for the "chronic low income" single adult for whom there is no affordable rental unit on the open market. The service is available to an individual with the ability to pay a "program fee" but with minimal or no rehabilitative potential for independent living. These residents need extensive "intervention" to direct and focus their lives. Residents participate in this service approximately 12-18 months before more permanent and stable housing is obtained. In some circumstances, the SRO service is utilized to provide housing for individuals beyond the one-year allowed through Bridge Housing with approval. Clients interested in entering the program are referred by social service, health, or community organizations as well as walk-ins. After completing an application for admission and meeting eligibility criteria, clients enter the program and participate in a number of activities offered to disrupt the cycle of homelessness. The focus is centered on directing the resident's life, so they do not continue to live from "crisis to crisis".

- *How does the county evaluate the efficacy of bridge housing services? Please provide a brief summary of bridge housing services results.*

Each program is required to fulfill contractual requirements and is monitored annually. The fiscal officer maintains accurate administrative records which are reported to PA Dept. of Human Services, Office of Social Programs on a yearly basis. Aging and Community Services receives copies of their audited financial statements for review. Most recent reviews yielded no significant findings with financial or contractual requirements.

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- *Please describe any proposed changes to bridge housing services for FY 24-25.*

Aging and Community Services has no substantial change to services planned at this time. However, if there are decreases in our allocations or continued level funding, we would determine where budgetary cuts would be necessary.

- *If bridge housing services are not offered, please provide an explanation of why services are not offered. N/A*

Case Management:

- *Please describe the case management services offered. Include achievements and improvements in services to families at risk or experiencing homelessness, as well as unmet needs and gaps.*

Case management services are offered through our Homeless Assistance Program (HAP) through Maranatha and our Rental Assistance Program. Case management services may include self-sufficiency goal planning for housing as well as related services. Life skills, budgeting skills, parenting skills, job preparation, employment training, and researching for additional referrals that can provide a source of support for the client are all very important parts of this component. Once the intake and eligibility for a program has been completed, the case manager seeks to establish a rapport with the client which will keep an open line of communication between both parties. The case manager does this in order to assist the client in learning to become independent and also to see that the client has a say in how they want to better their current situation. The case manager establishes linkages with other agencies known to serve families and individuals and becomes aware, as confidentiality allows, of service plans within other agencies, so as not to establish goals that could cause a conflict in assisting the client.

- *How does the county evaluate the efficacy of case management services? Please provide a brief summary of case management services results.*

Director of Cumberland County Aging and Community Services is responsible for dispensing all Homeless Assistance Program (HAP) monies. Billing reimbursement requests for these programs are given to the fiscal officer to review, who in turn sends to the County Controller's office for payment. The fiscal officer maintains accurate administrative records which are reported to PA Dept. of Human Services on a yearly basis. Monitoring of these Homeless Assistance Programs is completed by the planner and fiscal officer yearly. Most recent reviews yielded no findings with financial or contractual requirements.

- *Please describe any proposed changes to case management services for FY 24-25.*

Aging and Community Services has no substantial change to services planned at this time. However, if there are decreases in our allocations or continued level funding, we would determine where budgetary cuts would be necessary.

- *If case management services are not offered, please provide an explanation of why services are not offered. N/A*

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Rental Assistance:

- *Please describe the rental assistance services offered. Include achievements and improvements in services to families experiencing or at risk for homelessness, as well as unmet needs and gaps.*

Rental Assistance Program activities include but are not limited to:

- Intake and assessment
- Goal setting – sustainability planning
- Budgeting
- Case Management
- Development of a client-centered service plan
- Regular Case Management Meetings to follow up to track client's progress in completing self-directed and program objectives
- Coordination with the referring agency in sharing information and results
- Referral to other agencies as needed
- Negotiation with landlords to establish realistic payment plans based on the client's financial situation.
- Working with landlords and tenants to foster trusting relationships.

Disbursements of Rental Assistance funds are based on certain eligibility requirements. Unmet needs and gaps include lack of affordable housing, transportation issues, high childcare costs, and increases in fiscal insecurity due to below living wage incomes and debt.

- *How does the county evaluate the efficacy of rental assistance services? Please provide a brief summary of rental assistance services results.*

Through monitoring and staff performance reviews. Director of Cumberland County Aging and Community Services is responsible for dispensing all Homeless Assistance Program (HAP) monies. Billing reimbursement requests for these programs are given to the fiscal officer for review, who in turn sends to the County Controller's office for payment. Bi-weekly checks are dispersed directly to the landlords of Rental Assistance Program applicants who are eligible to receive payments. The fiscal officer maintains accurate administrative records which are reported to PA Dept. of Human Services on a yearly basis. Monitoring of these Homeless Assistance Programs is completed by the planner and fiscal officer yearly. Most recent reviews yielded no findings with financial or contractual requirements.

- *Please describe any proposed changes to rental assistance services for FY 24-25.*

Aging and Community Services has no substantial change to services planned at this time. However, if there are decreases in our allocations or continued level funding, we would determine where budgetary cuts would be necessary. The need for increased funding for rental assistance and case management is evident.

- *If rental assistance services are not offered, please provide an explanation of why services are not offered. N/A*

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Emergency Shelter:

- *Please describe the emergency shelter services offered. Include achievements and improvements in services to families at risk or experiencing homelessness, as well as unmet needs and gaps.*

Domestic Violence Services If the emergency shelter client is found to be in a domestic violence situation, they are then referred for shelter through the Domestic Violence Services portion of the Emergency Shelter program. These referrals may come from an individual call, Crisis Intervention, or state/local police departments. Additionally, they may be given additional shelter services in an appropriate Domestic Violence Shelter for up to a total of 30 days. If a male is a DVS victim, the residents will vote for the male to be housed at the shelter or go to a hotel/motel. If the shelter is full, HAP allocated hotel/motel funds are utilized.

Community C.A.R.E.S. (previously Carlisle CARES) provides temporary over-night shelter at local legion on a rotating basis throughout the year. Homeless get a cot and are housed from 9PM to 6AM. No case management services are given to shelter only status. If a client wants case management services, they must register through the CARES Resource Center and get on a waiting list. This is also the walk-in location for the new Coordinated Entry service to streamline homeless support services. Residents can also call 211 and ask for Coordinated Entry. The process begins with an assessment. If the person meets the requirements for the process, they will be placed on a waiting list based upon their assessment scores and need in relation to others who have taken it, rather than the previous first come, first serve process. Those who do not meet the requirements are given appropriate referrals.

Individuals who are 60 years of age or older and at imminent risk if they return to their residence can receive emergency, short-term placement in a motel/hotel utilizing HAP funds, or in other short-term placements such as Nursing Facilities, Personal Care Homes, or Domiciliary Care Homes which will be billed to the older adult. This emergency shelter placement would continue until the risk is eliminated or until appropriate long-term arrangements are finalized in conjunction with the Cumberland County Office of Aging and Community Services. The assessment and care plan process will include arranging for any necessary in-home services when it is safe for the consumer to return to their residence. If this is not a viable solution, then additional consultations and referrals may be necessary to assist the consumer with relocation to another safe living arrangement.

An emergency family shelter, Community CARES Family Shelter, is open in the Shippensburg area of the county, meeting a need for a shelter in that area of the county. The shelter allows for individual family rooms of up to ten families or up to 35 people per night, more than half children, and provides for basic needs. They will be provided with weekly case management to develop a family plan and are collaborating with local organizations to provide more intensive services and resources. Also, the shelter has partnered with Wellspan to provide two beds for those recovering from a major health incident. Stay is up to 30 days.

Unmet needs and gaps include lack of enough transitional shelters for women and children, no transitional housing or programs for individuals leaving correctional facilities. Shelters aren't always equipped to handle medical/physical needs or older adults.

- *How does the county evaluate the efficacy of emergency shelter services? Please provide a brief summary of emergency shelter services results.*

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Each program is required to fulfill contractual requirements and is monitored annually. Aging and Community Services receives copies of their audited financial statements for review. Most recent reviews yielded no findings with financial or contractual requirements.

- *Please describe any proposed changes to emergency shelter services for FY 24-25.*

Aging and Community Services has no substantial change to services planned at this time. However, if there are decreases in our allocations or continued level funding, we would determine where budgetary cuts would be necessary.

- *If emergency shelter services are not offered, please provide an explanation of why services are not offered. N/A*

Innovative Supportive Housing Services:

- *Please describe the other housing supports services offered. Include achievements and improvements in services to families experiencing or at risk for homelessness, as well as unmet needs and gaps.*

Cumberland County Homeless Assistance Programs consist of Emergency Shelter, Rental Assistance, Bridge Housing and Case Management Services. Each component of this program is an important part of our clearinghouse process. From the moment a homeless or near homeless household is identified for one of the components, the clearinghouse process begins. Additionally, the coordinated entry process was implemented in Cumberland County, which provides assessments in person or through 211 to get those that qualify on the list for needed housing services and makes appropriate referrals.

Additionally, Cumberland County Aging & Community Services was awarded a grant to have an Elder Cottage Housing Opportunity (ECHO) in partnership with New Visions, the PA Department of Aging, PHARE grant through PA Housing Finance Agency, and PA Association of Area Agencies on Aging. The first older adult is expected to be living in the cottage in FY 24-25.

- *How does the county evaluate the efficacy of other housing supports services? Please provide a brief summary of other housing supports services results. N/A*
- *Please describe any proposed changes to other housing supports services for FY 24-25.*

None planned at this time. Funding, consumer feedback, and assessment of needs within the county may impact how services are delivered. Success of the first ECHO cottage may result in applying for additional funding for more cottages.

- *If other housing supports services are not offered, please provide an explanation of why services are not offered. N/A*

Homeless Management Information Systems:

- *Please describe the current status of the county's implementation of the Homeless Management Information System (HMIS). Does every Homeless Assistance provider enter data into HMIS?*

The Rental Assistance Program, Case Management through Rental Assistance, and all county shelters, excluding the Domestic Violence Shelter for Cumberland and Perry County, are using the HMIS system. In addition, the Cumberland County Housing and Redevelopment Authority utilizes HMIS.

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HUMAN SERVICES AND SUPPORTS/ HUMAN SERVICES DEVELOPMENT FUND (HSDF)

Please use the fields and dropdowns to describe how the county intends to utilize HSDF funds on allowable expenditures for the following categories.

Adult Services: *Please provide the following:*

Program Name: Chore Services (\$200)

Description of Services: Provides for unskilled/semi-skilled home maintenance tasks to enable a person to remain in their home. This includes modifications such as grab bars, handrails, minor plumbing etc. to homes in order to improve overall safety conditions, to make it easier and safer for adults to manage activities of daily living.

Service Category: Chore - Provides for the performance of unskilled or semi-skilled home maintenance tasks, normally done by family members, and needed to enable a person to remain in his own home, if the person or family member is unable to perform the tasks.

Aging Services: *Please provide the following:*

Program Name: Transportation (\$300)

Description of Services: Activities which enable individuals to travel to and from community facilities to receive social and medical service. The service is provided only if there is no other appropriate person or resource available to transport the individual.

Service Category: Transportation (Passenger) - Activities which enable individuals to travel to and from community facilities to receive social and medical service, or otherwise promote independent living.

Aging Services: *Please provide the following:*

Program Name: Personal Care (\$300)

Description of Services: Non-medical care that is provided in the home to eligible clients in order to keep the client in their home. Services include bathing, dressing, grooming, feeding, personal laundry, etc.

Service Category: Personal Care - Includes assistance with ADL's and IADL's, such as feeding, ambulation, bathing, shaving, dressing, transfer activities, meal preparation, and assistance with self-administration of medications by an agency provider.

Aging Services: *Please provide the following:*

Program Name: Care Management (\$300)

Description of Services: Care Management for individuals 60 and over. These programs provide basic non-medical support in the home to allow the individual to continue to live in the community.

Service Category: Care Management - Care Management activities through the Area Agencies on Aging serve as a coordinative link between the identification of consumer needs and the timely provision of services to meet those needs by utilizing all available resources.

Aging Services: *Please provide the following:*

Program Name: Protective Services – Intake/Investigation (\$300)

Description of Services: Protective Services for individuals 60 or older who are in need of intervention due to abuse, neglect, exploitation, or abandonment.

Service Category: Protective Services - Older Adult Protective Services provides for the investigation and intervention for older persons who are at risk of being abused, neglected, exploited or abandoned.

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Aging Services: *Please provide the following:*

Program Name: Home Delivered Meals (\$302)

Description of Services: Provide meals to homebound individuals 60 or older in their own homes.

Service Category: Home-Delivered Meals - Provides meals, which are prepared in a central location, to homebound individuals in their own homes.

Generic Services: *Please provide the following:*

Program Name: Homeless Assistance Services – Case Management (\$5,000)

Description of Services: Case management services are offered through our Homeless Assistance Program (HAP). Case management services may include self-sufficiency goal planning for housing as well as related services. Life skills, budgeting skills, parenting skills, job preparation, employment training, and researching for additional referrals that can provide a source of support for the client are all very important parts of this component.

Service Category: Service Planning/Case Management - a series of coordinative staff activities to determine with the client what services are needed and to coordinate their timely provision by the provider and other resources in the community.

Please indicate which client populations will be served (must select at least **two**):

☒ Adult ☒ Aging ☐ CYS ☐ SUD ☐ MH ☐ ID ☒ HAP

Generic Services: *Please provide the following:*

Program Name: Information and Referral (\$5,000)

Description of Services: Contact Helpline is a 24-hour, 7 day-a-week, listening, health and human service information and referral service. They maintain a database of referral agencies, organizations, and programs serving Pennsylvania residents of Cumberland and surrounding Counties.

Service Category: Information & Referral - The direct provision of information about social and other human services, to all persons requesting it, before intake procedures are initiated. The term also includes referrals to other community resources and follow-up.

Please indicate which client populations will be served (must select at least **two**):

☒ Adult ☒ Aging ☐ CYS ☐ SUD ☐ MH ☐ ID ☒ HAP

Specialized Services: *Please provide the following:*

Program Name: Cumberland Cares for Families (\$136,489; 71,250 of which is provided by Cumberland County Children & Youth Services)

Description of Services: Cumberland Cares for Families is family focused providing in-home education and support for children 0-5 years old and their families. Emphasis is on safety and healthy development of the child while supporting the family through needs assessments, parenting skills building, behavioral techniques modeling, community information and referrals. The immediate unique needs of the family are addressed while assuring a safe and secure home environment. Topics discussed with families include, post-partum depression, parenting education, child development, sibling rivalry, healthy baby medical care and immunizations, care of a sick child, nutrition, children's health insurance, toy safety, family planning, budgeting, drug and alcohol use, transportation, and domestic violence, abuse, and neglect.

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Interagency Coordination:

If the county utilizes funds for Interagency Coordination, please describe how the funding will be utilized by the county for planning and management activities designed to improve the effectiveness of categorical county human services. The narrative should explain both:

- *how the funds will be spent (e.g., salaries, paying for needs assessments, and other allowable costs).*
- *how the activities will impact and improve the human services delivery system.*

Services are improved through the process of communication and collaboration with multiple agencies, both County and non-county and through interagency projects and workgroups. A portion of the coordination funds supports the salary of the Homeless Assistance Program Supervisor. The Homeless Assistance Program supervisor/staff have active relationships and initiated relationships within the following groups to encourage cross-system collaboration within the human services system: ACT 33 Core Team, Basics Steering Committee, Community CARES Shelter, Housing Coalition of Cumberland County (Landlord Engagement Action Team Co-chair), Carlisle, Shippensburg, and West Shore Emergency Needs groups, Christ Among Neighbors, Neighbors in Christ, Salvation Army of the Greater Harrisburg Area, Family Promise of South Central PA, New Visions, RASE Project, JFT Recovery, One80 Ministries, Project Lamplight, Cumberland County HRA - HCV, Cumberland County CASSP Core Team, Cumberland/Perry Domestic Violence, Family Promise Shelter, Help Ministries, Maranatha, New Hope Ministries, Neighbors in Christ, New Life Community Church, Merakey, Project Share, PA 211 CONTACT Helpline, POSC Core Team, Salvation Army of Carlisle, Safe Harbour, Blue Mountain Escape, Samaritan Fellowship, Todd Baird Lindsey Foundation, and Tri County Community Action and every have communicated and have open working relationships with every organization in the 2024 Cumberland County Guide to Human Services.

Additionally, the Rental Assistance Program Supervisor is responsible for the supervision of the Cumberland CARES program, which is a position partially funded through Cumberland County Children and Youth and requires coordination with Children and Youth and other agencies that can provide assistance to new mothers and young children.

A portion of the Cumberland County Aging and Community Services Director's salary is also paid through these funds to support her involvement in multiple groups that involve county and non-county agencies. These groups include Pennsylvania Association of County Human Services Administrators (PACHSA), Human Services Policy Team, and Pennsylvania Association of Area Agencies on Aging.

Additionally, our ECHO Housing includes interagency coordination. ECHO Housing is a small temporary cottage placed on the property of a family member or friend with the land available. They maintain their independence but have nearby supports as a housing solution and alternative to placement in a PCH or NF or living with the family. This is done in partnership with New Visions (a MH provider), the PA Department of Aging, PHARE grant through PA Housing Finance Agency, and PA Association of Area Agencies on Aging.